



# El Camino Real Charter High School

## Finance and Investment Committee

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### **Date and Time**

Thursday April 20, 2023 at 5:30 PM PDT

### **Location**

Main Campus - Library Media Center

El Camino Real Charter High School  
5440 Valley Circle Boulevard  
Woodland Hills, CA 91367

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The Finance and Investment Committee is a standing committee of the Board of Directors of El Camino Real Alliance.

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### **ATTENTION:**

**WE HAVE RETURNED TO "IN-PERSON" FINANCE AND INVESTMENT COMMITTEE MEETINGS.**

**INSTRUCTIONS FOR PRESENTATIONS TO THE BOARD BY PARENTS AND OTHER MEETING ATTENDEES:**

El Camino Real Alliance ("ECRA") welcomes your participation at ECRA's Board meetings. The purpose of a public meeting of the Board of Directors ("Board") is to conduct the affairs of ECRA in public.

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**Your participation assures us of continuing community interest in our charter school. To assist you in the ease of speaking/ participating in our meetings, the following guidelines are provided:**

1. Agendas are available to all audience members at the door to the meeting.
2. "Request to Speak" forms are available to all audience members who wish to speak on any agenda items or under the general category of "Public Comments."

"Public Comments" is set aside for members of the audience to raise issues that are not specifically on the agenda.

However, due to public meeting laws, the Board can only listen to your issue, not respond or take action.

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The Board may give direction to staff to respond to your concern or you may be offered the option of returning with a citizen-requested item.

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4. When addressing the Board, speakers are requested to state their name and adhere to the time limits set forth. In order to maintain allotted time limits, the Board Chair may modify speaker time allocations or the total amount of allotted time for an item.

5. Any public records relating to an agenda item for an Open Session of the Board which are distributed to all, or a majority of all, of the Board members shall be available for public inspection at 5440 Valley Circle Blvd., Woodland Hills, California, 91367.

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**There is no obligation on the part of the school to have a school official read public comments during in-person Board Meetings.**

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**Consent Agenda:** All matters listed under the consent agenda are considered by the Board to be routine and will be approved/enacted by the Board in one motion or more motions in the form listed below. Unless specifically requested by a Board member for further discussion or removed from the agenda, there will be no discussion of these items prior to the Board vote(s) on the Consent Agenda item(s). The Executive Director recommends approval of all consent agenda items.

*In compliance with the Americans with Disabilities Act (ADA) and upon request, El Camino Real Alliance may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Requests for disability related modifications or accommodations shall be made 24 hours prior to the meeting to David Hussey, in person, by email at comment@ecrchs.net, or by calling (818) 595-7500.*

**Agenda**

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>5:30 PM</b>
Opening Items			
<b>A.</b> Call the Meeting to Order		Danielle Malconian	1 m
<b>B.</b> Record Attendance and Guests		Kurt Lowry	1 m
<b>C.</b> Pledge of Allegiance to the United States of America (USA)		David Hussey	1 m
Mr. Hussey will lead meeting participants in the Pledge of Allegiance to the United States of America (USA).			
<b>D.</b> Public Comments	Discuss	Danielle Malconian	30 m
<b>E.</b> CBO Report	Discuss	Gregory Wood	10 m

Mr. Wood, ECRCHS CBO, will provide his CBO Report to the Committee.

**II. Consent 6:13 PM**

	Purpose	Presenter	Time
<b>A.</b> Approve Minutes of the March 16th, 2023, Finance and Investment Committee Meeting	Approve Minutes	Danielle Malconian	1 m

**III. Investment 6:14 PM**

<b>A.</b> March 2023 Investment Update	Discuss	Gregory Wood	10 m
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Mr. Gregory Wood, CBO, will present the March, 2023, Investment Update.

**IV. Finance 6:24 PM**

<b>A.</b> March 2023 Financial Update	Discuss	G. Wood/A. Ilyas	10 m
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Mr. Gregory Wood, CBO, and Ms. Arleta Ilyas, Director, Accounting and Finance, will present the March, 2023, Financial Update.

<b>B.</b> Discuss and Vote to Recommend to the Full Board Approval of the March, 2023, Check Registers	Vote	G. Wood/A. Ilyas	10 m
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Prior to the Vote to Recommend Approval to the Full Board, Mr. Wood, CBO, will review the March, 2023, check registers from ECRA's City National Bank Accounts.

<b>C.</b> Discuss and Vote to Recommend to the Full Board Approval of the March, 2023, Credit Card Charges.	Vote	G. Wood/A. Ilyas	10 m
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Prior to the Vote to recommend Approval to the Full Board, Mr. Wood, CBO, and Mrs. Ilyas, Director, Accounting and Finance, will review the March, 2023, credit card charges.

<b>D.</b> Discuss and Vote to Recommend to the Full Board Approval of the 23-24 Textbook Budget	Vote	G. Wood/A. Ilyas	10 m
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Prior to the Vote to Recommend Approval to the Full Board, Mr. Wood, CBO, and Mrs. Ilyas, Director, Accounting and Finance, will lead a discussion on the 23-24 Textbook Budget.

<b>E.</b> Discuss and Vote to Recommend to the Full Board Approval of the 2021-2022 ECRCHS Tax Returns	Vote	Gregory Wood	10 m
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Prior to the Vote to Recommend Approval to the Full Board, Mr. Wood, CBO, will present and discuss the 2021-2022 ECRCHS Tax Returns.

**V. School Business 7:14 PM**



	Purpose	Presenter	Time
<b>A.</b> Discuss and Vote to Recommend to the Full Board Approval of the Proposed 3-Year Audit Request For Proposal (RFP)	Vote	G. Wood/D. Malconian	10 m

Prior to the Vote to Recommend Approval to the Full Board, Mr. Wood, CBO, and Ms. Malconian, ECRA Boardmember and Finance & Investment Committee Chair, will present and discuss the proposed 3-Year Audit RFP.

<b>B.</b> Discuss and Vote to Recommend to the Full Board Approval of a New 403b Vendor to be Added to the List of Approved ECRA Vendors.	Vote	Gregory Wood	10 m
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Prior to the Vote to Recommend Approval to the Full Board, Mr. Wood, CBO, will lead a discussion on the 403b Vendor.

<b>C.</b> Discuss and Vote to Recommend to the Full Board Approval of the FY '23-'24 Fee for Service Request for a Los Angeles Unified School Police Officer.	Vote	David Hussey	10 m
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Prior to the Vote to Recommend to the Full Board, Mr. Hussey, Executive Director, will lead a discussion on the FY '23-'24 Fee for Service Request for a Los Angeles Unified School Police Officer.

**VI. Closing Items** **7:44 PM**

<b>A.</b> Adjourn Meeting	Vote	Danielle Malconian	1 m
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# Coversheet

## CBO Report

<b>Section:</b>	I. Opening Items
<b>Item:</b>	E. CBO Report
<b>Purpose:</b>	Discuss
<b>Submitted by:</b>	
<b>Related Material:</b>	I.E - Cafe YTD - Mar 2023.pdf I.E - ECRCHS 2022-23 ADA Calculator ytd mo 8.pdf





## EL CAMINO REAL CHARTER HIGH SCHOOL

*A California Distinguished School*

5440 Valley Circle Boulevard  
Woodland Hills, California 91367  
818.595.7500 TEL; 818.595.7501 FAX

[www.ecrchs.net](http://www.ecrchs.net)

BRAD WRIGHT  
*Board Chair*

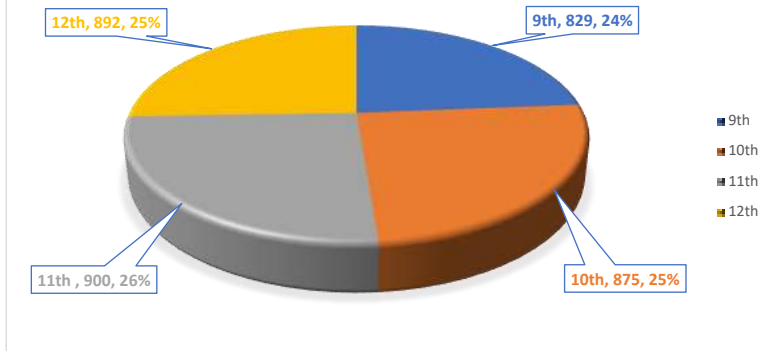
DAVID HUSSEY  
*Executive Director*

From Rafael Negroe @Chartwells:

After speaking with our regional dietitian, I would like to inform you that Chartwells follows all federal USDA nutritional guidelines. Our recipes are developed by our chefs and dietitians taking into consideration the calorie maximum and minimum's allowed by the USDA, as well as the saturated fat limits mandated by the USDA. We use low fat mozzarella cheese in all our pizzas and our dairy is also fat controlled.

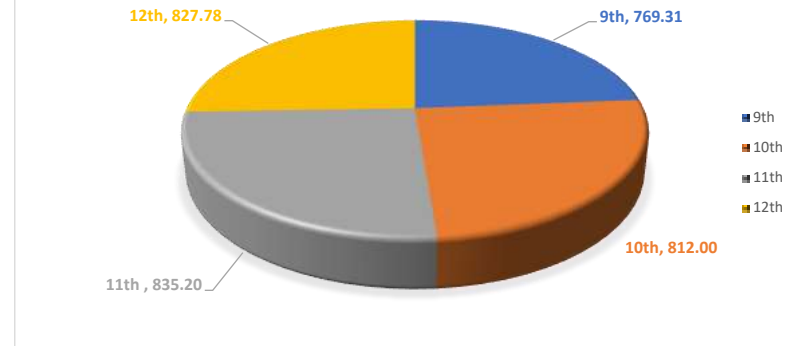
*The mission of ECRCHS is to prepare our diverse student body for the next phase of their educational, professional, and personal journey through a rigorous, customized academic program that inspires the development of students' unique talents and skills, builds character, and provides opportunities for civic engagement and real-world experiences.*

**ECRCHS - MAR 2022 ENROLLMENT**



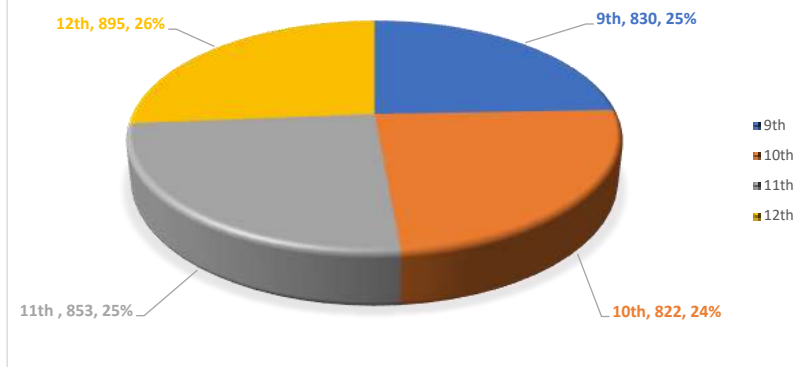
Grade	9th	10th	11th	12th	Total
Mar 2022 Enrollment	829	875	900	892	3496

**ECRCHS - MAR 2022 ADA**



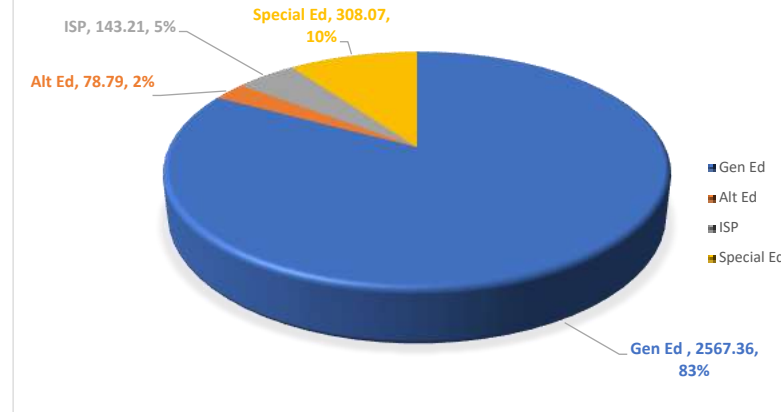
Grade	9th	10th	11th	12th	Total
Feb ADA	769.31	812.00	835.20	827.78	3244.29

**ECRCHS - MAR 2023 ENROLLMENT**



Grade	9th	10th	11th	12th	Total
Mar 2023 Enrollment	830	822	853	895	3400

**ECRCHS - MAR 2023 ADA BY TYPE**



Type	Gen Ed	Alt Ed	ISP	Special Ed	Total
Mar ADA	2567.36	78.79	143.21	308.07	3097.43

## Coversheet

### Approve Minutes of the March 16th, 2023, Finance and Investment Committee Meeting

**Section:** II. Consent  
**Item:** A. Approve Minutes of the March 16th, 2023, Finance and Investment Committee Meeting  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Finance and Investment Committee on March 16, 2023

DRAFT



# El Camino Real Charter High School

## Minutes

### Finance and Investment Committee

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#### Date and Time

Thursday March 16, 2023 at 5:30 PM

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**Committee Members Present**

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Alexandra Ramirez, Danielle Malconian

**Committee Members Absent**

Daniela Lopez-Vargas

**Guests Present**

David Hussey, Gregory Wood, Kurt Lowry, Ryan Guinto, a.Ilyas@ecrchs.net

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**I. Opening Items**

**A. Call the Meeting to Order**

Danielle Malconian called a meeting of the Finance and Investment Committee of El Camino Real Charter High School to order on Thursday Mar 16, 2023 at 5:37 PM.

**B. Record Attendance and Guests**

Ms. Lopez-Vargas reported earlier that she would be absent from the meeting.

Quorum established as two of three members present.

**C. Pledge of Allegiance to the United States of America (USA)**

Ms. Malconian led Committee members, participants, and guests in the Pledge of Allegiance to the United States of America.

**D. Public Comments**

No requests for public comments were received.

**E. CBO Report**

Mr. Wood, CBO, presented his CBO Report with highlights as follow:

\* Audit RFP requests were sent out to five different audit firms (CliftonLarson, Christy White, Baker Tilly, Gilbert & Gilbert, EideBailly);

\* CCSA - Mr. Hussey, Mr. Wood, Ms. Ilyas, Mr. Delgado, and Mrs. Larew just returned from the California Charter Schools Association (CCSA) Conference; while there, Mr. Wood noted that they had spoken with audit firms also in attendance (Christy White, CliftonLarson, Baker Tilly, etc.); Mr. Wood noted that representatives from CliftonLarson informed him that they have no capacity for any new work; firms impacted by an influx of audits.

\* CSD audit Interviews on March 1st - no follow-up items to date, except that the CSD auditors saw the Fulgent report; our lawyer gave us suggested language; we replied and CSD was satisfied with how we replied; YM&C lawyer is representing us in the Fulgent matter; we're supposed to have meeting on Monday with Mr. Minney of YM&C; in similar position as four other schools, including Birmingham CHS; Mr. Hussey and I met with CharterSAFE; we might get some legal defense through CharterSAFE, yet we need clarity; 3 of the schools are with CharterSAFE while 2 are not; the initial demand letter from YM&C to Fulgent has not generated a reply from Fulgent;

\* At the Charter conference; our current auditors owe us our tax return which is due by May 15; we will have that information for the next meeting.

\* RE: Budget Development Process - Ms. Ilyas noted that the Business Office is in the process of meeting with departments to assist with their budget requests and needs; next week, the business office will meet with stakeholders from the Independent Study Campus to assist them with their needs/budget request, etc.

\* ADA update through month 6; Enrollment down 114 from last year during the same period;  
100 of the losses are in the tenth and eleventh grades; expected to lose approx. 65 students next year, so the budgets income and expense rates will reflect this projection;

\* Cafeteria - Revenue up 54% after February; this past week we set a record number of breakfasts; trending toward a \$500K budget/operating surplus in the Cafeteria.

\* Later in this meeting, there is a proposal to recommend a proposed cafeteria upgrade.

## II. Consent

### A. Approve Minutes of February 16th, 2023, Finance and Investment Committee Meeting

Alexandra Ramirez made a motion to approve the Minutes of February 16th, 2023, Finance and Investment Committee Meeting Finance and Investment Committee on 02-16-23.

Danielle Malconian seconded the motion.

The committee **VOTED** to approve the motion.

#### Roll Call

Danielle Malconian	Aye
Daniela Lopez-Vargas	Absent
Alexandra Ramirez	Aye

## III. Investment

### A. Investment Update

Mr. Wood, CBO, presented the February, 2023, Investment Update, with highlights as follow:

OPEB:

\* OPEB end of February 2023 = \$23.4M;

\* Down slightly (-1.5% since prior month);

\* YTD \$1.54M in contributions; On YTD Investment side is up 5% \$1M

\* Overall up over 12% including contributions and growth

Mrs. Ramirez asked Mr. Wood if we are impacted by recent banking closures/crises, to which Mr. Wood replied that US Bank sent a correspondence to reassure us that they are not adversely impacted by recent bank closure events.

Gen. Investment Fund:

\* \$6.8M

Total Aggregate Investment Portfolio:

\* \$29.9M

## **B. US Bank/ECRA Healthcare Trust Presentation**

Ms. April Beauchamp of US Bank and Trust, presented the US Bank/ECRA Healthcare Trust presentation on services provided, with highlights as follows:

\* Want to reaffirm our relationship and commitment to your needs; we work together as a team along with your new account manager, Jeannette.

\* G. Wood asked April Beauchamp to explain the term "Pivot," which is a portal that allows us to access our holding portfolio statements and account balances.

\* Custody portfolio - Education in General (products perspective)

171 clients

18.6B Total Assets

\$109.1M Average Assets

Custody and Trust Services

\* Trustee Services - standalone legal entity; dedicated our fiduciary responsibilities in line with the following core principles which are listed in the materials/slide presentation

\* Legal and Risk Compliance infrastructure services

\* Pivot - Your online client portal

\* run reports

\* real time access to accounts and statements

Ms. Beauchamp will present this information again next week at the Regular Board Meeting.

## **IV. Finance**

### **A. February 2023 Financial Update**

Mr. Wood and Mrs. Ilyas, presented the February 2023 Financial Update, with highlights as follows:

\* Mr. Wood noted that this Item A. is part of Item B, the 2nd Interim Financial Report/Update, so this item will be discussed together with and documented in Item B.

### **B. Discussion and Vote on 2nd Interim Financial Report**

Danielle Malconian made a motion to recommend approval to the full board the 2nd Interim Financial Report.

Alexandra Ramirez seconded the motion.

Prior to the Vote, Mr. Wood and Mrs. Ilyas, discussed the 2nd Interim Financial Report, with highlights as follows:

\* 2nd Interim is comprised of both Item A. and Item B. here.

\* Balance Sheet shows our assets and liabilities, net position (fixed assets, \$6.2M, e.g., owning a building).

\* Report to SELPA (sp. ed. monies on State and Fed. expected and projected to be spent).

\* Special Ed. \$2.738.239 encroachment on Gen. Fund in order to run entire Sp. Ed. program; Mr. Wood explained that encroachment is actually a good thing in that if there is no excess spending on Special Education there would be no reason for us to receive extra monies from the CA or Fed.; (first layer from sp. ed. funding and then encroachment from funding from other sources; Mr. Wood noted that Funding may decrease 10-15%

\* Mrs. Ilyas reviewed the Timeline for Adopted Budget 2022-2023

\* 2nd Interim projections where we think we're going to end up

\* \$4.2 Million (corrected link/materials included prior to the meeting)

Projected LCFF update as of today:

\$40M projected based on current ADA; State calls it a hold harmless number; COVID relief and enrollment loss; Feb. LCFF is most current information as of today;

\* Federal Revenue is the next section/line:

\* \$4.2M Fed. revenue; remaining flat from where we thought it would be at 1st interim.

\* \$5.470,540 (an increase that reflects 2 new block grants received (learning recovery & arts/music); must be spent by 2026 for Arts and Music and 2028 for learning recovery;

\* \$55M Total Projected Revenue (itemized restricted and unrestricted)

Expenses:

\* Certificated Salaries \$17.9M based on data

\* Classified Salaries stayed the mostly same

\* Employee benefits projected increased slightly

\* Books and Supplies projected decrease;

\* Services line increased; up to \$10M due to uptick in field trips and increased demand for substitute teachers (Almost doubled); teachers on various leaves of absence are a contributing factor;

Ms. Malconian asked if we ever did a cost comparison between sub. rates, to which Mr. Wood invited Dr. Lowry to make a comment on the matter.

Dr. Lowry noted that at the beginning of the last (21-22) academic year, we entered into a services agreement with Scoot Education to provide substitute teachers and we continued to contract with Kelly Education; he noted that at the beginning of this year (22-23) we entered into a modified services agreement with Scoot Education wherein a small group of Scoot's substitute teachers are assigned and dedicated to the ECRCHS campus; Dr. Lowry noted that this dedicated group of teachers is referred to by Scoot as a "Sub. Bubble," and it is to ensure continuity of dedicated subs.; Dr. Lowry noted that ECRCHS and Kelly no longer have a business relationship, which Mr. Wood affirmed and attributed to billing issues;

Dr. Lowry noted that he had received a couple of complaints and/or inquiries from ECRCHS teachers and from two substitute teachers who came into the HR Office to ask why the school was not paying them at the previously available and higher

Kelly substitute rate, to which Dr. Lowry noted that ECRCHS no longer had a partnership with Kelly Education; Mr. Hussey added that Scoot pays a higher long-term rate than did Kelly; Ms. Malconian noted that the question that they are getting is that we are unable to attract good quality substitutes because we are not paying them enough, to which Dr. Lowry noted that that may be a common challenge amongst other local schools who contract out for substitute teachers; he noted that the substitute teacher pool of talent is based on who the substitute teacher company hires; Dr. Lowry noted that we all want high-quality substitutes and that we can make requests for specific teachers if/as desired; absence rates, pay rates, COVID, Other Leaves, and similar needs at other local schools are factors that have impacted the quality of substitute teachers at ECRCHS;

Mr. Wood added that Kelly was not a good partner; it was hard to pay them; but it was also hard to get subs. from Kelly and we reached out to Scoot because Kelly could not meet our needs; Mr. Wood added that for a little more cost, we have a dedicated sub. bubble that is essentially hand-picked for quality and continuity, which is an advantage for us as well.

Mrs. Malconian asked if we have any control over what Scoot pays it's subs, to which Mr. Wood replied, "not over individuals," while noting that we can request specific subs. Scoot has their own business needs;

Mrs. Ramirez noted that these subs. know what rate they are going to be paid from Scoot going into the job, to which Mr. Wood, Mr. Hussey, and Dr. Lowry affirmed.

After further discussion on sub. rates and complaints received by Ms. Malconian and the Board, Mr. Hussey asked Dr. Lowry to research the short and long-term rates paid by LAUSD, Scoot, and Kelly education and to provide the information to the committee/administration.

Ms. Malconian asked that this item be added as a discussion item on next month's (April Finance and Investment Committee Meeting).

Mrs. Ilyas continued:

Our depreciation \$359K  
Ending Balanced projected \$4.2M (2.3M of that ending balance is restricted;  
Approximately \$2M ending balance

Next Page is in-house line by line detail (subs. and field trips)

2nd Interim Report page State Report Page reviewed - Official level of revenues/expenses; as reported in their format;  
The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent  
Danielle Malconian Aye  
Alexandra Ramirez Aye

**C. Discussion and Vote to Recommend to the Full Board Approval of the February, 2023, Check Registers**

Alexandra Ramirez made a motion to Recommend to the Full Board Approval of the February, 2023, Check Registers.  
Danielle Malconian seconded the motion.

Prior to the vote, Mr. Wood and Mrs. Ilyas reviewed the February, 2023, Check Registers.

Ms. Malconian asked what are "cart services" to which Mr. Wood replied flat bed golf carts for custodial crew use.

Michael Robinson \$18K for guest speaking services; ESSER Funds to be used. The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent  
Alexandra Ramirez Aye  
Danielle Malconian Aye

**D. Discussion and Vote to Recommend to the Full Board Approval of the February, 2023, Credit Card Charges.**

Danielle Malconian made a motion to Recommend to the Full Board Approval of the February, 2023, Credit Card Charges.

Alexandra Ramirez seconded the motion.

Prior to the vote, Mrs. Ilyas presented the February, 2023, Credit Card Charges.

Of note are the number of student-related travel/field trips for various athletic and academic-related travel.

The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent  
Danielle Malconian Aye  
Alexandra Ramirez Aye

**V. School Business**

**A. Discussion and Vote to Recommend to the Full Board Approval of the JUUL Vaping Settlement Packet**

Mr. Hussey noted that this item will be discussed in Closed Session during next week's Regular Board Meeting.

The proposed settlement options are as follows and which the Board will discuss and vote during closed session:

- 1.) amount of \$81K for ECRCHS with the agreement that no further litigation; or...
- 2.) litigation and outcome unknown;

**No vote to recommend taken during today's meeting; item will be placed on Closed Session Agenda at next week's Regular March Board Meeting.**

**B. Discussion and Vote to Recommend to the Full Board Approval of the Purchase of 2023-2024 Incoming Freshmen Devices.**

Alexandra Ramirez made a motion to Recommend to the Full Board Approval of the Purchase of 2023-2024 Incoming Freshmen Devices.

Danielle Malconian seconded the motion.

Prior to the vote, Mr. Guinto provided an overview of the proposed purchase of 2023-2024 Incoming Freshmen Devices.

- \* Each January, we order devices for incoming freshmen;
- \* 1000 devices; put it out to bid;
- \* We applied for ECF funding (Federal/E-rate-type program)
- \* Going through the process of getting reimbursed

Costs, Device Description/Specifications:

Gen. 3 - same laptop as current freshmen; \$400 per device

Gen. 4 - \$20 more per laptop; \$420 per device

performance similar; Gen. 3 and Gen. 4 difference is a different processor; we're opting for Gen. 3 as are similar in usability

Total \$504.29 in order to utilize the \$420 per unit we'd have to bundle the device with the accidental insurance/warranty;

Mr. Wood noted that this is from next year's budget; we might see a prorated amount on the original 1000 units;

We have CARES money to fund devices

Mr. Guinto noted that significantly more applicants during the third round this time around; FRP 60% takes priority over our FRP of 30%;

Mr. Wood expressed confidence in that E-Rate and CARES Act funds will be able to fund the purchase.

Mr. Wood noted that we need to ensure that the quote is still active as the expiration of the quote was the previous day, to which Mr. Guinto said he would follow-up to confirm the quote as still valid.

The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent

Alexandra Ramirez Aye

Danielle Malconian Aye

**C. Discussion and Vote to Recommend to the Full Board Approval of the E-Rate Purchase of Firewall and Access Points.**

NOTE: No vote was taken on this item today:

Mr. Guinto discussed this item, with highlights as follows:

\* Bid closed Tuesday afternoon (only Infinity's bid proposal is included in packet

\* new firewall to increase network security.

\* E-Rate provides 50% discount on this and includes 3-year license for support (\$20K); actual firewall license is \$77K over three years;

Mrs. Ilyas noted that we can expense the cost of the 3-year license over three years;

Mrs. Ramirez asked if we can unbundle the firewall and access points and ancillary duties, to which Mr. Guinto replied in the affirmative;

After some discussion, Mrs. Malconian and Mr. Wood noted that they would like to obtain more specific financial comparisons ahead of discussing and voting on this item;

Mr. Wood suggested that maybe an agenda item for next month's (April) Finance & Investment Committee Meeting or Regular Board Meeting; Mr. Guinto and Mr. Delgado will provide more information, cost comparisons, unbundled vs. bundled, and a timeline;

Ms. Malconian noted that this item will not be placed on the Regular Board Meeting Agenda for next week, pending additional follow-up.

**D. Discussion and Vote to Recommend to the Full Board Approval of the Proposed Gymnasium Facilities Upgrade.**

Danielle Malconian made a motion to Recommend to the Full Board Approval of the Proposed Gymnasium Facilities Upgrade.

Alexandra Ramirez seconded the motion.

Prior to the Vote, Mr. Delgado, discussed the proposed design plans, quotes for Gymnasium Facilities Upgrade, as included in the materials.

The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent

Danielle Malconian Aye

Alexandra Ramirez Aye

**E. Discussion and Vote to Recommend to the Full Board Approval of the Proposed Cafeteria Facilities Upgrade.**

Alexandra Ramirez made a motion to Recommend to the Full Board Approval of the Proposed Cafeteria Facilities Upgrade.

Danielle Malconian seconded the motion.

Prior to the Vote, Mr. Delgado, discussed the proposed design plans, quotes for Cafeteria Facilities Upgrade, as included in the materials.

Mr. Wood noted that we need to itemize costs, Cafeteria-related, and other facilities-related.

The committee **VOTED** to approve the motion.

**Roll Call**

Alexandra Ramirez Aye

Danielle Malconian Aye

Daniela Lopez-Vargas Absent

**F. Discussion and Vote to Recommend to the Full Board Approval of the Proposed 2023-2024 Food Service Contract with Chartwells**

Danielle Malconian made a motion to Recommend to the Full Board Approval of the Proposed 2023-2024 Food Service Contract with Chartwells.

Alexandra Ramirez seconded the motion.

Prior to the Vote, Mr. Wood presented the proposed 2023-2024 Food Service Contract with Chartwells, with highlights as follows:

\* Mr. Wood noted that he supports proposal given the 5.4% CPI increase as compared with 8+%

\* Mr. Wood noted that CDE needs approval by the board within 10 days (new rates)



The committee **VOTED** to approve the motion.

**Roll Call**

Daniela Lopez-Vargas Absent

Danielle Malconian Aye

Alexandra Ramirez Aye

**VI. Closing Items**

**A. Adjourn Meeting**

Alexandra Ramirez made a motion to adjourn the meeting.

Danielle Malconian seconded the motion.

The committee **VOTED** to approve the motion.

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:27 PM.

Respectfully Submitted,  
Kurt Lowry

# Coversheet

## March 2023 Investment Update

<b>Section:</b>	III. Investment
<b>Item:</b>	A. March 2023 Investment Update
<b>Purpose:</b>	Discuss
<b>Submitted by:</b>	
<b>Related Material:</b>	III.A - 2022-2023 Investment Summary - March 2023.pdf

**EL CAMINO REAL CHS  
INVESTMENTS REVIEW  
FISCAL YEAR 2022-2023**

2022-2023												Contributions					
Year End												Executive Summary-OPEB					
Jun-22												Beginning Balance at 07/01/22					
												YTD Contributions					
Contributions												Gains/Losses					
												Current Ending					
												Invest. Change					
												Total Change					
ECRA	OPEB Trust	\$ 20,459,440	\$ 21,711,610	\$ 21,145,076	\$ 19,713,821	\$ 20,842,831	\$ 22,306,610	\$ 21,828,995	\$ 23,414,590	\$ 23,039,891	\$ 23,775,262	\$ -	-1.6%	\$ 20,459,440	\$ 23,775,262	6.5%	16.2%
Investment Managers:		6%											Month				
Polen Capital Mgt		\$ 1,788,785	\$ 1,964,839	\$ 1,857,591	\$ 1,665,581	\$ 1,018,342	\$ 1,042,481	\$ 917,600	\$ 1,086,414	\$ 1,029,409	\$ 1,110,523		-5.2%	Note: \$725K in Assets Xferred to Beacon Pt. Acct 10/25			
Fiduciary Mgt		\$ 2,039,390	\$ 2,294,276	\$ 2,178,340	\$ 2,034,321	\$ 2,297,054	\$ 2,473,777	\$ 2,390,689	\$ 2,548,198	\$ 2,519,457	\$ 1,999,797	*-\$500k Xfer to	-1.1%				
Beacon Pointe		\$ 16,631,265	\$ 17,452,495	\$ 17,109,145	\$ 16,013,919	\$ 17,527,436	\$ 18,790,352	\$ 18,520,706	\$ 19,779,978	\$ 19,491,025	\$ 20,664,941		-1.5%	Note: \$725K in Assets Xferred from Polen. Acct 10/25			
El Camino Real CH	General												Month	YTD			
Investment Managers:																	
Polen Capital Mgt		\$ 336,879	\$ 369,908	\$ 349,737	\$ 313,506	\$ 202,920	\$ 207,740	\$ 193,659	\$ 216,506	\$ 205,162	\$ 138,754	*-\$80k Xfer to B	-5.2%	Note: \$125K in Assets Xferred to Beacon Pt. Acct 10/25			
Fiduciary Mgt		\$ 419,037	\$ 443,824	\$ 421,636	\$ 393,889	\$ 423,743	\$ 456,127	\$ 440,869	\$ 469,774	\$ 464,456	\$ 361,033	*-\$100k Xfer to	-1.1%				
Beacon Pointe		\$ 5,221,631	\$ 5,362,882	\$ 5,234,732	\$ 4,997,945	\$ 5,143,237	\$ 5,342,978	\$ 5,281,092	\$ 5,478,228	\$ 5,360,041	\$ 5,654,103		-2.2%	Note: \$725K in Assets Xferred from Polen. Acct 10/25			
US Bank Holdings		\$ 5,977,546	\$ 6,176,614	\$ 6,006,105	\$ 5,705,341	\$ 5,790,935	\$ 6,006,845	\$ 6,126,640	\$ 6,164,508	\$ 6,029,660	\$ 6,153,890	\$ -	-2.2%	0.9%			
Annuity 3 Yr. (8/23)Fixed @ 2.40%	Midland	\$ 382,505	\$ 392,374	\$ 393,267	\$ 393,983	\$ 394,880	\$ 395,599	\$ 396,320	\$ 397,222	\$ 397,495	\$ 398,670		0.2%	3.9%			
3 Yr. (9/23)Fixed @ 1.95%	Athene	\$ 380,858	\$ 388,985	\$ 389,644	\$ 390,284	\$ 390,924	\$ 391,566	\$ 392,167	\$ 392,832	\$ 393,456	\$ 394,060		0.2%	3.3%			
	Combined	\$ 6,740,909	\$ 6,957,973	\$ 6,789,016	\$ 6,489,607	\$ 6,576,739	\$ 6,794,010	\$ 6,915,127	\$ 6,954,561	\$ 6,820,610	\$ 6,946,620	\$ -	-1.9%	3.2%			
Month End -Combined		\$ 27,200,349	\$ 28,669,583	\$ 27,934,092	\$ 26,203,429	\$ 27,419,570	\$ 29,100,620	\$ 28,744,122	\$ 30,369,152	\$ 29,860,502	\$ 30,721,882	\$ -					

# Coversheet

## March 2023 Financial Update

<b>Section:</b>	IV. Finance
<b>Item:</b>	A. March 2023 Financial Update
<b>Purpose:</b>	Discuss
<b>Submitted by:</b>	
<b>Related Material:</b>	IV.A - Financial Updates - March 2023.pdf IV.A - Financial Updates Presentation - march 2023.pdf

**ECRCHS  
2022-2023  
BUDGET**

	<b>2022-2023 Adopted Budget</b>	<b>2022-23 Actuals to Date</b>	<b>2022-23 Actuals to Date</b>	<b>2022-23 First Interim Projections - 10/31/22</b>	<b>2022-23 Actuals to Date</b>	<b>2022-23 Actuals to Date</b>	<b>2022-23 2nd Interim Projections 1/31/23</b>	<b>2022-23 Actuals to Date</b>	<b>Comments</b>
<b>Revenues</b>									
	<b>Total</b>	<b>9/30/2022</b>	<b>10/31/2022</b>	<b>Total</b>	<b>12/31/2022</b>	<b>1/31/2023</b>	<b>Total</b>	<b>3/31/2023</b>	
<b>LCFF/Revenue Limit Resources</b>	\$ 38,575,151	\$ 8,889,084	\$ 11,407,237	\$ 39,677,805	\$ 19,073,288	\$ 21,591,440	\$ 40,291,402	\$ 31,177,336	Includes hold harmless #, \$1.4M
<b>Federal Resources</b>	\$ 3,609,260	\$ 953,406	\$ 1,745,047	\$ 4,375,311	\$ 2,155,072	\$ 2,478,156	\$ 4,228,932	\$ 3,287,746	
<b>State Revenues</b>	\$ 1,443,401	\$ 375,677	\$ 1,084,954	\$ 2,996,457	\$ 4,309,801	\$ 4,443,035	\$ 5,450,716	\$ 5,209,430	2 New block grants (learning recovery & arts/music)
<b>Other Local Revenues</b>	\$ 4,697,685	\$ 860,868	\$ 784,037	\$ 4,747,625	\$ 2,175,293	\$ 4,169,336	\$ 5,046,981	\$ 4,721,008	
<b>Total Revenues</b>	\$ 48,325,498	\$ 11,079,035	\$ 15,021,275	\$ 51,797,198	\$ 27,713,455	\$ 32,681,967	\$ 55,018,031	\$ 44,395,520	
<b>Expenditures</b>									
<b>Certificated Salaries</b>	\$ 19,111,812	\$ 4,281,215	\$ 5,659,840	\$ 19,680,167	\$ 8,868,949	\$ 10,217,296	\$ 17,923,542	\$ 13,055,511	
<b>Classified Salaries</b>	\$ 4,816,963	\$ 1,156,832	\$ 1,553,408	\$ 4,997,472	\$ 2,448,295	\$ 2,875,753	\$ 4,749,679	\$ 3,751,800	
<b>Employee Benefits</b>	\$ 12,660,677	\$ 3,006,419	\$ 4,518,866	\$ 13,202,229	\$ 6,875,500	\$ 8,020,123	\$ 14,438,028	\$ 10,367,878	
<b>Supplies</b>	\$ 2,812,422	\$ 1,040,600	\$ 1,446,508	\$ 3,307,966	\$ 1,828,395	\$ 8,020,123	\$ 3,231,074	\$ 2,497,558	
<b>Total, Services</b>	\$ 7,714,928	\$ 1,843,414	\$ 3,371,296	\$ 8,564,692	\$ 4,680,923	\$ 5,397,622	\$ 10,028,102	\$ 7,163,084	Re-class to other outgo (LAUSD 1%)
<b>Depreciation Expense</b>	\$ 359,748	\$ 89,937	\$ 93,318	\$ 359,748	\$ 139,512	\$ 162,610	\$ 359,748	\$ 208,804	
<b>Total, Other Outgo</b>	\$ 391,966	\$ 91,351	\$ 28,108	\$ 28,108	\$ 84,324			\$ 222,519	
<b>Total Expenditures</b>	\$ 47,868,516	\$ 11,509,768	\$ 16,671,344	\$ 50,140,382	\$ 24,925,899	\$ 34,693,527	\$ 50,730,172	\$ 37,267,154	
<b>Ending Balance: Excess (Deficiency)</b>	\$ 456,982	\$ (430,733)	\$ (1,650,069)	\$ 1,656,816	\$ 2,787,555	\$ (2,011,560)	\$ 4,287,859	\$ 7,128,366	

ECRCHS - Actuals to Date 3/31/23 and Second Interim Projections

		21-22 Unaudited Actuals	21-22 Post Unaudited Actuals Adjustments	2022-2023 Adopted Budget	2022-23 First Interim Projections 10/31/22			2022-23 Actuals to Date	2022-23 Actuals to Date	2022-23 2nd Interim Projections 1/31/23		22-23 2nd Interim Projections (ICON)	2022-23 Actuals to Date	Comments
Enrollment				3,532						3,447				Month 6 Enrollment
ADA				3,267						3,249				Using 92.5% Budgeted ADA % Budget
Per Student funding				\$ 11,806						\$ 12,175.00				Rev. LCFF Rate from FCMAT- 10/22
	Obj Code			Total	Unrestricted	Restricted	Total	12/31/2022	1/31/2023	Unrestricted	Restricted	Total	3/31/2023	
<b>A. Revenues</b>														
LCFF/Revenue Limit Sources														
State Aid	8011	11,693,777	11,693,777	18,613,303	18,870,629		18,870,629	8,637,480	10,327,422	18,744,433		18,804,179	13,030,212	LCFF Calc 2-23-23
Education Protection Act	8012	13,088,623	13,088,623	9,938,853	10,486,511		10,486,511	5,259,494	5,259,494	10,456,577		10,456,577	8,165,278	LCFF Calc 2-23-23
State Aid (Prior Years)	8019	305,993	305,993	-			-			739,442		739,442	1,409,490	Hold Harmless Adjustment (P-1)
In Lieu of Property Tax	8096	10,352,629	10,352,629	10,022,995	10,320,665		10,320,665	5,176,314	6,004,524	10,350,950		10,291,204	8,572,356	LCFF Calc 2-23-23
<b>Total, LCFF/Revenue Limit Resources</b>		<b>35,441,022</b>	<b>35,441,022</b>	<b>38,575,151</b>	<b>39,677,805</b>	<b>-</b>	<b>39,677,805</b>	<b>19,073,288</b>	<b>21,591,440</b>	<b>40,291,402</b>	<b>-</b>	<b>40,291,402</b>	<b>31,177,336</b>	
Federal Revenues														
Special Education - IDEA	8181	922,255	980,246	975,839		796,957	796,957	399,713	463,667		794,682	794,682	650,645	SpED Revenue Adj Post UAR
Child Nutrition - Federal	8220	1,107,315	1,107,315	1,021,375		1,094,863	1,094,863	333,765	391,351	701,902		701,903	547,960	Based on Cafeteria Sales Projections
Donated Food Commodities	8221	34,482	34,812				-	19,259	21,309	38,357		38,357	21,309	
Other Federal							-					-		
Title I	8290	315,828	315,828	384,238		384,238	384,238	-	199,493	385,058		385,058	199,493	
Title II	8290	79,469	79,469	78,930		78,930	78,930	-	-	76,141		76,141	-	
Title III - English Learners	8290			7,839		7,839	7,839	-	-	6,005		6,005	-	
Title III - Immigrant	8290			-		-	-	-	-	-		-	-	
Title IV	8290	27,503	27,503	26,948		26,948	26,948	-	-	29,545		29,545	740	
Perkins	8290			-		-	-					-	15,294	
Dept of Rehab	8290			-		-	-					-	54,757	
ELC COVID Testing Award	8290	354,385	354,385	-		-	-	101,269	101,269	105,605		105,605	101,269	Accrual Reversal due
ESSER I (COVID-19 Grant)	8290	43,745	43,745	-		-	-					-		
ESSER II (COVID-19 Grant)	8290	64,133	64,133	-		328,340	328,340	328,339	328,339	328,339		328,340	328,339	
ESSER III (COVID-19 Grant) (3213)	8290	758,897	758,897	-		371,842	371,842	371,842	371,842	371,842		371,842	487,535	
GEER (3215)	8290					57,063	57,063	57,063	57,063	57,063		57,063	57,063	
ELO ESSER II State Reserve (3216)	8290			353,713		353,713	353,713	128,428	128,428	353,713		353,713	353,713	
ELO GEER II (3217)	8290			81,180		81,180	81,180	50,295	50,295	81,180		81,180	50,295	
ELO ESSER III State Reserve Emergency Needs (3218)	8290			230,580		230,580	230,580	117,645	117,645	230,580		230,580	117,645	
ELO ESSER III State Reserve Learning Loss (3219)	8290	15,284	15,284	397,480		397,480	397,480	84,086	84,086	397,480		397,480	113,248	
Learning Loss & Mitigation (CRF)	8290			-		-	-					-		
Learning Loss & Mitigation (GEER)	8290	75,672	75,672	-		-	-					-		
Child Nutrition - Supply Chain Assistance (5466)	8220						-	86,278	86,278	86,278		86,278	86,278	
American Rescue Plan - Homeless Children & Youth (5634)	8290					39,000	39,000	7,132	7,132	39,000		39,000	7,132	
LEA Medi-Cal Billing	8590	57,816	57,816	-		-	-	19,824	19,824	19,824		19,824	19,824	
NJROTC	8290	36,327	100,065	51,138		126,338	126,338	50,134	50,134	126,338		126,338	75,206	
<b>Total, Federal Resources</b>		<b>3,893,111</b>	<b>4,015,170</b>	<b>3,609,260</b>	<b>-</b>	<b>4,375,311</b>	<b>4,375,311</b>	<b>2,155,072</b>	<b>2,478,156</b>	<b>-</b>	<b>4,228,932</b>	<b>4,228,934</b>	<b>3,287,746</b>	
Other State Revenues														
Child Nutrition - State	8520	97,260	97,260	71,119		1,242,631	1,242,631	537,162	637,192	1,146,946		1,146,946	909,344	Based on Cafeteria sales projections
Mandated Cost Reimbursement	8550	161,596	161,596	169,447		166,604	166,604	166,604	166,604	166,604		166,604	166,604	
State Lottery (Non Prop 20)	8560	537,623	635,756	529,973	553,850		553,850	368,705	368,705	529,528		529,528	580,671	2021-22 4th Qtr Lottery Adjustments
State Lottery (Prop 20)	8560	189,406	303,073	218,889		218,282	218,282	128,834	128,834	211,162		211,162	225,055	2021-22 4th Qtr Lottery Adjustments
Kitchen Infrastructure & Equipment	8590	25,000	25,000	-		-	-					-		
A-G Completion Grant: A-G Access/Success Grants (7412)	8590	258,788	258,788	86,262		86,262	86,262	86,262	86,262	86,262		86,262	86,262	
A-G Completion Grant: Learning Loss & Mitigation (7413)	8590	97,019	97,019	32,339		32,339	32,339	32,339	32,339	32,339		32,339	32,339	
CTE	8590			-		-	-	(33,864)	(33,864)	141,856		141,856	65,129	\$98k Strong workforce program + CTE grant (\$180K over 2 years)
All Other State Revenue	8590	616,200	609,117	335,372	413,758		413,758	301,498	334,701	413,758		413,758	421,765	

ECRCHS - Actuals to Date 3/31/23 and Second Interim Projections

		21-22 Unaudited Actuals	21-22 Post Unaudited Actuals Adjustments	2022-2023 Adopted Budget	2022-23 First Interim Projections 10/31/22			2022-23 Actuals to Date	2022-23 Actuals to Date	2022-23 2nd Interim Projections 1/31/23		22-23 2nd Interim Projections (ICON)	2022-23 Actuals to Date	Comments
Enrollment				3,532						3,447				Month 6 Enrollment
ADA				3,267						3,249				Using 92.5% Budgeted ADA % Budget
Per Student funding				\$ 11,806						\$ 12,175.00				Rev. LCFF Rate from FCMAT- 10/22
	Obj Code			Total	Unrestricted	Restricted	Total	12/31/2022	1/31/2023	Unrestricted	Restricted	Total	3/31/2023	
In-Person Instruction Grant	8590	227,031	227,031	-		71,704	71,704	71,704	71,704			71,704	71,704	
Ethnic Studies Grant	8590			-		92,653	92,653	92,653	92,653			92,653	92,653	
Expanded Learning Opportunities Grant	8590	139,480	139,480	-										
Educator Effectiveness	8590	473,497	473,497	-		118,374	118,374	118,374	118,374		118,374	118,374	118,374	
Art/Music Block Grant	8590							1,088,379	1,088,379			1,088,379	1,088,379	Fund Balance - pending plan
Learning Recovery Emergency Block Grant	8590							1,351,151	1,351,151			1,351,151	1,351,151	Fund Balance - pending plan
<b>Total, State Revenues</b>		<b>2,822,900</b>	<b>3,027,617</b>	<b>1,443,401</b>	<b>967,608</b>	<b>2,028,849</b>	<b>2,996,457</b>	<b>4,309,801</b>	<b>4,443,035</b>	<b>1,109,890</b>	<b>1,901,295</b>	<b>5,450,716</b>	<b>5,209,430</b>	
Other Local Revenues														
Special Education - AB602	8311	2,861,642	3,032,539	2,778,617		3,188,611	3,188,611	1,599,243	1,855,122			3,179,509	2,188,165	SpED Revenue Adj Post UAR
Food Service Sales	8634	72,984	72,984	68,779		116,817	116,817	49,302	55,288			102,369	79,729	Based on Cafeteria sales projections
Leases & Rentals	8560	39,053	39,053	37,500		37,500	37,500	22,980	24,836			37,500	48,849	
Other Local Revenue	8690	15,376	15,441	605,000				106,723	131,746	150,000		150,000	145,831	
Interest	8660	138,490	138,491	340,000		340,000	340,000	4,487	5,765	130,476		130,476	177,661	
Dividends	8661	386,815	386,815	400,000		400,000	400,000	316,278	367,414	400,000		400,000	469,406	
Net Increase (Decrease) in the Fair Value of Investments	8662	(4,812,005)	(4,812,005)					416,330	1,952,033				1,876,606	
Gain (Loss) Sale on Investments	8664	371,452	371,452			(938,958)	(938,958)	(887,239)	(880,923)	(880,923)		(880,923)	(945,486)	
LAUSD SpEd Option 3 Grant	8679	-	-	-					92,782			185,564	92,782	
Fundraising	8699	336,369	336,369	317,789				1,751	3,653			7,306	4,372	
Tuition	8710	1,409,619	1,409,619	-		1,453,655	1,453,655	460,816	460,816	1,585,180		1,585,180	460,816	Foreign Exchange (Refunds)/ 1st Interim Adj
ASB Revenues	8804	106,281	106,281	150,000		150,000	150,000	84,622	100,803		150,000	150,000	122,278	
<b>Total, Other Local Revenues</b>		<b>926,076</b>	<b>1,097,039</b>	<b>4,697,685</b>	<b>-</b>	<b>4,747,625</b>	<b>4,747,625</b>	<b>2,175,293</b>	<b>4,169,336</b>	<b>1,384,733</b>	<b>3,662,248</b>	<b>5,046,981</b>	<b>4,721,008</b>	
<b>Total Revenues</b>		<b>43,083,109</b>	<b>43,580,848</b>	<b>48,325,498</b>	<b>40,645,413</b>	<b>11,151,785</b>	<b>51,797,198</b>	<b>27,713,455</b>	<b>32,681,967</b>	<b>42,786,025</b>	<b>9,792,476</b>	<b>55,018,033</b>	<b>44,395,520</b>	
<b>B. Expenditures</b>														
Certificated Salaries														
Teachers' Salaries-Full-Time	1100	13,953,250	13,953,250	16,780,251	12,842,450	3,266,209	16,108,659	7,197,764	8,300,399	13,708,773	1,901,650	14,365,314	10,626,204	
Cert Pupil Supp Sal-Counselors	1200	2,186,953	2,186,953	1,017,301	1,984,802	233,018	2,217,820	1,059,889	1,208,717	1,116,348	233,018	2,208,148	1,526,394	
Cert Administrators	1300	1,160,358	1,160,358	1,314,260	1,345,558	8,130	1,353,688	611,297	708,180	803,068	160,684	1,350,079	902,912	
<b>Total, Certificated Salaries</b>		<b>17,300,561</b>	<b>22,673,220</b>	<b>19,111,812</b>	<b>16,172,810</b>	<b>3,507,357</b>	<b>19,680,167</b>	<b>8,868,949</b>	<b>10,217,296</b>	<b>15,628,190</b>	<b>2,295,351</b>	<b>17,923,541</b>	<b>13,055,511</b>	
Classified Salaries														
Non-certificated Instructional Aides' Salaries	2100	1,261,847	1,261,847	1,024,695	826,204	229,232	1,055,436	551,557	644,333	511,929	229,232	1,094,074	875,566	
Non-certificated Support Salaries	2200	1,637,537	1,637,537	1,720,802	1,151,881	620,545	1,772,426	958,594	1,129,280	1,279,369	108,526	1,846,529	1,450,074	
Non-certificated Supervisors' and Administrators' Sal.	2300	683,528	683,528	767,118	817,700	8,432	826,132	400,616	468,857	619,632		776,545	603,271	
Clerical and Office Salaries	2400	961,962	961,962	1,049,373	1,056,269	24,585	1,080,854	514,666	606,604	1,718,145		985,335	781,476	
Other Non-certificated Salaries	2900	67,001	67,001	254,975	262,624		262,624	22,863	26,679	282,845		47,195	41,413	
<b>Total, Classified Salaries</b>		<b>4,611,875</b>	<b>4,611,875</b>	<b>4,816,963</b>	<b>4,114,678</b>	<b>882,794</b>	<b>4,997,472</b>	<b>2,448,295</b>	<b>2,875,753</b>	<b>4,411,920</b>	<b>337,758</b>	<b>4,749,678</b>	<b>3,751,800</b>	
Employee Benefits														
State Teachers Retirement System (STRS) , Certificated Positions	3111	2,988,885	2,988,885	3,752,071	3,249,804	384,051	3,633,855	1,456,472	1,704,626	2,984,984	438,412	3,423,396	2,227,890	STRS Credit for Excess Contrib. in 11/2022
State Teachers Retirement System (STRS), Classified Positions	3112	101,859	101,859	24,685	93,531	24,685	118,216	58,330	67,815	93,531	24,685	118,216	87,102	
Public Employees Retirement System (PERS), Certificated Positions	3211	46,106	46,106	13,550	43,745	13,550	57,295	27,844	32,217	43,745	13,550	57,295	41,281	
Public Employees Retirement System (PERS), Classified Positions	3212	853,745	853,745	1,014,255	825,820	161,569	987,389	454,169	534,383	932,724	71,405	1,004,130	702,913	81% employees eligible for PERS
OASDI, Certificated Positions	3311	198,184	198,184	2,755										
OASDI, Classified Positions	3312	291,261	291,261	298,652	255,110	54,733	309,843	119,967	178,297	273,539	20,941	294,480	232,612	

ECRCHS - Actuals to Date 3/31/23 and Second Interim Projections

		21-22 Unaudited Actuals	21-22 Post Unaudited Actuals Adjustments	2022-2023 Adopted Budget	2022-23 First Interim Projections 10/31/22			2022-23 Actuals to Date	2022-23 Actuals to Date	2022-23 2nd Interim Projections 1/31/23		22-23 2nd Interim Projections (ICON)	2022-23 Actuals to Date	Comments
Enrollment				3,532						3,447				Month 6 Enrollment
ADA				3,267						3,249				Using 92.5% Budgeted ADA % Budget
Per Student funding				\$ 11,806						\$ 12,175.00				Rev. LCFF Rate from FCMAT- 10/22
	Obj Code			Total	Unrestricted	Restricted	Total	12/31/2022	1/31/2023	Unrestricted	Restricted	Total	3/31/2023	
Medicare, Cert Positions	3331	265,056	265,056	277,121	259,987	28,212	288,199	136,217	156,702	226,609	33,283	259,891	199,920	
Medicare, Class Positions	3332	66,872	66,872	104,684	72,341	33,252	105,593	35,500	6,080.04	63,973	4,897	68,870	7,670.69	
Hlth & Wlfr Benefits, Cert	3411	2,625,572	2,625,572	2,977,948	2,632,499	345,449	2,977,948	1,349,626	1,580,247	2,410,157	312,305	2,722,462	2,047,934	Reduction in health premium costs
Hlth & Wlfr Benefits, Class	3412	1,052,782	1,052,782	1,195,895	978,257	217,638	1,195,895	588,656	690,404	935,608	257,708	1,193,316	897,530	Reduction in health premium costs
State Unemploy Insur, Cert Pos	3511	68,099	68,099	97,190	87,263	9,927	97,190	45,142	66,580	133,160		133,160	66,580	2 quarters remaining of SUI Payments
State Unemploy Insur, Clas Pos	3512	15,764	15,764	24,399	21,000	3,399	24,399	15,303	24,490	48,981		48,981	24,490	2 quarters remaining of SUI Payments
Worker Comp Insur, Cert Pos	3611	131,782	131,782	156,994	228,645	24,500	253,145	175,629	151,533	228,645	24,500	253,145	176,856	
Worker Comp Insur, Class Pos	3612	38,451.58	38,451.58	71,279	62,896	8,383	71,279	28,421	32,384	62,896	8,383	71,279	42,292	
OPEB, Allocated, Certificated	3701	(4,840,920)	(4,840,920)	2,113,622	2,161,646	276,563	2,438,209	1,887,882	2,209,611	2,026,034	443,520	3,787,905	2,851,744	Increase for Retiree Payments
OPEB, Allocated, Classified	3702	(1,282,745)	(1,282,745)	527,578	557,490	78,284	635,774	492,337	579,544	544,708	73,920	993,502	753,521	Increase for Retiree Payments
Lifetime Retiree Benefits, Cert	3911			-	-	-	-	-	899			-	899	
Lifetime Retiree Benefits, Class	3912	9,517	9,517	8,000	8,000	-	8,000	4,003	4,311	8,000		8,000	6,643	PARS
<b>Total, Employee Benefits</b>		<b>2,630,268</b>	<b>2,630,268</b>	<b>12,660,677</b>	<b>11,538,034</b>	<b>1,664,195</b>	<b>13,202,229</b>	<b>6,875,500</b>	<b>8,020,123</b>	<b>11,017,293</b>	<b>1,727,510</b>	<b>14,438,028</b>	<b>10,367,878</b>	
Supplies														
Approved Textbooks & Core Curricula Materials	4100	257,844	257,844	718,482	475,152	243,330	718,482	128,560	147,656	-	318,482	318,482	180,346	Reduce line by \$400k, no textbooks being purchased
Books & Other Reference Materials	4200	7,652	7,652	10,882	10,748	134	10,882	10,636	10,636	-	20,882	20,882	16,916	Increase line by \$10K
Materials & Supplies	4300	59,604	59,604	32,454	16,985	15,469	32,454	13,328	24,221	41,985	40,469	82,454	33,463	Increase budget line to \$50k (\$25k unrest/\$25k rest)
Instructional Materials & Supplies	4325	420,572	420,572	397,950	337,518	60,432	397,950	237,510	270,571	337,518	60,432	397,950	321,675	
Office Supplies	4330	95,743	95,743	93,311	148,704	4,401	153,105	86,037	88,033	148,704	4,401	153,105	102,181	
Non Instructional Student Materials & Supplies	4345	586,829	630,700	506,915	446,665	60,250	506,915	342,116	385,660	446,665	60,250	539,850	554,176	Increase to \$60K (reflect inventory charges, offset by revenue)
ASB Supplies	4350	74,177	74,177	-	-	-	-	43,206	43,466	60,000		60,000	54,896	
Noncapitalized Equipment	4400	1,421,116	1,421,116	592,250	457,212	570,788	1,028,000	708,792	723,726	457,212	570,788	1,028,000	736,793	
Student Food Services	4710	454,461	454,461	460,178	132	460,046	460,178	258,211	350,944			628,851	630,351	Based on new food service projections
<b>Total, Supplies</b>		<b>3,377,998</b>	<b>3,421,869</b>	<b>2,812,422</b>	<b>1,893,116</b>	<b>1,414,850</b>	<b>3,307,966</b>	<b>1,828,395</b>	<b>2,044,913</b>	<b>1,492,084</b>	<b>1,704,555</b>	<b>3,231,074</b>	<b>2,497,558</b>	
Services														
Services & Other Operating Expenses	5000		562	32,294	1,045	155	1,200	250	250	545	155	700	250	reduced expense to \$700
Subagreements for Services	5100			61,800		-	-	-	-				-	
Travel & Conferences	5200	47,044	42,421	30,947	29,805	1,142	30,947	16,043	21,737	3,000	32,000	35,000	41,699	
Conferences and Professional Development	5210	28,277	28,277	77,250	5,075	72,985	78,060	6,278	6,611	5,000.00	43,000.00	75,050	8,229	
Dues & Memberships	5300	319,294	324,568	297,255	321,593	128,989	450,582	481,015	499,859	321,593	228,989	550,582	566,388	New Expenses due to CARES needs
Insurance	5400	348,671	340,376	513,296	513,296		513,296	502,693	426,368	513,296		513,296	513,657	review/update if necessary
Operations & Housekeeping	5500	601,965	601,965	428,849	483,689	52,372	536,061	364,665	398,913	547,689	52,372	600,061	430,019	
Security	5520	488,955	503,874	518,000	480,483	37,517	518,000	232,663	285,360	480,483	79,517	560,000	397,648	account for additional security
Rentals, Leases, & Repairs	5600	19,736	19,736	-	-	-	-	90,410	90,410	150,000		150,000	90,410	increased for LAUSD repairs
Equipment Leases	5605	51,061	51,061	103,014	30,000	-	30,000	(5,906)	(5,906)	10,000		10,000	(8,639)	received credit for copier service
Rent	5610	1,400	1,400	5,835	49,965	40,595	90,560	1,962	2,007	10,000		10,000	3,177	
Repairs and Maintenance - Computers	5616	30,004	30,004	14,533	14,533	-	14,533	12,096	12,096	20,000		20,000	12,346	
Utilities	5620	709,279	794,615	691,518	691,518	-	691,518	324,674	340,441	741,518		741,518	567,371	Post 21/22 UAR LAUSD Utility Adj
Other Rentals, Leases and Repairs 1	5631	9,251	9,251	4,244	2,184	2,060	4,244	537	537	2,184	2,060	4,244	4,057	
Other Services & Operating Expenses	5800	34,892	34,892	44,213	44,213	-	44,213	5,093	14,868	34,892		34,892	16,333	
Investment Taxes	5807	15,221	15,221	25,750	25,750	-	25,750	31	31	25,750		25,750	31	
Investment Fees	5808	212,542	212,542	277,688	312,430	-	312,430	47,831	55,113	212,542		212,542	114,166	
Banking Fees	5809	24,159	24,159	36,050	20,444	-	20,444	12,968	13,276	20,444	-	20,444	15,270	
Business Services	5812	48,000	48,000	98,880	98,880	-	98,880	32,000	32,000	98,880	-	98,880	32,000	
Consultants - Instructional	5815	1,760,551	1,760,551	1,494,625	566,741	927,884	1,494,625	682,119	799,342	566,741	1,027,884	1,594,625	1,179,793	
Consultants - Non Instructional - Custom 1	5820	1,313,630	1,652,038	1,066,449	229,904	836,545	1,066,449	532,550	757,669	489,904	833,595	1,323,499	1,013,708	Fulgent COVID Testing \$338,408 to Post UAR
District Oversight Fees	5824	357,346	351,350	-	402,992	-	402,992	91,351	-			401,734	91,351	2022-23 Budgeted/Recorded in Act 7299



ECRCHS - Actuals to Date 3/31/23 and Second Interim Projections

		21-22 Unaudited Actuals	21-22 Post Unaudited Actuals Adjustments	2022-2023 Adopted Budget	2022-23 First Interim Projections 10/31/22			2022-23 Actuals to Date	2022-23 Actuals to Date	2022-23 2nd Interim Projections 1/31/23		22-23 2nd Interim Projections (ICON)	2022-23 Actuals to Date	Comments
Enrollment				3,532						3,447				Month 6 Enrollment
ADA				3,267						3,249				Using 92.5% Budgeted ADA % Budget
Per Student funding				\$ 11,806						\$ 12,175.00				Rev. LCFF Rate from FCMAT- 10/22
	Obj Code			Total	Unrestricted	Restricted	Total	12/31/2022	1/31/2023	Unrestricted	Restricted	Total	3/31/2023	
ASB Consultants	5825	4,930	4,930	-	-	-	-	870	870	870		870	5,745	
Field Trips Expenses	5830	233,587	233,587	207,830	229,899	7,931	237,830	235,458	253,961	480,000	7,931	487,931	368,822	Increased, based on current trends (\$337K/feb 2023, accounting for spring sports & competitions)
Fines and Penalties	5833		1,615	530	700	-	700	-	-				10	
ASB Events or Field Trip	5835	1,615	2,191	-	-	-	-	700	700	700		700	700	
Onboarding Fees	5840				5,150	-	5,150	1,408	1,745	5,150		5,150	2,577	
Professional Development	5841	2,251	60	5,150	-	-	-	260	601	-		610	1,013	reclassified to materials and supplies
Legal Fees	5845	336,651	336,651	246,660	200,310	46,350	246,660	175,389	183,030	250,310	76,350	326,660	221,200	increased sped legal by \$80k
Licenses and Other Fees	5848	24,691	24,691	15,914	15,914	-	15,914	2,693	4,884	9,768		9,768	4,884	
Marketing and Student Recruiting	5851	50,469	50,469	92,700	15,000	-	15,000	2,458	2,458	9,000		9,000	2,458	Reduce line to \$9k
Payroll Fees	5857	102,626	102,626	78,733	90,020	8,713	98,733	66,902	77,068	112,068		112,068	96,183	
Prior Yr Exp (not accrued)	5861			-	-	-	-	-	-				-	
LAUSD Special Education Fee	5872	706,680	752,450	703,272	47,975	655,297	703,272	399,790	463,756		783,586	933,586	567,762	20% of sped revenue
Substitutes	5884	641,451	667,446	410,692	631,422	9,270	640,692	298,569	580,886	890,000	110,000	1,000,000	695,844	Increased sub needs based on absences and teachers being on leave (1/2 time illness)
Bad Debt Expense	5898	1,175	1,175	515	34,655	10,860	45,515	-	-				-	
Other Expenses	5899	-	-	-	-	-	-	28,215	28,215			28,500	28,997	re-class amounts
Communications	5900	136,687	140,172	130,442	129,931	511	130,442	36,887	48,465	129,931	511	130,442	77,625	
<b>Total, Services</b>		<b>8,664,092</b>	<b>9,164,927</b>	<b>7,714,928</b>	<b>5,725,516</b>	<b>2,839,176</b>	<b>8,564,692</b>	<b>4,680,923</b>	<b>5,397,622</b>	<b>6,142,258</b>	<b>3,277,950</b>	<b>10,028,102</b>	<b>7,163,084</b>	
<b>Captial Outlay</b>														
Sites & Improvement	6100													
Buildings & Improvement	6200							154,373	169,965				179,112	Year end Reclassification to be made
Equipment & Technology	6400													
Equipment/Furniture Replacement	6500													
<b>Total, Captial Outlay</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>154,373</b>	<b>169,965</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>179,112</b>	
Depreciation Expense (Financial Reporting Basis)	6900	293,021	293,021	359,748	359,748	-	359,748	139,512	162,610	419,748		359,748	208,804	
<b>Other Outgo</b>														
Indirect Cost (LAUSD)	7299			391,966	28,108		28,108	84,324	203,783	402,914		-	222,519	2021-22 Posted to 5824
Interest	7438			-			-							
<b>Total, Other Outgo</b>		<b>-</b>	<b>-</b>	<b>391,966</b>	<b>28,108</b>	<b>-</b>	<b>28,108</b>	<b>84,324</b>	<b>203,783</b>	<b>402,914</b>	<b>-</b>	<b>-</b>	<b>222,519</b>	
<b>Total Expenditures (Financial Reporting Basis)</b>		<b>36,877,816</b>	<b>42,795,182</b>	<b>47,868,516</b>	<b>39,832,010</b>	<b>10,308,372</b>	<b>50,140,382</b>	<b>24,925,899</b>	<b>28,922,100</b>	<b>39,514,408</b>	<b>9,343,124</b>	<b>50,730,171</b>	<b>37,267,154</b>	
<b>Total Expenditures (Cash Reporting Basis)</b>		<b>36,584,794</b>	<b>42,502,161</b>	<b>47,508,768</b>	<b>39,472,262</b>	<b>10,308,372</b>	<b>49,780,634</b>	<b>24,940,760</b>	<b>28,929,455</b>	<b>39,094,660</b>	<b>9,343,124</b>	<b>50,370,423</b>	<b>37,237,462</b>	
<b>C. Ending Balance: Excess (Deficiency) - Financial Reporting Basis</b>		<b>6,205,293</b>	<b>785,666</b>	<b>456,982</b>	<b>813,403</b>	<b>843,413</b>	<b>1,656,816</b>	<b>2,787,555</b>	<b>3,759,867</b>	<b>3,271,617</b>	<b>449,351</b>	<b>4,287,862</b>	<b>7,128,366</b>	
<b>C. Ending Balance: Excess (Deficiency) - Cash Reporting</b>		<b>6,498,315</b>	<b>1,078,688</b>	<b>816,730</b>	<b>1,173,151</b>	<b>843,413</b>	<b>2,016,564</b>	<b>2,772,695</b>	<b>3,752,511</b>	<b>3,691,365</b>	<b>449,351</b>	<b>4,647,610</b>	<b>7,158,058</b>	
<b>D. Net Increase (Decrease)</b>		<b>6,205,293</b>	<b>785,666</b>	<b>456,982</b>	<b>813,403</b>	<b>843,413</b>	<b>1,656,816</b>	<b>2,787,555</b>	<b>3,759,867</b>	<b>3,271,617</b>	<b>449,351</b>	<b>4,287,862</b>	<b>7,128,366</b>	



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**FINANCIAL REPORT AS OF: MARCH 31, 2023**  
**PROVIDED BY: ICON School Management**



# BALANCE SHEET

Description	Actual Mar 2023	Prior Mar 2022	\$ Change to Prior	% Change
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash	\$ 31,012,544	\$ 23,200,868	7,811,676	33.67%
Investments	6,798,586	7,098,714	(300,128)	-4.23%
Accounts Receivable	403,080	1,274,892	(871,812)	-68.38%
Store Inventory	44,089	59,236	(15,147)	-25.57%
Prepaid Expenditures (Expenses)	140,228	104,328	35,900	34.41%
Total Current Assets	38,398,527	31,738,038	6,660,489	20.99%
<b>Fixed Assets, Net of Depreciation</b>	6,255,374	6,300,024	(44,650)	-0.71%
<b>Total Assets</b>	<b>\$ 44,653,901</b>	<b>\$ 38,038,062</b>	<b>6,615,839</b>	<b>17.39%</b>
<b>LIABILITIES &amp; NET ASSETS</b>				
<b>Current Liabilities</b>				
Accounts Payables	\$ 183,107	\$ 57,015	126,092	221.16%
Accrued Liabilities	3,468,000	1,656,331	1,811,669	109.38%
Deferred Revenue	1,102,629	3,793,801	(2,691,172)	-70.94%
Total Current Liabilities	4,753,736	5,507,147	(753,411)	-13.68%
<b>Long-Term Debt</b>	5,818,684	12,307,726	(6,489,042)	-52.72%
<b>Total Liabilities</b>	10,572,420	17,814,873	(7,242,453)	-40.65%
<b>Net Assets</b>				
Economic Uncertainty (3%)	1,302,280	1,142,320	159,960	14.00%
Restricted Net Position	738,916	-	738,916	N/A
Net Investment in Capital Assets	6,255,374	6,300,024		
Unrestricted	25,784,911	12,780,845	13,004,066	101.75%
<b>Total Net Assets</b>	34,081,481	20,223,189	13,858,292	68.53%
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 44,653,901</b>	<b>\$ 38,038,062</b>	<b>6,615,839</b>	<b>17.39%</b>

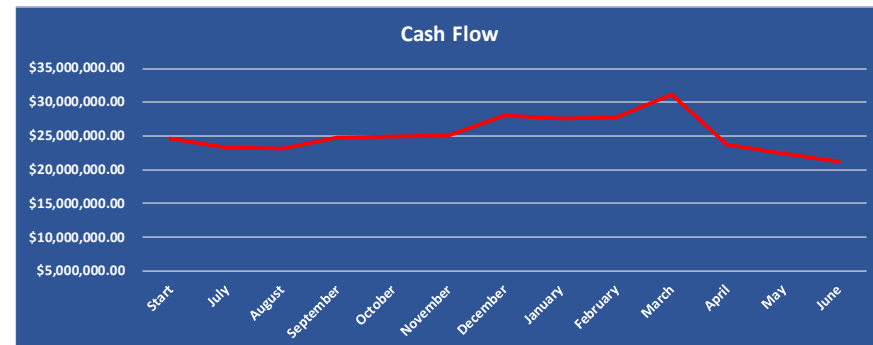
- Cash increase due to Net Income generated to date and advance ESSER Payments
- Decrease in Long-Term Debt – OPEB Liability
- Accrued Liabilities increases due to increased LAUSD & Benefit liabilities
- Deferred Revenue decrease due to LCFF & Prepayments earned
- Restricted Net Position:
  - Cafeteria - \$217,171
  - Ed. Effectiveness - \$140,938
  - Kitchen Infrastructure - \$25,000
  - A-G Success Grant - \$258,788
  - A-G Learning Loss - \$97,019



# CASH ANALYSIS

- Days of Cash on Hand: 264 (Recommended: 90)

	Mar 2023	Feb 2023	Jun 2022	Mar 2022
Cash in County Treasury	\$ 23,948,771.08	\$ 20,900,638.90	\$ 18,677,591.14	\$ 16,772,577.04
Fundraising #1287	7,754.26	7,035.11	\$ 1,042.65	\$ 1,042.65
PPP Account #1309	-	-	-	-
General Account #1761	6,286,864.08	5,745,184.83	4,665,981.24	5,666,906.93
A/P Account #1796	209,676.98	373,489.23	314,231.45	130,035.81
ASB Trust #1826	458,572.33	502,703.19	501,680.92	526,541.15
CNB ZBA Account	(33,796.18)	(36,639.85)	(22,941.93)	(68,491.73)
US Bank MMA #0851	128,558.49	146,014.38	136,532.83	172,011.25
US Bank OPEB MMA #0852	159,485.52	400,640.80	371,571.85	270,360.10
Petty Cash	382.45	382.45	80.72	500.00
Undeposited Funds	5,760.17	1,905.02	8,584.54	(255.43)
Total Checking/Savings/CDs	<u>31,172,029.18</u>	<u>\$ 28,041,354.06</u>	<u>\$ 24,654,355.41</u>	<u>\$ 23,471,227.77</u>
US Bank OPEB MMA #0852	(159,485.52)	(400,640.80)	(371,571.85)	(270,360.10)
Total Checking/Savings/CDs	<u>\$ 31,012,543.66</u>	<u>\$ 27,640,713.26</u>	<u>\$ 24,282,783.56</u>	<u>\$ 23,200,867.67</u>



# PROFIT & LOSS (SUMMARY)

	Adopted Budget 22-23	1st Interim Budget	2nd Interim Budget	YTD 2022-23	PYTD 2021-22
<b>REVENUES</b>					
LCFF	\$ 38,575,151	\$ 39,677,805	\$ 40,291,402	\$ 31,177,336	\$ 26,150,235
Federal	3,609,260	4,375,311	4,209,110	3,202,488	2,428,061
State	1,439,530	2,996,457	5,470,540	5,058,527	1,983,554
Local	4,697,686	4,747,625	5,046,981	2,841,210	3,860,672
FMV Adjustment	-	-	-	1,876,606	(1,616,294)
	48,321,627	51,797,198	55,018,033	44,156,167	32,806,228
<b>EXPENSES</b>					
Salaries and benefits	36,589,453	37,879,868	37,111,247	27,175,189	24,157,854
Student supplies	2,812,422	3,307,966	3,231,074	2,424,207	2,380,739
Operating Exp	8,108,894	8,564,692	10,028,102	7,062,667	5,712,366
Capital Outlay	359,748	359,748	359,748	387,916	220,484
Other Outgo	-	28,108	-	-	-
	47,870,517	50,140,382	50,730,171	37,049,979	32,471,443
<b>NET INCOME (LOSS)</b>	\$ 451,110	\$ 1,656,816	\$ 4,287,862	\$ 7,106,188	\$ 334,785
<b>NET INCOME BEFORE FMV ADJ.</b>	\$ 451,110	\$ 1,656,816	\$ 4,287,862	\$ 5,229,582	\$ 1,951,079



# PROFIT & LOSS (YTD)

Revenues	Actuals, Mar 23	Actuals, Mar 22	Change	%
LCFF	\$ 31,177,336	\$ 26,150,235	\$ 5,027,101	19%
Federal	\$ 3,287,746	\$ 2,428,061	\$ 859,685	35%
State	\$ 5,209,430	\$ 1,983,554	\$ 3,225,876	163%
Local	\$ 2,844,401	\$ 3,860,672	\$ (1,016,271)	-26%
FMV Adj	\$ 1,876,606	\$ (1,616,294)	\$ 3,492,900	-216%
<b>Total</b>	<b>\$ 44,395,519</b>	<b>\$ 32,806,228</b>	<b>\$ 11,589,291</b>	<b>35%</b>
Expenditures	Actuals, Mar 23	Actuals, Mar 22	Change	%
Certificated	\$ 13,055,511	\$ 12,607,772	\$ 447,739	4%
Classified	\$ 3,751,800	\$ 3,309,494	\$ 442,306	13%
Benefits	\$ 10,367,878	\$ 8,240,588	\$ 2,127,290	26%
Books/Supplies	\$ 2,497,558	\$ 2,380,739	\$ 116,819	5%
Services/Ops	\$ 7,163,084	\$ 5,712,366	\$ 1,450,718	25%
Captial Outlay	\$ 208,804	\$ 220,484	\$ (11,680)	-5%
Other Outgo	\$ 222,519	\$ -	\$ 222,519	0%
<b>Total</b>	<b>\$ 37,267,154</b>	<b>\$ 32,471,443</b>	<b>\$ 4,795,711</b>	<b>15%</b>
<b>Net Income (Loss)</b>	<b>\$ 7,128,365</b>	<b>\$ 334,785</b>	<b>\$ 6,793,580</b>	<b>2029%</b>
<b>Net Income before FMV Adj</b>	<b>\$ 5,251,759</b>	<b>\$ 1,951,079</b>	<b>\$ 3,300,680</b>	<b>169%</b>

Revenues:

- Received \$1.4M in hold harmless revenue, in the form of EPA revenue
- Decrease in SPED rate, from LAUSD SELPA

Expenditures:

- Increase in sub costs
- Increase in field trip expenses
- Textbook costs deferred to next school year for certain depts.



# BUDGET COMPARISON (YTD)

- Reflecting a normal revenue/expenditure receipt and spending rate for being 7 months through the fiscal year.
- Only exception is in State Revenue with the receipt of 2 new block grants and State Nutrition funds increasing
- Capital Outlay, where major improvements to the campus are placed.

Description	Actual Mar 2023	2nd Interim Budget	% Used
<b>REVENUES</b>			
LCFF Revenues	\$ 31,177,336	\$ 40,291,402	77.38%
Federal Revenues	3,202,488	4,209,110	76.08%
State Revenues	5,058,527	5,470,540	92.47%
Local Revenues	2,841,210	5,046,981	56.30%
FMV Adjustment	1,876,606	-	N/A
<b>Total Revenues</b>	<b>44,156,167</b>	<b>55,018,033</b>	<b>80.26%</b>
<b>EXPENDITURES</b>			
Certificated Salaries	13,055,511	17,923,541	72.84%
Classified Salaries	3,751,800	4,749,678	78.99%
Employee Benefits	10,367,878	14,438,028	71.81%
Books & Supplies	2,424,207	3,231,074	75.03%
Services and Operations	7,033,670	10,028,102	70.14%
Capital Outlay	387,916	359,748	107.83%
<b>Total Expenditures</b>	<b>37,020,982</b>	<b>50,730,171</b>	<b>72.98%</b>
<b>NET INCOME (LOSS)</b>	<b>\$ 7,135,185</b>	<b>\$ 4,287,862</b>	<b>166.40%</b>
<b>NET INCOME BEFORE FMV ADJ.</b>	<b>\$ 5,258,579</b>	<b>\$ 4,287,862</b>	<b>122.64%</b>



# Department Budgets (4000s)

## Approved Textbooks & Core Curricula Materials

Department	Actual YTD Mar 2023	2nd Interim Budget	% Used
<b>EXPENDITURES</b>			
Academics	38,926	16,800	231.70%
Administrative	1,980	3,933	50.34%
English	17,590	34,943	50.34%
English Language Dev.	2,834	4,782	59.26%
Foreign Languages	13,763	27,341	50.34%
Health & Life Skills	31,208	61,996	50.34%
Math	23,043	6,842	336.79%
Schoolwide	8,457	77,326	10.94%
Security	92	183	50.27%
Social Studies	41,630	82,699	50.34%
Special Education	824	1,637	50.34%
<b>Total Expenditures</b>	<b>180,347</b>	<b>318,482</b>	<b>56.63%</b>

- Textbooks and Instructional Materials in certain departments will continue to be monitored due to the need of purchasing more materials in order to continue higher educational standards.
- Board has approved 22-23 Budget allocations for Textbooks and IMA in May 2022.



## Instructional Materials & Supplies

Department	Actual Mar 2023	2nd Interim Budget	% Used
<b>EXPENDITURES</b>			
Academic Decathlon	5,413	3,603	150.24%
Academics	125	171	73.10%
Administrative	1,654	2,256	73.32%
Advanced Placement	2,294	-	N/A
Alternative Education/ISP	2,783	3,797	73.29%
Athletics	2,745	2,797	98.14%
Audio, Visual, Performing	25,966	35,385	73.38%
Band	173	236	73.31%
Basketball	898	1,225	73.31%
Business Technology	1,020	1,391	73.33%
English	6,877	9,382	73.30%
Football	3,335	4,550	73.30%
Foreign Languages	380	518	73.36%
General Academic	36,844	26,311	140.03%
Health and Life Skills	12,607	17,198	73.31%
Independent Study	200	273	73.26%
Intervention Coord.	28	38	73.68%
Journalism	30	-	N/A
Math	4,746	6,474	73.31%
Physical Education	2,881	-	N/A
Robotics	341	465	73.33%
ROTC	773	879	87.94%
Schoolwide	179	242	73.97%
Science	21,120	28,812	73.30%
Social Studies	526	718	73.26%
Special Education	12,665	17,278	73.30%
STEAM	2,917	3,979	73.31%
Technology	25,977	35,438	73.30%
Testing and Assessments	55,250	75,372	73.30%
Visual and Performing Arts	667	910	73.30%
Vocational Arts	84,966	111,728	76.05%
Woodshop	532	726	73.28%
World Language	3,916	5,342	73.31%
Yearbook	848	456	185.96%
<b>Total Expenditures</b>	<b>321,676</b>	<b>397,950</b>	<b>80.83%</b>



# OTHER MATTERS

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- Textbook proposal for 23/24 is being recommended by the finance committee this meeting
- P-2 ADA Impact on LCFF revenue
- IMA will be brought to the committee for approval next month.

## Coversheet

### Discuss and Vote to Recommend to the Full Board Approval of the March, 2023, Check Registers

**Section:** IV. Finance  
**Item:** B. Discuss and Vote to Recommend to the Full Board Approval  
of the March, 2023, Check Registers  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** IV.B - Checking Register - March 2023.pdf  
IV.B- Vendor YTD - Mar 2023.pdf  
IV.B - General Register - March 2023.pdf  
IV.B- ASB Register - March 2023.pdf  
IV.B- Trust Balances - March 2023.pdf

**Check Register**

Account: 1796 General  
 El Camino Real HS  
 Mar 2023

**Grand Total \$ 1,160,926.58**

Date	Check Number	Name	Memo	Amount	Period	Fund/Program	Account	VOID
3/1/2023	17361	Evan Coleman	Oakland Step Competition	\$ 305.92	Mar 2023	General Academic - Scholastic Groups	Non Instructional Supplies	
3/1/2023	17362	Magdy Abdalla	Soccer Official 2/21/2023	\$ 78.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/1/2023	17363	Francisco Aguilar	JV Soccer 2/4/2023	\$ 72.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/1/2023	17364	Greg Tilson	JV Soccer 2/4/2023	\$ 72.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/1/2023	17365	Michael Daniels	Soccer Official 2/21/2023	\$ 89.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/1/2023	17366	Matthew Wong	Soccer Official Girls Playoffs 2/21/2023	\$ 78.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/1/2023	17367	California Mathematics Council	INV CMCC23-109 Registration Fee	\$ 250.00	Mar 2023	Title II	Professional Development	
3/1/2023	17368	Dan's Super Subs Inc.	03/02/2023 CCR Retreat	\$ 46.30	Mar 2023	General Operations	Non Instructional Supplies	
3/1/2023	17369	Dan's Super Subs Inc.	11/29/2022 Gov/Econ Retreat	\$ 85.05	Mar 2023	General Operations	Non Instructional Supplies	
3/2/2023	17370	Newbury Park High School	3/18/23 Jazz Festival Fees	\$ 250.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/2/2023	17371	LA Party Rents, Inc.	INV 0000117612 Chairs for AP Testing	\$ 1,536.12	Mar 2023	General Operations	Rentals	
3/2/2023	17372	Mutual of Omaha	INV 001475992117 Voluntary Disability Insurance 02/23	\$ 1,038.05	Mar 2023	General Operations	Benefits	
3/2/2023	17373	Mutual of Omaha	INV 001492592402 Voluntary Disability Insurance 02/23	\$ 1,146.35	Mar 2023	General Operations	Benefits	
3/2/2023	17374	Millennium Operations LLC (Knott's Berry Farm)	03/09/23 Physics Day at Knotts Student Tickets	\$ 1,672.00	Mar 2023	General Academic	Field Trip	
3/2/2023	17375	Carlos Astorga	3/2/2023 Baseball Official	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/2/2023	17376	Teodoro Allen	3/2/2023 Softball Official JV	\$ 84.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/2/2023	17377	Larry Crino	3/2/2023 Baseball Official	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/2/2023	17378	Macmillan Holdings, LLC (Holtzbrinck Publishers, LLC) MPS	INV 134667 Math Dept. From 22-23 Budget Year	\$ 19,598.69	Mar 2023	General Academic	Textbooks	
3/2/2023	17379	Tri-County Forensic League	INV 591626 TCFL Congress State Quals 3/4	\$ 20.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/3/2023	17380	Corner Bakery	INV 2353895 Retreat Lunch for 3/16/2023	\$ 196.49	Mar 2023	General Operations	Non Instructional Supplies	
3/3/2023	17381	Gopher	IN252452 PE Equipment	\$ 3,315.48	Mar 2023	General Academic	Instructional Materials - PE	
3/3/2023	17382	Moorpark High School	1820015 Don Green Invitational	\$ 400.00	Mar 2023	General Athletics	Fees	
3/3/2023	17383	CONFIDENTIAL	Settlement agreement ID 122985	\$ 3,185.00	Mar 2023	Special Education	Legal	
3/3/2023	17384	Figdes Services and Maintenance Inc.	INV 1022 Softball scoreboard Refurbish Paint & Restoration Services	\$ 2,475.00	Mar 2023	General Operations	Repairs	
3/3/2023	17385	NSDA West Los Angeles District	597260 3/5 & 3/12 Speech & Debate National Qualifiers - NSDA West District Tournament Fees	\$ 80.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/3/2023	17386	Eric Brinkhus	Speech and Debate Competition	\$ 99.94	Mar 2023	General Academic - Scholastic Groups	Field Trip	
3/3/2023	17387	Beth Corbett	Cheer Supplies	\$ 387.52	Mar 2023	General Athletics	Non Instructional Supplies	
3/3/2023	17388	Guardian International Solutions Inc	INV#03 Security 02/2023	\$ 6,831.82	Mar 2023	General Operations	Security	
3/6/2023	17389	Jimmy Hart	Frosh Baseball Official 3/6/2023	\$ 86.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/6/2023	17390	DS Honda Construction Management, Inc	062,064,063 Cafeteria 3 sink	\$ 1,080.00	Mar 2023	General Operations	Repairs	
3/6/2023	17391	DS Honda Construction Management, Inc	061 Home Econ Remodeling	\$ 7,982.41	Mar 2023	General Operations	Repairs	
3/7/2023	17392	United States Academic Decathlon	2023-24 Curriculum and Study Materials	\$ 1,716.88	Mar 2023	General Academic - Scholastic Groups	Instructional Materials - ACADEC	
3/7/2023	17393	Palmer Hamilton LLC	0000127916 Design book for College Office	\$ 1,500.00	Mar 2023	General Academic - Consueling	Non Instructional Supplies	
3/7/2023	17394	Karmann Hillman	JV Softball Official 3/7/2023	\$ 84.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/8/2023	17395	Deven Rasey	Boys Volleyball Var & Jv 3/8/2023	\$ 136.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/7/2023	17396	DemiDec Corporation	2023-2024 Academic decathlon materials	\$ 1,177.13	Mar 2023	General Academic - Scholastic Groups	Instructional Materials - ACADEC	
3/8/2023	17397	Roy Vincent	Boys Volleyball Var & Jv 3/8/2023	\$ 138.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/8/2023	17398	Jersey Mike's (MAC SUBS, Inc)	inv 1106 Staff Appreciation Luncheon	\$ 2,622.37	Mar 2023	General Operations	Non Instructional Supplies	
3/9/2023	17399	The Home Depot Commercial Account	INV#: 3625233, 3623659, 4116957, 6620331, 5515197	\$ 939.29	Mar 2023	General Operations	Operational Supplies	
3/9/2023	17400	Jodi Borenstein	Reimbursement for Softball Tournament-Hart Tournament	\$ 73.11	Mar 2023	General Athletics	Fees	
3/14/2023	17401	Brooks Transportation Inc.	Rancho Campana HS field trip - Thurou 3/11	\$ 1,300.00	Mar 2023	General Academic - Scholastic Groups	Field Trip	
3/9/2023	17402	California Department of Education	INV 23 SF-42269 USDA Foods	\$ 298.35	Mar 2023	Cafeteria	Foods	
3/9/2023	17403	California Department of Education	INV S23 SF-43140 USDA Foods	\$ 87.75	Mar 2023	Cafeteria	Foods	
3/9/2023	17404	William Sollima	3/9/2023 Boys Volleyball Official JV & Var	\$ 136.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/9/2023	17405	Karl Weingartner	3/9/2023 Boys Volleyball Official JV & Var	\$ 138.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/9/2023	17406	Dan Klein	3/9/2023 JV Baseball Official	\$ 86.00	Mar 2023	General Athletics	Non Instructional Consulting	

**Check Register**

Account: 1796 General  
 El Camino Real HS  
 Mar 2023

Grand Total \$ 1,160,926.58

Date	Check Number	Name	Memo	Amount	Period	Fund/Program	Account	VOID
3/14/2023	17407	Brooks Transportation Inc.	Troy HS field trip - Consoletti 3/11	\$ 950.00	Mar 2023	NJROTC	Field Trip	
3/13/2023	17408	U.S Bank PARS Account #6746022400	02/23 #6746022400 PARS Contributions	\$ 1,030.04	Mar 2023	General Operations	Benefits	
3/13/2023	17409	AFSCME District Council 36	02/23 Union Dues	\$ 1,975.67	Mar 2023	General Operations	Benefits	
3/13/2023	17410	Self Insured Schools of California	02/23 CBR El Camino FSA	\$ 5,028.05	Mar 2023	General Operations	Benefits	
3/13/2023	17411	RPS El Camino Real Charter HS Charles Schwab & Co, Inc. 2563-4428	02/23 403(B) Plan 2563-4428 Charles Schwab	\$ 7,975.00	Mar 2023	General Operations	Benefits	
3/13/2023	17412	UTLA	02/23 Union Dues Certificated	\$ 15,169.86	Mar 2023	General Operations	Benefits	
3/13/2023	17413	Corner Bakery	Social Studies US History Retreat 3/15 Trays of Food	\$ 62.95	Mar 2023	General Operations	Non Instructional Supplies	
3/13/2023	17414	Jim Russell	Boys Volleyball Official 3/13/2023	\$ 138.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/13/2023	17415	Richard Lyans	Boys Volleyball Official 3/13/2023	\$ 136.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/14/2023	17416	Jodi Borenstein	Softball Tournament-Hart Tournament	\$ 96.17	Mar 2023	General Athletics	Fees	
3/14/2023	17417	Floral Passion LLC	INV 1784 Flowers for Senior Awards	\$ 739.13	Mar 2023	General Operations	Non Instructional Supplies	
3/14/2023	17418	Mutual of Omaha	INV 001445891462 Voluntary Disability Insurance 11/23/	\$ 1,254.65	Mar 2023	General Operations	Benefits	
3/14/2023	17420	National Sports Apparel LLC	INV 51439 Varsity Girls Basketball Uniforms 2022-23	\$ 377.00	Mar 2023	General Athletics	Non Instructional Supplies	
3/14/2023	17421	Home Campus	INV 7776 CIFLA Home Campus Renewal	\$ 695.00	Mar 2023	General Athletics	Subscriptions	
3/8/2023	17422	Abdon Rosaes	January/feb 2023 Gardening Services for Shoup	\$ 2,350.00	Mar 2023	General Operations	Non Instructional Consulting	
3/16/2023	17423	Tri-County Forensic League	599452 TCFL IE State Qualifier Competition 3/17-3/18	\$ 40.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/16/2023	17424	T-Mobile US, Inc.	23-Mar 969604280 - WiFi Student Hot Spots	\$ 10,200.00	Mar 2023	ESSER III	Communications	
3/16/2023	17425	Dwayne Finley	3/16/2023 Baseball Official	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/16/2023	17426	Teodoro Allen	3/16/2023 Baseball Official	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/16/2023	17427	Triad Sports Group Inc (Bownet Sports, ICE20)	INV INV18223 Softballs	\$ 206.45	Mar 2023	General Athletics	Non Instructional Supplies	
3/16/2023	17428	Triad Sports Group Inc (Bownet Sports, ICE20)	inv INV21462 Softballs	\$ 634.92	Mar 2023	General Athletics	Non Instructional Supplies	
3/16/2023	17429	Flinn Scientific Inc.	INV 2797168 Science Supplies	\$ 102.37	Mar 2023	General Academic	Instructional Materials - Science	
3/16/2023	17430	M&M Paper Co.	IN17785 Copy Paper	\$ 3,685.22	Mar 2023	General Operations	Non Instructional Supplies	
3/17/2023	17431	Joseph Conte	Softball Official 3/17/2023	\$ 81.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17432	Joe Franiak	JV Baseball Official 3/17/2023	\$ 86.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17433	Sebastian Torres	Boys Lacrosse Official 3/7/2023	\$ 96.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17434	Birmingham Community Charter High School	Poor Rental Inv#23-00016	\$ 1,170.00	Mar 2023	General Operations	Rentals	
3/17/2023	17435	Chris Nevil	Boys Lacrosse Official 3/7/2023	\$ 96.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17436	Cara Blumfield	Softball Hart Tournament	\$ 172.66	Mar 2023	General Athletics	Fees	
3/17/2023	17437	Kayla Safavi	2 Lighting Design and Technical Director	\$ 1,500.00	Mar 2023	General Academic	Non Instructional Consulting	
3/17/2023	17438	David Rosenberg	3/17/2023 Softball Official 3/17/2023	\$ 81.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17439	Bob Paredes	3/18/2023 Baseball Official	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17440	Daniel Olson	3/18/2023 Baseball Official	\$ 110.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/17/2023	17441	Saxon Uniform Network, Inc	INV 77737 National CTSO FCCLA Student Uniforms	\$ 1,277.10	Mar 2023	CTE	Instructional Materials - Career/Voc Ed	
3/17/2023	17442	LA Party Rents, Inc.	INV 0000117600 Rentals for testing Set Up	\$ 2,214.16	Mar 2023	General Operations	Rentals	
3/17/2023	17443	BoardOnTrack	INV 2023-22368 Membership Fees	\$ 5,000.00	Mar 2023	General Operations	Subscriptions	
3/17/2023	17444	Southern California Journalism Education Association	INV 34 Media Membership	\$ 100.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/20/2023	17445	Brooks Transportation Inc.	Monrovia HS field trip - Thurow 3/5	\$ 750.00	Mar 2023	General Academic - Scholastic Groups	Field Trip	
3/21/2023	17446	AT&T 8815	23-Mar 818 884-8815 516	\$ 914.71	Mar 2023	General Technology	Communications	
3/23/2023	17447	AT&T 0810	23-Mar 818 716-0810 246	\$ 1,087.93	Mar 2023	General Technology	Communications	
3/21/2023	17448	RPS El Camino Real Charter HS Charles Schwab & Co, Inc. 2563-4428	3/15/23 403(B) Plan 2563-4428 Charles Schwab	\$ 150.00	Mar 2023	General Operations	Benefits	
3/20/2023	17449	Atkinson, Andelson, Loya, Ruud And Romo	inv 68730018800011 HR Training Modules	\$ 949.00	Mar 2023	General Operations	Legal	
3/20/2023	17450	Oaks Christian School	INV 1825958 Maurice Greene Invitational	\$ 400.00	Mar 2023	General Athletics	Fees	
3/20/2023	17451	Roy Vincent	3/20/2023 Boys Volleyball Official JV & Var	\$ 138.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/20/2023	17452	Ruel Poticar	3/20/2023 Boys Volleyball Official JV & Var	\$ 136.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/21/2023	17453	AT&T (CALNET)	02/23 INV#000019538871 BAN#9391080024 Phone Line	\$ 27.11	Mar 2023	General Technology	Communications	
3/21/2023	17454	AT&T (CALNET)	02/23 INV#000019538872 BAN#9391080026 Phone Line	\$ 30.55	Mar 2023	General Technology	Communications	
3/21/2023	17455	AT&T (CALNET)	02/23 INV# 000019538875 BAN#9391080076 Phone Line	\$ 4.97	Mar 2023	General Technology	Communications	

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3/21/2023	17456	AT&T (CALNET)	02/23 INV# 000019538873 BAN#9391080076 Phone Line	\$ 27.11	Mar 2023	General Technology	Communciations	
3/23/2023	17457	Spectrum Enterprise 7801	02/23 Inv# Acct#086084201 Enterprise Fiber line	\$ 1,958.75	Mar 2023	General Technology	Communciations	
3/21/2023	17458	Gary Greenbaum	3/21/2023 Boys Lacrosse Official	\$ 96.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/21/2023	17459	Nelson Bae	3/21/2023 Boys Lacrosse Official	\$ 96.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/22/2023	17460	Jeena Soraya M Deen	2001321 Women's History Month Speaker 3/22	\$ 500.00	Mar 2023	General Academic	Non Instructional Consulting	
3/22/2023	17461	MRC Smart Technology Solutions(SoCal Office)	inv IN3289409 Brother TN-450 Black Toner	\$ 56.41	Mar 2023	General Operations	Rentals	
3/22/2023	17462	LADWP	01/23 6968788886 Shoup Utilities	\$ 3,931.64	Mar 2023	General Operations	Utilities	
3/22/2023	17463	Brooks Transportation Inc.	inv 18838 Brennan Field Trip 12/14 to Woodland Care Center	\$ 500.00	Mar 2023	General Academic	Field Trip	
3/24/2023	17464	Self Insured Schools of California	3/15/23 CBR El Camino FSA	\$ 383.08	Mar 2023	General Operations	Benefits	
3/22/2023	17465	Spectrum Enterprise 7801	03/23 Inv# 128697801030123 Acct#086084201 Enterprise Fiber line	\$ 575.00	Mar 2023	General Technology	Communciations	
3/22/2023	17466	Brooks Transportation Inc.	INV 19495 Bus Cancellation for ECRCHS Color Guard Competition - Hooper 2/25	\$ 500.00	Mar 2023	General Academic - Scholastic Groups	Field Trip	
3/22/2023	17467	On Track & Field, Inc.	2022618 Track and Field	\$ 2,403.53	Mar 2023	General Athletics	Non Instructional Supplies	
3/22/2023	17468	DS Honda Construction Management, Inc	067 Sewer	\$ 1,311.00	Mar 2023	General Operations	Repairs	
3/22/2023	17469	Christy White Accountancy Corporation (Christy White, Inc.)	INV 18486 20-21 Charter School Audit	\$ 1,824.00	Mar 2023	General Operations- Business	Non Instructional Consulting	
3/22/2023	17470	Guardian International Solutions Inc	INV #4 02/23-03/23	\$ 5,896.57	Mar 2023	General Operations	Security	
3/23/2023	17471	Brooks Transportation Inc.	Knott's Berry Farm - Zahur 3/9	\$ 800.00	Mar 2023	General Academic	Field Trip	
3/24/2023	17472	Nettime Solutions LLC	02/23 stratustime Monthly Subscription	\$ 50.00	Mar 2023	General Technology	Subscriptions	
3/24/2023	17473	Decker Inc.	inv 418843A replacement bench for outdoor table	\$ 207.80	Mar 2023	General Operations	Repairs	
3/23/2023	17474	City of Calabasas	2366 Calabasas Senior Center Rental - ELAC	\$ 1,179.00	Mar 2023	General Operations	Rentals	
3/23/2023	17475	Paragon MSP LLC	INV-002889 February Network Consulting Services	\$ 3,125.00	Mar 2023	General Technology	Non Instructional Consulting	
3/24/2023	17476	Brooks Transportation Inc.	LA Trade Technical College - Charters 2/25	\$ 810.00	Mar 2023	CTE	Field Trip	
3/24/2023	17477	Ray Lombardo	Varsity Baseball Vs. Taft 3/24/2023	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/24/2023	17478	Ralph Peck	Varsity Baseball Vs. Taft 3/24/2023	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/24/2023	17479	Simi Valley High School	1840623 Simi Valley Invitational Meet	\$ -	Mar 2023	General Athletics	Fees	VOID
3/24/2023	17480	Simi Valley High School	1840623 Simi Valley Invitational Meet	\$ 440.00	Mar 2023	General Athletics	Fees	
3/24/2023	17481	Mark Hager	ECR Baseball Tournament 3/25/2023	\$ 86.00	Mar 2023	General Athletics	Fees	
3/24/2023	17482	Bob Paredes	ECR Baseball Tournament 3/25/2023	\$ 92.00	Mar 2023	General Athletics	Fees	
3/24/2023	17483	Craig Frazier	ECR Baseball Tournament 3/25/2023	\$ 92.00	Mar 2023	General Athletics	Fees	
3/27/2023	17484	NSDA West Los Angeles District	inv 597260 3/12/23 NSDA Nationals Qualifier Congress	\$ 15.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/27/2023	17485	Robotics Education and Competition Foundation, Inc	inv 62122181 3/4/23 Comp fees 404Z	\$ 300.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/27/2023	17486	Brooks Transportation Inc.	Buses week of 2/21- 2/25/2023 Inv#19593	\$ 6,300.00	Mar 2023	General Athletics	Field Trip	
3/27/2023	17487	City-Wide Fire Protection, Inc	inv 108578 2/15/23 Shoup fire emergency power system repair	\$ 579.23	Mar 2023	General Operations	Repairs	
3/27/2023	17488	Karmann Hillman	3/27/2023 Softball Officials	\$ 81.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/27/2023	17489	Danny Vargas	3/27/2023 Softball Officials	\$ 81.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/27/2023	17490	AT&T 4152	23-Mar 818 348-4152 036	\$ 1,086.65	Mar 2023	General Technology	Communciations	
3/27/2023	17491	AT&T 3635	23-Mar 818 347-3635 849	\$ 1,197.58	Mar 2023	General Technology	Communciations	
3/27/2023	17492	AT&T 6340	23-Mar 818 888-6340 249	\$ 248.80	Mar 2023	General Technology	Communciations	
3/27/2023	17493	AT&T 9221	23-Mar 818 887-9221 130	\$ 495.69	Mar 2023	General Technology	Communciations	
3/27/2023	17494	Cross Country Staffing, Inc.	INV DE87068 Psych Services - Special Ed Services	\$ 1,800.00	Mar 2023	Special Education	Non Instructional Consulting	
3/27/2023	17495	Minita Clark	PD Meeting	\$ 175.63	Mar 2023	General Operations	Non Instructional Supplies	
3/27/2023	17496	AP fbo EdLogical Group Corp	02/23 Non-Special Edlogical Services INV 91362295	\$ 16,654.86	Mar 2023	Special Education	Non Instructional Consulting	
3/27/2023	17497	Holly Kiamanesh	CADA Conference- hotel stay	\$ 1,326.32	Mar 2023	General Operations	Travel/Conference	
3/28/2023	17498	Corner Bakery	INV 2381838 Mentor Lunch	\$ 689.40	Mar 2023	General Operations	Non Instructional Supplies	
3/28/2023	17499	Corner Bakery	3/29 Professional Development Trays of Food	\$ 151.39	Mar 2023	General Operations	Non Instructional Supplies	
3/27/2023	17500	Brad Wright	Meals Reimbursement Brad Wright 03-2023	\$ 232.38	Mar 2023	General Operations	Non Instructional Supplies	
3/28/2023	17501	Dan's Super Subs Inc.	2/28/23 Professional Development Trays of Food	\$ 128.05	Mar 2023	General Operations	Non Instructional Supplies	
3/28/2023	17502	Robert Evans	3/28/2023 JV Baseball Official	\$ 86.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/28/2023	17503	Chartwells Division Services	inv 4034900140 3/15 - 3/16 Catering Shoup	\$ 78.84	Mar 2023	General Operations	Non Instructional Supplies	
3/28/2023	17504	Chartwells Division Services	inv 403400139 1/25 - 1/26 Shoup Catering	\$ 162.61	Mar 2023	General Operations	Non Instructional Supplies	
3/28/2023	17505	California High School Speech Association	602687 4/21-4/23 CA State Speech & Debate Championship Tournament Fees	\$ 310.00	Mar 2023	General Academic - Scholastic Groups	Fees	

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3/29/2023	17506	Suzanne Lee Schuster	CMC Conference	\$ 154.10	Mar 2023	Title II	Travel/Conference	
3/29/2023	17507	Michael Consoletti	Brain Brawl Academic	\$ 2,964.81	Mar 2023	General Academic - Scholastic Groups	Fees	
3/29/2023	17508	Jesus Contreras	Athletics mileage	\$ 158.13	Mar 2023	General Athletics	Mileage	
3/29/2023	17509	Deven Rasey	3/29/2023 Boys Volleyball JV & Var	\$ 136.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/29/2023	17510	Jim Russell	3/29/2023 Boys Volleyball JV & Var	\$ 138.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/29/2023	17511	Holly Kiamanesh	CADA State Convention 2023- Registration + Mileage	\$ 670.00	Mar 2023	Title II	Travel/Conference	
3/29/2023	17512	California FCCLA	0270002 California FCCLA	\$ 3,639.00	Mar 2023	CTE	Fees	
3/29/2023	17513	Brooks Transportation Inc.	INV 19113 Beckerman UCLA Field Trip 3/16	\$ 537.35	Mar 2023	General Academic - Counseling	Field Trip	
3/29/2023	17514	Moxie Road, Inc (Five Star Painting of Woodland Hills)	Deposit Exterior Painting Services. Front façade of the school.	\$ 8,133.33	Mar 2023	General Operations	Non Instructional Consulting	
3/29/2023	17515	Infobase Holdings, Inc.	INV 11713 Outstanding library fee from 11/2020-11/2021	\$ 799.00	Mar 2023	General Academic	Subscriptions	
3/29/2023	17516	AT&T 9132	Inv# 7448566701 Acct# 831-000-9132 154 5G Line	\$ 2,455.30	Mar 2023	General Technology	Communications	
3/29/2023	17517	WM Corporate services, INC	04/23 inv 0552399-4801-5 Waste Management Services on Shoup	\$ 419.77	Mar 2023	General Operations	Utilities	
3/29/2023	17518	Omar Astorga	Baseball Official 3/30/2023 Varsity	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/29/2023	17519	Carlos Astorga	Baseball Official 3/30/2023 Varsity	\$ 92.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/29/2023	17520	ITW Food Equipment Group LLC (Hobart Service)	INV 35593274 Cafeteria kitchen sink install	\$ 1,013.50	Mar 2023	Cafeteria	Repairs	
3/29/2023	17521	Figdesign Inc	INV 3471 Canopy's	\$ 2,577.15	Mar 2023	General Operations	Non Instructional Supplies	
3/29/2023	17522	AP fbo EdLogical Group Corp	01/23 Special Ed Services INV 91362164	\$ -	Mar 2023	Special Education	Non Instructional Consulting	VOID
3/30/2023	17523	AP fbo EdLogical Group Corp	01/23 Special Ed Services INV 91362164	\$ 19,438.50	Mar 2023	Special Education	Non Instructional Consulting	
3/30/2023	17524	Barbara Stanoff	Wrestling Tournament	\$ 33.17	Mar 2023	General Athletics	Fees	
3/30/2023	17525	Austin Onwudachi	CUE conference	\$ 192.59	Mar 2023	Title II	Travel/Conference	
3/30/2023	17526	Alison Yedor	Wayside Publishing	\$ 20.16	Mar 2023	General Academic	Instructional Materials - World Languages	
3/30/2023	17527	M&M Paper Co.	IN17482 Copy Paper Order	\$ 3,072.57	Mar 2023	General Operations	Non Instructional Supplies	
3/30/2023	17528	BSN Sports LLC	INV 920620063 Boys Lacrosse Uniforms	\$ 3,091.50	Mar 2023	General Athletics	Non Instructional Supplies	
3/30/2023	17529	Law Offices of Young, Minney & Corr, LLP	03/2023 Legal Services INV 3645	\$ 1,692.00	Mar 2023	General Operations	Legal	
3/30/2023	17530	Total Education Solutions (TES Therapy)	INV 5736718 TES Therapy 01/2023	\$ 115.00	Mar 2023	Special Education	Non Instructional Consulting	
3/30/2023	17531	Total Education Solutions (TES Therapy)	INV 5861928 TES Therapy 02/2023	\$ 115.00	Mar 2023	Special Education	Non Instructional Consulting	
3/30/2023	17532	Chartwells Division Services	2/23 Cafeteria Services INVK40349072	\$ 151,712.53	Mar 2023	Cafeteria	Non Instructional Consulting/Food	
3/3/2023	33560	Impact Cheer & Tumbling	2/11/23 Stunt Clinic at Impact	\$ 300.00	Mar 2023	General Athletics	Non Instructional Consulting	
3/3/2023	33561	Brooks Transportation Inc.	INV 19476 Buses Week of 2/14-2/17/2023	\$ 6,250.00	Mar 2023	General Athletics	Field Trip	
3/7/2023	33562	Brooks Transportation Inc.	Black College Expo - Graham 1/28	\$ 625.00	Mar 2023	General Academic - Counseling	Field Trip	
3/7/2023	33563	Brooks Transportation Inc.	Brinkhus Field Trip LADWP 1/21/23	\$ 635.00	Mar 2023	General Academic	Field Trip	
3/7/2023	33564	Brooks Transportation Inc.	Buses week of 1/23-1/27/2023 Inv#19216	\$ 5,537.50	Mar 2023	General Athletics	Field Trip	
3/7/2023	33565	Brooks Transportation Inc.	JROTC Firestone Scout Reservation Brea 1/22/23	\$ 950.00	Mar 2023	NJROTC	Field Trip	
3/7/2023	33566	Brooks Transportation Inc.	ROTC Troy HS 1/21/23	\$ 1,000.00	Mar 2023	NJROTC	Field Trip	
3/7/2023	33567	Brooks Transportation Inc.	Buses for Week of 1/18 - 1/20/2023 INV# 19125	\$ 3,250.00	Mar 2023	General Athletics	Field Trip	
3/7/2023	33568	Yantzer brothers heating and air inc	1-2712-1 B&G	\$ 179.50	Mar 2023	General Operations	Repairs	
3/15/2023	33569	Abdon Rosales	January/Feb 2023 Gardening Services for Shoup	\$ 2,350.00	Mar 2023	General Operations	Non Instructional Consulting	
3/9/2023	33570	Department of Justice (State of CA)	642479	\$ 192.00	Mar 2023	General Operations	Fingerprinting	
3/11/2023	33571	The Help Group-North Hills Prep School	INV ELC0123NHP 01/23	\$ 254.89	Mar 2023	Special Education	Non Instructional Consulting	
3/15/2023	33572	Child and Family Guidance Center	12/22 Special Ed Services Northpoint	\$ 3,587.41	Mar 2023	Special Education	Non Instructional Consulting	
3/15/2023	33573	Brooks Transportation Inc.	INV 19683 Buses Week of 2/28 - 3/3/2023	\$ 6,835.00	Mar 2023	General Athletics	Field Trip	
3/15/2023	33574	Rent-It	2 20' Box trucks for show on 2-11-23 @ La Quinta HS	\$ 556.57	Mar 2023	General Academic - Scholastic Groups	Rentals	
3/15/2023	33575	Rent-It	2 20' Box trucks for show on 2-11-23 @ La Quinta HS. Pick up Friday drop off Sunday	\$ 547.72	Mar 2023	General Academic - Scholastic Groups	Rentals	
3/17/2023	33576	AP fbo EdLogical Group Corp	01/23 Special Ed Services INV 91362163	\$ 8,675.88	Mar 2023	Special Education	Non Instructional Consulting	
3/17/2023	33577	ICON School Management	INV 1261 3/1/23 Charter School Consulting	\$ 8,000.00	Mar 2023	General Operations	Business Consulting	
3/18/2023	33578	Blue Ribbon Styles	inv020623SS01-IN uniforms	\$ 1,559.56	Mar 2023	General Athletics	Non Instructional Supplies	
3/18/2023	33579	Brooks Transportation Inc.	LADWP Science Bowl Competition- Brinkhus 3/4	\$ 800.00	Mar 2023	General Academic - Scholastic Groups	Field Trip	



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3/18/2023	33580	LADWP	02/23 696878886 Shoup Utilities	\$ 4,591.07	Mar 2023	General Operations	Utilities	
3/18/2023	33581	SOS Survival Products, Inc.	Lockdown Kit EL CAMINO REAL CHARTER	\$ 2,055.03	Mar 2023	General Operations	Non Instructional Supplies	
3/18/2023	33582	SoCalGas	02/23 Gas Charges for Shoup Acct 163 513 3769 2	\$ 31.79	Mar 2023	General Operations	Utilities	
3/18/2023	33583	Brooks Transportation Inc.	inv 19171 Pepperdine University Field Trip - Beckerman 3/7	\$ 550.00	Mar 2023	General Academic - Counseling	Field Trip	
3/1/2023	SPACH1302	Allied Private Investigations & Security Services, LLC	INV ELC 2301 Security Services 01/01/23-01/31/23	\$ 36,541.63	Mar 2023	General Operations	Security	
3/1/2023	SPACH1303	Inspire Communication, Inc	INV EC2023131 Speech-Language Services 01/23	\$ 18,360.00	Mar 2023	Special Education	Non Instructional Consulting	
3/1/2023	SPACH1304	Allied Private Investigations & Security Services, LLC	INV ELC 2301 C Security Services 01/31/23	\$ 704.72	Mar 2023	General Operations	Security	
3/1/2023	SPACH1305	Allied Private Investigations & Security Services, LLC	INV ELC 2301 B Security Services 01/23/23	\$ 231.95	Mar 2023	General Operations	Security	
3/1/2023	SPACH1306	Chartwells Division Services	01/23 Cafeteria Services INVK40349071	\$ 121,794.40	Mar 2023	Cafeteria	Non Instructional Consulting/Food	
3/1/2023	SPACH1307	Allied Private Investigations & Security Services, LLC	INV ELC 2301 A Security Services 01/18/23	\$ 259.63	Mar 2023	General Operations	Security	
3/1/2023	SPACH1308	Allied Private Investigations & Security Services, LLC	INV ELC 2301 D Security Services 00/00-0/00/00	\$ 451.62	Mar 2023	General Operations	Security	
3/1/2023	SPACH1309	Piece of Mind Care Services	INV 00000134 Students Support Services 01/23	\$ 89,931.35	Mar 2023	Special Education	Non Instructional Consulting	
3/3/2023	SPACH1310	McCalla Company	069447 B&G supplies	\$ 1,548.92	Mar 2023	General Operations	Operational Supplies	
3/3/2023	SPACH1311	M & S Technology Group, LLC (The Circle)	Blanket PO for Managed Printing Services	\$ 2,312.87	Mar 2023	General Technology	Repairs	
3/3/2023	SPACH1312	M & S Technology Group, LLC (The Circle)	AR164300 Jan for Managed Printing Services	\$ 1,160.45	Mar 2023	General Technology	Repairs	
3/3/2023	SPACH1313	McCalla Company	071979 B&G	\$ 80.00	Mar 2023	General Operations	Operational Supplies	
3/3/2023	SPACH1314	Houghton Mifflin Harcourt	INV 955743110 English Courses	\$ 2,000.00	Mar 2023	General Academic	Textbooks	
3/3/2023	SPACH1315	ChildCare Careers, LLC (The Education Team)	591697 Substitutes for 2/6-2/10	\$ 3,096.64	Mar 2023	General Academic	Substitutes	
3/3/2023	SPACH1316	Vita Galvan-Roth	TCFL Dues	\$ 80.00	Mar 2023	General Academic - Scholastic Groups	Fees	
3/4/2023	SPACH1317	U.S. Bank National Association	CC payment 6539 01/25/2023	\$ 2,389.57	Mar 2023	Various - See CC report	various	
3/6/2023	SPACH1318	U.S. Bank National Association	CC payment 6539 02/27/2023	\$ 42,101.58	Mar 2023	Various - See CC report	various	
3/7/2023	SPACH1319	Sweetwater Sound Inc.	35761611 Sweetwater PO 8644	\$ 4,280.00	Mar 2023	General Academic	Instructional Materials - VAPA	
3/8/2023	SPACH1320	Amazon	inv 1DVK-4Q4M-664F Woodshop Supplies	\$ 244.59	Mar 2023	CTE	Instructional Materials - Career/Voc Ed	
3/8/2023	SPACH1321	Amazon	inv INTL-QVNK-J4QP Office Supplies	\$ 140.82	Mar 2023	General Operations	Non Instructional Supplies	
3/8/2023	SPACH1322	Amazon	inv 1VV6-GYJL-L3J4 Masks	\$ 662.00	Mar 2023	ESSER III	Non Instructional Supplies	
3/8/2023	SPACH1323	Amazon	inv 1FX6-17F7-K4PK Yearbooks Supplies	\$ 80.78	Mar 2023	General Academic - Scholastic Groups	Instructional Supplies	
3/8/2023	SPACH1324	Amazon	inv 11FG-QL7P-L7WW Tech Room Supplies	\$ 1,530.66	Mar 2023	General Technology	Non Instructional Supplies	
3/9/2023	SPACH1325	Scout Education Inc	33058 Scout Subs 1/23/23	\$ 3,512.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1326	Scout Education Inc	33772 Substitutes 1/30/23-2/3/23	\$ 3,512.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1327	Figdesign Inc	3463 ECR Flag Banners	\$ 2,856.71	Mar 2023	General Operations	Non Instructional Supplies	
3/9/2023	SPACH1328	Scout Education Inc	33797 Substitutes 1/30-2/2/23	\$ 16,071.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1329	Impact Philanthropy Group (Sage SoCal)	March 1, 2023 Health Mental Services	\$ 38,000.00	Mar 2023	ESSER III	Non Instructional Consulting	
3/9/2023	SPACH1330	Scout Education Inc	34489 Substitutes 2/6-2/10/23	\$ 3,512.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1331	Scout Education Inc	33083 Scout Subs 1/23/23-1/27/23	\$ 22,141.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1332	Scout Education Inc	34508 Substitutes 2/6-2/10/23	\$ 14,900.00	Mar 2023	General Academic	Substitutes	
3/9/2023	SPACH1333	Figdesign Inc	3448-Tent for ECR	\$ 1,531.91	Mar 2023	General Operations	Non Instructional Supplies	
3/9/2023	SPACH1334	Figdesign Inc	3460 Promotional Banner	\$ 257.07	Mar 2023	General Operations	Non Instructional Supplies	
3/11/2023	SPACH1335	Piece of Mind Care Services	INV 00000135 Continuation School Services	\$ 4,768.05	Mar 2023	ESSER III	Non Instructional Consulting	
3/14/2023	SPACH1336	Nicole Gamez	FCCLA Competition Purchases-CTEIG Grant	\$ 293.22	Mar 2023	CTE	Instructional Materials - Career/Voc Ed	
3/14/2023	SPACH1337	Judy McLean	02/23 Payroll Services INV 3176	\$ 2,450.00	Mar 2023	General Operations	Non Instructional Consulting	
3/14/2023	SPACH1338	Nicole Gamez	Smart and Final	\$ 374.83	Mar 2023	CTE	Instructional Materials - Career/Voc Ed	
3/14/2023	SPACH1339	Nicole Gamez	Smart and Final	\$ 79.07	Mar 2023	CTE	Instructional Materials - Career/Voc Ed	
3/15/2023	SPACH1340	College Board	INV EA00170691 Student Books	\$ 17,556.79	Mar 2023	General Academic	Textbooks	
3/15/2023	SPACH1341	Mary M Bush	01/2023 Counseling	\$ 2,146.25	Mar 2023	Special Education	Non Instructional Consulting	
3/15/2023	SPACH1342	American Fidelity Assurance Company	03/23 INV# D561569 Supplemental Employee Benefits	\$ 4,014.75	Mar 2023	General Operations	Benefits	
3/15/2023	SPACH1343	Amazon	inv INNP-H9Q4-6Q6N Cabinet for Transcript Office	\$ 2,157.70	Mar 2023	General Operations	Non Instructional Supplies	
3/15/2023	SPACH1344	Amazon	inv 1R9G-V7VP-6K1J Office and Classroom Supplies	\$ 171.06	Mar 2023	General Operations	Non Instructional Supplies	
3/15/2023	SPACH1345	Amazon	inv 13K4-9PPW-6YRR Supplies	\$ 54.74	Mar 2023	General Operations	Non Instructional Supplies	

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Grand Total \$ 1,160,926.58

Date	Check Number	Name	Memo	Amount	Period	Fund/Program	Account	VOID
3/15/2023	SPACH1346	Gordon Rees Scully Mansukhani, LLP (Gordon & Rees LLP)	INV 21276385 Legal Services 2/23/23	\$ 3,277.20	Mar 2023	General Operations	Legal	
3/16/2023	SPACH1347	McCalla Company	066278A B&G Supplies	\$ 1,575.40	Mar 2023	General Operations	Operational Supplies	
3/17/2023	SPACH1348	LogMein USA, Inc.	INV IN7101715479 VOIP Phone system	\$ 2,812.70	Mar 2023	General Technology	Commuciations	
3/22/2023	SPACH1349	ORACLE Enterprises	INV 1525017	\$ 18,021.30	Mar 2023	General Operations	Subscriptions	
3/23/2023	SPACH1350	Amazon	inv 1MMG-36QG-63N9 Senior Awards Supplies	\$ 96.76	Mar 2023	General Operations	Non Instructional Supplies	
3/23/2023	SPACH1351	JW Pepper & Son, Inc	INV 364760171 Music for class	\$ 27.92	Mar 2023	General Academic	Instructional Materials - VAPA	
3/23/2023	SPACH1352	Piece of Mind Care Services	INV 00000137 Continuation School Services 02/2023	\$ 8,151.50	Mar 2023	ESSER III	Non Instructional Consulting	
3/23/2023	SPACH1353	Amazon	inv 19QR-NN9N-7344 J Hooks for the squat racks	\$ 153.28	Mar 2023	General Academic	Instructional Materials - PE	
3/24/2023	SPACH1354	Inspire Communication, Inc	INV EC2023228 Speech-Language Services 02/23	\$ 21,845.00	Mar 2023	Special Education	Non Instructional Consulting	
3/24/2023	SPACH1355	Amazon	inv 1M47-FVGG-3VXP workbooks	\$ 426.60	Mar 2023	General Academic	Instructional Materials - EL	
3/24/2023	SPACH1356	Amazon	inv 19QR-NN9N-6WMD Yearbook Supplies	\$ 433.07	Mar 2023	General Academic - Scholastic Groups	Instructional Supplies	
3/24/2023	SPACH1357	Amazon	INV 17C7-YJ1R-3NJG Office supplies	\$ 86.63	Mar 2023	General Operations	Non Instructional Supplies	
3/24/2023	SPACH1358	Amazon	INV 11XW-3XRT-6H61 Supplies for Office	\$ 50.33	Mar 2023	General Operations	Non Instructional Supplies	
3/25/2023	SPACH1359	Lindsey C. Surendranath Granted, Inc	310 CTE Consulting Services 03/13/2023	\$ 2,500.00	Mar 2023	CTE	Non Instructional Consulting	
3/25/2023	SPACH1360	LogMein USA, Inc.	INV IN7101794840 VOIP Phone system	\$ 2,952.28	Mar 2023	General Technology	Commuciations	
3/25/2023	SPACH1361	Amazon	inv 13JG-7196-6KTH Teaching Supplies	\$ 285.96	Mar 2023	General Academic	Instructional Supplies - Science	
3/28/2023	SPACH1362	Piece of Mind Care Services	INV 00000136 Students Support Services 02/2023	\$ 113,324.85	Mar 2023	Special Education	Non Instructional Consulting	
3/28/2023	SPACH1363	Covantia, Inc.	22-8199 Membership (PAID ACH)	\$ 21,000.00	Mar 2023	General Technology	Subscriptions	
3/28/2023	SPACH1364	Scoot Education Inc	35218 Scoot Subs 2/13-2/16/23	\$ 2,195.00	Mar 2023	General Academic	Substitutes	
3/28/2023	SPACH1365	Amazon Web Services	02/23 inv 1269262917 AWS Blanket PO	\$ 937.95	Mar 2023	General Technology	Subscriptions	
3/29/2023	SPACH1366	Covantia, Inc.	22-8198 Covantia Annual Subscription 2023	\$ 11,230.00	Mar 2023	General Technology	Subscriptions	
3/30/2023	SPACH1367	Scoot Education Inc	35234 Scoot Subs 2/13-2/17/23	\$ 15,314.00	Mar 2023	General Academic	Substitutes	
3/30/2023	SPACH1368	Cross Country Staffing, Inc.	INV DE87263 Psych Services - Special Ed Services	\$ 3,000.00	Mar 2023	Special Education	Non Instructional Consulting	
3/30/2023	SPACH1369	Cross Country Staffing, Inc.	INV DE87461 Psych Services - Special Ed Services	\$ 2,400.00	Mar 2023	Special Education	Non Instructional Consulting	
3/31/2023	SPACH1370	ChildCare Careers, LLC (The Education Team)	593472 Substitutes 2/13/23-2/17/23	\$ 3,096.64	Mar 2023	General Academic	Substitutes	
3/31/2023	SPACH1371	Vita Galvan-Roth	Berkeley Speech & Debate Tournament 2/17-2/20	\$ 403.49	Mar 2023	General Academic - Scholastic Groups	Fees	
3/31/2023	SPACH1372	Melissa Harr	Homeless and foster	\$ 50.00	Mar 2023	ESSER III	Non Instructional Supplies	



**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
3477 Solupay		\$ 54.99
360 Custom Commercial Kitchen		\$ 23,100.00
4imprint, Inc.		\$ 321.14
818 Cleaners		\$ 8,334.00
Abdon Rosales	\$ 4,700.00	\$ 16,000.00
Accrediting Commission for Schools		\$ 1,610.00
Administrative Services CO-OP DbA Yellow Cab		\$ 11,642.40
Adobe Systems Incorporated		\$ 1,800.00
Adrian Medellin Salcedo		\$ 975.00
Adrin Santiago		\$ 86.00
Aeries Software		\$ 24,648.05
Afolabi, Muideen		\$ 146.00
AFSCME District Council 36	\$ 1,975.67	\$ 18,555.19
Ahmed Ibrahim		\$ 89.00
AKD Ink/AKidzdream Inc		\$ 4,218.56
Aleksandr Mikhailov		\$ 150.00
Alex Gorin		\$ 244.00
Algae Solutions, Inc. (Advantidge)		\$ 2,455.35
Alison Tran		\$ 250.00
Alison Yedor	\$ 20.16	\$ 837.18
All American Sports Corp. (Riddell/All American)		\$ 11,411.84
Allen Sorlisyaghoub		\$ 72.00
Allied Private Investigations & Security Services, LLC	\$ 38,189.55	\$ 355,855.28
Allison Lee	\$ 113.84	\$ 113.84
Alonzo Solarez		\$ 88.79
Alyssa Lee		\$ 4,342.42
Amanda N Sanchez		\$ 438.50
Amazon	\$ 8,385.13	\$ 77,424.37
Amazon Web Services	\$ 937.95	\$ 15,370.23
American Choral Directors Association		\$ 125.00
American Fidelity Assurance Company	\$ 4,014.75	\$ 47,456.46
American Scholastic Evaluation/ American Scholastic Mathematics Assn		\$ 100.00
Amie Yansick		\$ 3.50
Anastacia Yolo	\$ 500.00	\$ 500.00
Andrew Krezinger	\$ 600.00	\$ 600.00
Anita Gruen		\$ 899.40
Anthony Corona		\$ 188.00
AP fbo EdLogical Group Corp	\$ 64,207.74	\$ 245,357.36
Ares Sportswear		\$ 1,741.30
Arrae Promotions		\$ 7,300.00
Arthur J. Gallagher & Co. Insurance Brokers of CA., Inc.		\$ 10,516.42
AT&T (CALNET)	\$ 89.74	\$ 995.21
AT&T 0810	\$ 1,087.93	\$ 2,688.52
AT&T 3635	\$ 1,197.58	\$ 2,626.49

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
AT&T 4152	\$ 1,086.65	\$ 2,513.95
AT&T 6340	\$ 248.80	\$ 2,108.51
AT&T 8815	\$ 914.71	\$ 2,529.39
AT&T 9132	\$ 2,455.30	\$ 19,402.50
AT&T 9221	\$ 495.69	\$ 4,260.87
Atkinson, Andelson, Loya, Ruud And Romo	\$ 949.00	\$ 949.00
AUDRA HERRERA		\$ 160.00
Austin Onwudachi	\$ 192.59	\$ 192.59
AV Masters, Inc		\$ 2,632.45
Avedis Zildjian Company		\$ 829.83
Aviata Sports LLC	\$ 520.00	\$ 1,322.50
AVID Center		\$ 4,809.00
B&H Foto & Electronics Corp		\$ 20,223.99
Bailey Hooper		\$ 4,170.58
Barbara Stanoff	\$ 33.17	\$ 243.47
Bargreen Ellingson Inc		\$ 184,126.28
Ben Hunter		\$ 133.00
Benedictine College		\$ 150.00
Beth Corbett	\$ 2,267.95	\$ 2,522.38
Bilingual Foundation of the Arts		\$ 1,215.00
Binh Lam		\$ 48.12
Birmingham Community Charter High School	\$ 1,170.00	\$ 12,760.00
Blue Ribbon Styles	\$ 1,559.56	\$ 1,559.56
BoardOnTrack	\$ 5,000.00	\$ 5,000.00
BOATHOUSE ROW SPORTS LTD (BOATHOUSE SPORTS)	\$ 5,496.15	\$ 5,496.15
Bob Paredes	\$ 184.00	\$ 184.00
Box Six		\$ 1,850.00
Brad Wright	\$ 232.38	\$ 449.91
Brandon Krausen		\$ 45.50
Brandon Samson	\$ 765.00	\$ 765.00
Brenda M Serpas		\$ 5,000.00
Brett A Schwab		\$ 4,000.00
Brian Nunez		\$ 3,500.00
Brigido Cota-Lorenz		\$ 238.00
Brooks Transportation Inc.	\$ 38,879.85	\$ 170,019.85
Bryan Vadhin		\$ 1,000.00
BSN Sports LLC	\$ 7,236.47	\$ 37,638.88
BSN Sports, LLC		\$ 14,770.36
Burnsville Band Boosters Association		\$ 2,400.00
Burroughs Girls Basketball		\$ 1,420.00
BYU Continuing Education Independent Study		\$ 289.00
CA Association of Directors of Activities		\$ 10,305.00
Calabasas Custom Catering		\$ 3,227.00
Calabasas High School		\$ 1,236.01

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
California Association of African American Superintendents Administrators		\$ 795.00
California Chicken Cafe		\$ 225.74
California Department of Education	\$ 386.10	\$ 883.98
California Department of Tax & Fee Administration	\$ 1,040.60	\$ 6,646.76
California FCCLA	\$ 3,639.00	\$ 3,639.00
California High School Speech Association	\$ 310.00	\$ 310.00
California Institute of Emergency Medical Training		\$ 4,195.00
California Mathematics Council	\$ 250.00	\$ 250.00
California Scholarship Federation Inc		\$ 150.00
California State University, Northridge		\$ 3,000.00
California Teachers Association		\$ 195.00
Camarillo High School		\$ 450.00
Cambrass Corp. DBA Stomvi USA		\$ 53,660.60
CAMILLE KING	\$ 426.30	\$ 1,508.18
Canon Solutions America, Inc		\$ 2,441.72
Canyon Del Oro		\$ 630.00
Canyon High School		\$ 450.00
Canyon HS ASB		\$ 400.00
Cara Blumfield	\$ 172.66	\$ 172.66
Careers through Culinary Arts Program, Inc.		\$ 3,640.00
Carissa Mendez		\$ 136.00
Carlos Astorga	\$ 184.00	\$ 184.00
Carmen Martinez		\$ 209.00
Carolina Biological Supply Co.		\$ 3,976.24
Cart Service USA Inc.		\$ 38,097.62
Cascade Athletic Supply Co Inc		\$ 7,172.62
Castro, JR		\$ 181.00
Cavalier Printing		\$ 2,175.00
CDW LLC		\$ 37,842.41
CE Educational Tours (CE Tours)		\$ 39,885.00
Cengage Learning Inc		\$ 6,275.20
Cengage Learning Inc/ Gale		\$ 26,941.95
Centobene, Maryann		\$ 231.00
Chaminade College Prep High School		\$ 500.00
Charisse James		\$ 159.00
CharterSafe	\$ 63,460.00	\$ 663,229.40
Chartwells Division Services	\$ 273,748.38	\$ 972,995.93
Chatsworth Arena Soccer League		\$ 200.00
Chatsworth High School		\$ 1,504.40
Child and Family Guidance Center	\$ 3,587.41	\$ 44,457.12
ChildCare Careers, LLC (The Education Team)	\$ 6,193.28	\$ 38,832.24
Chris Leverson	\$ 86.00	\$ 86.00
Chris Meyerson		\$ 86.00
Chris Nevil	\$ 96.00	\$ 96.00

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Chris Thomas		\$ 81.00
Christy White Accountancy Corporation (Christy White, Inc.)	\$ 1,824.00	\$ 19,768.50
CIF LA City Section		\$ 11,667.00
Cimarron Sign Services, Inc.		\$ 902.35
Cindy Sanchez		\$ 13.50
City National Bank		\$ 8,585.56
City of Calabasas	\$ 1,179.00	\$ 1,179.00
City of Los Angeles		\$ 267.00
City of Los Angeles Fire Dept. - CUPA		\$ 3,592.00
City-Wide Fire Protection, Inc	\$ 579.23	\$ 2,121.61
Claremont High School		\$ 457.00
Clark Holden		\$ 16.50
Clark Pest Control		\$ 162.00
CNC Costumes		\$ 185.00
College Board	\$ 17,556.79	\$ 18,705.08
Colson Phillip		\$ 536.10
Columbia University		\$ 80.00
Computer-Using Educator, Inc.(CUE, Inc)		\$ 778.00
Concord Theatrical Corp		\$ 930.00
Concourse Team Express	\$ 1,730.00	\$ 4,035.00
CONFIDENTIAL	\$ 3,185.00	\$ 42,556.90
Conrad Sun LLC (Ren Athletics)		\$ 2,862.25
Consuelo Escobar		\$ 54.00
Convergeone, Inc.		\$ 250.17
Corinne Brennan		\$ 512.00
Corner Bakery	\$ 1,100.23	\$ 8,337.54
Countdown Printables	\$ 7,950.40	\$ 12,171.22
Courtyard Pharmacy		\$ 850.00
Coutin School LLC		\$ 18,211.08
Covantia, Inc.	\$ 32,230.00	\$ 32,230.00
Craig Collar		\$ 238.00
Craig Frazier	\$ 92.00	\$ 92.00
Cross Country Staffing, Inc.	\$ 7,200.00	\$ 24,600.00
CTBOOK HOLDINGS LLC (Bulk Bookstore)		\$ 13,566.40
Cyd Zeigler		\$ 190.00
Dan Klein	\$ 86.00	\$ 86.00
Dana Lukic		\$ 46.50
Daniel Chang		\$ 2,260.00
Daniel Olson	\$ 202.00	\$ 202.00
Daniela Hernandez		\$ 336.15
Danny Vargas	\$ 81.00	\$ 81.00
Dan's Super Subs Inc.	\$ 259.40	\$ 574.20
Darcus Townsend		\$ 73.00
Darryl Wade		\$ 110.00
Dave & Buster's Entertainment, Inc.		\$ 12,303.16

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Dave Wise		\$ 65.00
David L Spencer		\$ 170.00
David Lee		\$ 94.24
David Musso		\$ 73.00
David Rosen		\$ 83.00
David Rosenberg	\$ 81.00	\$ 81.00
David Sanchez		\$ 245.00
Davis Publications, Inc		\$ 3,128.85
Dean Bennett		\$ 155.69
Decker Inc.	\$ 207.80	\$ 4,563.59
DemiDec Corporation	\$ 1,177.13	\$ 1,177.13
Denise Ataei		\$ 69.60
Deny Sportswear		\$ 4,882.28
Department of Justice (State of CA)	\$ 192.00	\$ 2,801.00
Derrick Walker		\$ 159.00
Deven Rasey	\$ 272.00	\$ 329.00
Devon Reese		\$ 133.00
Diana Coosemans		\$ 131.75
Dick Blick Holdings (Blick Art Materials)		\$ 666.72
Dick Morris Memorial		\$ 160.00
Donna Bennett		\$ 93.61
Dora Rojas		\$ 34.32
Douglas Fabrick		\$ 798.00
Downey High School Robotics	\$ 150.00	\$ 150.00
Drew Spooner		\$ 86.00
Drizen-dohs Corporate Communications, Inc.	\$ 3,468.30	\$ 5,987.15
DS Honda Construction Management, Inc	\$ 10,373.41	\$ 18,963.69
DTASC		\$ 766.00
Dwayne Finley	\$ 92.00	\$ 92.00
Dwayne Johnson		\$ 81.00
E.G. Brennan & Co Corp		\$ 275.00
ECOBEE LTD		\$ 240.00
EDD (Employment Development Dept.)		\$ 28,788.77
Eddie Miller		\$ 150.00
Educatius International (Attn Paul McLaughlin)		\$ 45,055.00
Edward Hwang		\$ 171.00
Edwin Ramirez		\$ 78.00
EEC Acquisition LLC (Smart Care Equipment Solutions)		\$ 673.66
Effectual Educational Consulting Services		\$ 660.00
Efren Avila		\$ 448.00
Elizabeth Barton		\$ 2,200.00
Ely Bryant		\$ 73.00
Elyana Nades		\$ 372.37
Embassy Suites by Hilton Anaheim South		\$ 632.83
Emily Bowen		\$ 19.76

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Emmaruth Berdan		\$ 26.50
Employment Development Department		\$ 62,326.49
Enome, Inc. (Goalbook)		\$ 11,685.00
Enrique Velarde		\$ 188.00
Enriqueta Loera		\$ 398.91
Epic Sports, Inc.		\$ 2,090.09
ePromos Promotional Products LLC		\$ 738.25
Eric A Johnson-Greer		\$ 960.00
Eric Brinkhus	\$ 99.94	\$ 99.94
Eric Choi	\$ 297.74	\$ 577.74
Eric Fitzpatrick		\$ 188.00
Errol Colin		\$ 92.00
Esha E Mathew		\$ 250.00
Esther Yanez		\$ 510.00
Evan Coleman	\$ 639.41	\$ 639.41
Evgeny Sedov		\$ 146.00
EWC California, Inc. (AAA Label Factory)		\$ 5,662.77
Ewing Irrigation Products, Inc.	\$ 1,427.96	\$ 3,129.76
ExploreLearning, LLC		\$ 920.00
Extra Mile Timing / Corr-Robinett, Scott	\$ 895.00	\$ 895.00
FC Management Services (PC Recycle)		\$ 90.00
FedEx		\$ 859.38
Fence Factory		\$ 11,861.50
Fence Factory Rentals		\$ 910.00
Fernando Delgado		\$ 4,144.83
Festivals of Music, Inc.		\$ 6,136.00
Figdes Services and Maintenance Inc.	\$ 2,475.00	\$ 2,475.00
Figdesign Inc	\$ 7,222.84	\$ 26,279.23
Fiona McNabb		\$ 138.11
First Class Events		\$ 96,700.00
Fletcher Isler		\$ 146.00
Flinn Scientific Inc.	\$ 102.37	\$ 8,109.35
Floral Passion LLC	\$ 739.13	\$ 739.13
Fontana High School Band Boosters		\$ 600.00
Francisco Aguilar	\$ 72.00	\$ 144.00
Fred J. Miller, Inc		\$ 1,462.27
Fresno County Superintendent of Schools		\$ 9,500.00
Front Porch. Inc dba Get More Math		\$ 21,000.00
Fulgent Genetics		\$ 55.00
Fun CPR Training	\$ 1,110.00	\$ 1,110.00
Gadi Libman		\$ 59.00
Garbanzo		\$ 1,490.00
Gardena Valley News		\$ 1,232.87
Gary Greenbaum	\$ 96.00	\$ 96.00
Gary Murphy		\$ 148.50

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Gegham Vardanyan		\$ 83.00
George A Jackson III		\$ 1,750.00
Gevork Gevorkyan		\$ 167.00
Glazier Football Clinics		\$ 450.00
Golden Star Technology, Inc		\$ 638,351.07
Golden West Sash Door, LLC		\$ 825.63
Golf Team Products		\$ 122.00
Goodheart-Willcox Publisher		\$ 67,317.91
GOODSUITE (Copier Headquarters, Inc)		\$ 1,705.04
Gopher	\$ 3,315.48	\$ 3,315.48
Gordon Rees Scully Mansukhani. LLP (Gordon & Rees LLP)	\$ 3,277.20	\$ 18,453.30
GraceNotes LLC		\$ 513.00
Grad Awards LLC		\$ 251.14
Grand G&G Inc.	\$ 2,021.01	\$ 3,967.71
Grant A. Horn	\$ 900.00	\$ 2,300.00
Greg Tilson	\$ 72.00	\$ 155.00
Gregory W Smith		\$ 580.00
Grizzly Industrial, Inc.		\$ 961.12
Grover Cleveland High School		\$ 1,119.73
Guardian International Solutions Inc	\$ 12,728.39	\$ 17,335.33
Guy Z Prihar APC		\$ 3,000.00
Hakop Kaplanyan		\$ 166.00
Hal Leonard LLC (Noteflight LLC)		\$ 849.00
Harborlites Chapter of Sweet Adelines International		\$ 1,050.00
Hardwoods Specialty Products US LP		\$ 11,252.58
Harrow Sports, Inc. (Next Level Resource Partners, LLC)		\$ 3,958.74
Hart High School		\$ 1,650.00
HD Print Design		\$ 2,609.04
Healy Awards		\$ 1,895.94
Heidi Hutson		\$ 6,495.32
Henry Carpio		\$ 232.00
Henry Matute		\$ 331.00
Henry Mekjian		\$ 159.00
Henry Schein		\$ 3,370.95
Herff Jones Company		\$ 163.98
Herff Jones LLC		\$ 7,464.13
Hess & Associates		\$ 1,730.00
Holly Kiamanesh	\$ 1,996.32	\$ 2,162.10
Home Campus	\$ 695.00	\$ 695.00
Home Depot U.S.A., Inc. (The Home Depot Pro)		\$ 11,088.34
Honors Graduation		\$ 531.74
Hot Dogger Tours, Inc. (Gold Coast Tours)	\$ 6,215.00	\$ 11,451.40
Houghton Mifflin Harcourt	\$ 2,000.00	\$ 2,000.00
Hudl		\$ 3,299.00
Human Rights Campaign Foundation		\$ 7,100.00

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Hype Socks, LLC		\$ 7,585.62
Ian J Kogan	\$ 209.13	\$ 1,095.08
ICON School Management	\$ 8,000.00	\$ 72,000.00
Imagists Inc		\$ 20,500.00
Iman Khorramian		\$ 80.00
Immersionvegas, LLC (Bodies 2.0)		\$ 5,398.00
Impact Cheer & Tumbling	\$ 300.00	\$ 1,050.00
Impact Philanthropy Group (Sage SoCal)	\$ 38,000.00	\$ 243,942.69
Infinity Communications & Consulting, Inc		\$ 3,400.00
Infobase Holdings, Inc.	\$ 799.00	\$ 11,822.36
Ingraham Trophies and Gifts		\$ 44.10
In-N-Out Burger		\$ 2,634.44
Inspire Communication, Inc	\$ 40,205.00	\$ 126,777.50
Instructure, Inc		\$ 30,660.00
International Academy of Science(CybrSchool LLC)		\$ 12,500.00
International Cultural Exchange Service (ICES)		\$ 68,000.00
Interquest Detection Canines		\$ 1,225.00
Iolani School		\$ 425.00
Itinera Docentia, LLC		\$ 2,150.00
ITW Food Equipment Group LLC (Hobart Service)	\$ 1,013.50	\$ 8,418.50
J Schnelldorfer PSAD		\$ 1,025.00
J Thayer Company		\$ 1,777.86
Jack Balock		\$ 337.22
Jacquelyn Mendoza		\$ 26.50
JAM Fire Protection, Inc.		\$ 1,285.08
James Gillis		\$ 375.00
Jamil Khan		\$ 25.00
Jamshid Shivaie		\$ 103.00
Jasmine Hunt		\$ 44.41
Jason Camp		\$ 584.81
Jason Sabolic		\$ 575.07
Jeena Soraya M Deen	\$ 500.00	\$ 500.00
Jerry Conca		\$ 172.00
Jersey Mike's (MAC SUBS, Inc)	\$ 2,622.37	\$ 2,727.02
Jesus Castro		\$ 80.00
Jesus Contreras	\$ 158.13	\$ 321.65
Jim Mulligan		\$ 81.00
Jim Russell	\$ 276.00	\$ 426.00
Jimmy Hartt	\$ 86.00	\$ 86.00
Jive Communications, Inc. (LogMeIn Communications)		\$ 2,673.96
Jodi Borenstein	\$ 169.28	\$ 169.28
Joe Aranda		\$ 190.00
Joe Franiak	\$ 178.00	\$ 362.00
Joe Galeano		\$ 92.00
John Burroughs High School		\$ 750.00



**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
John Dall		\$ 81.00
John Henderson		\$ 86.00
John Luzzi		\$ 469.69
John Orlando Vazquez		\$ 83.27
Jon Stein		\$ 86.00
Jonathan Harveson		\$ 634.02
Jones School Supply Co Inc		\$ 409.23
Jose Chavez		\$ 136.00
Jose Jimenez		\$ 77.88
Jose Maldonado		\$ 1,240.00
Jose Soto		\$ 83.00
Joseph Conte	\$ 81.00	\$ 81.00
Josh Lienhard		\$ 782.00
Joshua Ostiri		\$ 204.52
Jostens, Inc		\$ 51,344.44
Joubel AS		\$ 570.00
Jovany Rodriguez Hernandez		\$ 95.00
Judy McLean	\$ 2,450.00	\$ 21,725.00
Jules Seltzer Associates		\$ 82,450.00
Justin Adams		\$ 306.99
Justin Graham		\$ 128.12
JW Pepper & Son, Inc	\$ 27.92	\$ 1,583.29
Kami		\$ 7,500.00
Karen Owens		\$ 31.00
Karl Weingartner	\$ 138.00	\$ 288.00
Karmann Hillman	\$ 165.00	\$ 225.00
Kathleen O'Connell		\$ 49.26
Katreia Mori	\$ 500.00	\$ 500.00
Kayla Safavi	\$ 1,500.00	\$ 1,500.00
Keesha Pringle		\$ 245.00
Keith Cherry		\$ 159.00
Kelly Services, Inc.		\$ 77,544.38
Ken Ashford		\$ 146.00
Kena Worthen		\$ 1,036.67
Keon Mook Lee		\$ 119.88
Kevin Thurow		\$ 950.00
Keyon Bell		\$ 376.00
Kim Bly		\$ 110.00
Kimo Atkins		\$ 159.00
Kirk A West		\$ 150.00
KTG Printing LLC		\$ 7,093.96
Kurt Kerby		\$ 92.00
Kurt Lowry		\$ 458.00
Kuta Software LLC		\$ 1,022.00
Kyle Lee		\$ 197.72

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
L.A. City Dept. of Recreation And Parks		\$ 4,005.00
LA Master Chorale		\$ 150.00
LA Party Rents, Inc.	\$ 3,750.28	\$ 8,808.78
La Quinta Inn by Wyndham Berkeley		\$ 1,704.00
LA Valley Foundation		\$ 875.00
LACOE, Los Angeles County Office of Education		\$ 18,551.71
LADWP	\$ 8,522.71	\$ 49,868.99
Larry Boone		\$ 336.50
Larry Crino	\$ 184.00	\$ 276.00
Larry Garnica		\$ 110.00
Larry Zerg		\$ 293.00
Lauri Spero		\$ 45.00
Laurie Finnegan		\$ 164.09
LAUSD - Maintenance & Operations		\$ 354,537.23
Law Offices of Young, Minney & Corr, LLP	\$ 1,692.00	\$ 153,777.43
Leana J Buccellato		\$ 224.85
Leana Martinez		\$ 170.00
Learn by Doing, Inc.		\$ 14,062.00
Lee Barnathan		\$ 150.00
Lenovo (United States) Inc.		\$ 1,308.53
Les Anderson		\$ 143.00
LightSpeed Solutions, LLC (Lightspeed Systems)		\$ 81,812.50
Liminex, Inc. (GoGuardian)		\$ 3,745.00
Lindsey C. Surendranath Granted, Inc	\$ 2,500.00	\$ 21,435.95
Lisa Borrelli		\$ 55.50
Lisa Newnan		\$ 119.86
LogMein USA, Inc.	\$ 5,764.98	\$ 27,417.57
Long Beach Forensics (California State University, Long Beach)		\$ 220.00
Los Angeles Cable Television Access Corp.		\$ 10,000.00
Los Angeles County Department of Public Health		\$ 197.00
Los Angeles County Tax Collector		\$ 4,383.04
Los Angeles Pierce College		\$ 1,200.00
Love to Snack, LLC	\$ 540.00	\$ 5,386.54
LRHS Debate		\$ 270.00
LUCAS MARTINEZ		\$ 177.16
M & S Technology Group, LLC (The Circle)	\$ 3,473.32	\$ 13,616.93
M&M Paper Co.	\$ 6,757.79	\$ 19,182.15
Macmillan Holdings, LLC (Holtzbrinck Publishers, LLC) MPS	\$ 19,598.69	\$ 23,043.17
Magdy Abdalla	\$ 78.00	\$ 156.00
Maggiano's Inc., an Illinois corporation		\$ 500.00
Manhattan Stitching		\$ 3,530.47
Manuel Reyes		\$ 61.00
Marantha High School		\$ 550.00
Marc Anthony M Guerra		\$ 1,200.00

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Mario Matos		\$ 111.00
Marissa Dominguez		\$ 359.83
Mark Arthur		\$ 231.00
Mark Hager	\$ 86.00	\$ 86.00
Mark Sawyer		\$ 86.00
Marko Jankovic		\$ 286.00
Marty Gilman Inc. (Gilman Gear)		\$ 569.00
Marvin Brent		\$ 159.00
Mary Duque		\$ 16.50
Mary M Bush	\$ 2,146.25	\$ 12,325.00
Matthew Harbourt		\$ 190.46
Matthew Wong	\$ 78.00	\$ 78.00
Max Slobodsky		\$ 116.00
Maya Zonenshtain		\$ 225.00
McCalla Company	\$ 3,204.32	\$ 3,800.32
McGraw-Hill Education, Inc.		\$ 71,029.30
McKenna, Steve		\$ 194.00
McMaster-Carr		\$ 340.59
Medieval Times USA, Inc.		\$ 1,712.50
Mehdi Eskandari		\$ 89.00
Melissa Ann Charters		\$ 603.42
Melissa Harr	\$ 50.00	\$ 958.27
Melvin Diaz		\$ 133.00
Merit Oil Company		\$ 944.49
MHS Inc. (Multi-Health Systems)		\$ 950.00
Micha Liberman		\$ 29.00
Michael Consoletti	\$ 2,964.81	\$ 12,380.26
Michael Daniels	\$ 89.00	\$ 89.00
Michael Fishman		\$ 154.00
Michael Freed		\$ 2,400.00
Michael Goode, Jr		\$ 190.00
Michael Jeff	\$ 550.00	\$ 1,550.00
Michael Lipton		\$ 188.00
Michael Lyman		\$ 188.00
Michael Robinson		\$ 18,339.86
Michelle Butler		\$ 38.50
Michelle Greene		\$ 1,331.40
Michelle Harris		\$ 73.00
Mike Brown Grandstands, Inc.		\$ 37,400.00
Mike Venarde		\$ 138.00
Mike Wagner		\$ 92.00
Millennium Operations LLC (Knott's Berry Farm)	\$ 1,672.00	\$ 1,672.00
Minita Clark	\$ 175.63	\$ 584.48
Miro Aboolian		\$ 73.00
Misha Ostapchuk		\$ 144.00

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Missael Corral		\$ 146.00
Mitchell R Cohen		\$ 580.50
Mixtus Inc dba Mustang Marketing		\$ 2,457.84
Mohamed Abdelaal		\$ 149.00
Molly Libby		\$ 43.00
Moon Grad Services		\$ 2,413.95
Moore, John		\$ 81.00
Moorpark High School	\$ 400.00	\$ 400.00
Moxie Road, Inc (Five Star Painting of Woodland Hills)	\$ 8,133.33	\$ 24,400.00
MRC Smart Technology Solutions(SoCal Office)	\$ 56.41	\$ 3,084.07
Music Theatre International		\$ 2,575.00
Mutual of Omaha	\$ 3,439.05	\$ 10,682.54
N2Y LLC		\$ 8,325.98
Nasco Education LLC		\$ 544.66
NASSP		\$ 385.00
Nathan Shibata	\$ 721.99	\$ 721.99
National Church Solutions (Mountain Valley Printing)		\$ 145.00
National College Resources Foundation		\$ 175.00
National Speech & Debate Association		\$ 149.00
National Sports Apparel LLC	\$ 2,930.60	\$ 15,972.53
Nearpod Inc.		\$ 4,000.00
Nelson Bae	\$ 96.00	\$ 201.00
Nettime Solutions LLC	\$ 50.00	\$ 450.00
New Balance Athletic Shoe, Inc	\$ 82.84	\$ 1,376.40
New Tangram, LLC		\$ 122,980.99
Newbury Park High School	\$ 250.00	\$ 1,800.00
Newbury Park HS Wrestling Booster Club		\$ 375.00
Newsela, Inc.		\$ 11,000.00
Nicholas Bogner		\$ 61.00
Nick Covella	\$ 184.00	\$ 184.00
Nick Holodnak		\$ 86.00
Nicole Gamez	\$ 747.12	\$ 3,351.98
NJROTC		\$ 875.00
Noe Duran		\$ 80.85
NoRedInk Corp.		\$ 11,000.00
Northwest Evaluation Association		\$ 46,000.00
NSDA West Los Angeles District	\$ 95.00	\$ 95.00
Oak Park Unified School District		\$ 2,191.50
Oaks Christian School	\$ 400.00	\$ 400.00
Odoo, Inc.		\$ 5,760.00
Omar Astorga	\$ 92.00	\$ 92.00
On Track & Field, Inc.	\$ 2,403.53	\$ 2,403.53
Onsite Reprographics		\$ 48.50
OnSolve Intermediate Holding Company		\$ 5,747.33
OnTrack and Field, Inc		\$ 614.81

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
ORACLE Enterprises	\$ 18,021.30	\$ 56,340.90
Oscar Cabrera		\$ 298.00
Pacific Appliance Repair Services Inc.		\$ 549.00
Pacific Floor Company, Inc		\$ 5,865.00
Palmer Hamilton LLC	\$ 1,500.00	\$ 10,000.00
Paragon MSP LLC	\$ 3,125.00	\$ 9,500.00
Patrick J Plotnik		\$ 200.00
Paul Mar		\$ 72.00
Paul Schwake		\$ 20.00
PBWS Architects, LLP		\$ 29,907.00
Pearison Incorporated (Band Shoppe)		\$ 2,072.35
Pearson Education NCS Pearson, Inc.		\$ 981.75
PenServ Plan Services	\$ 33,122.00	\$ 289,706.50
PenServ Plan Services, Inc.		\$ 1,585.00
Perrybotics	\$ 300.00	\$ 300.00
Phase II Systems (Public Agency Retirement Services - PARS)		\$ 3,554.47
Phillip Galindo		\$ 91.00
Picture Perfect Graphics	\$ 2,790.06	\$ 6,676.98
Piece of Mind Care Services	\$ 216,175.75	\$ 789,059.85
Pitney Bowes		\$ 39.00
Pixellot US, Inc		\$ 2,947.50
Plastic Perfection LLC		\$ 1,020.00
Poghos Baliyan		\$ 156.00
Poria Rakhsha		\$ 72.00
PowerSchool Holdings LLC (PowerSchool Group LLC)		\$ 30,091.25
Pro-Ed, Inc.		\$ 1,025.00
Project Lead The Way, Inc.		\$ 12,844.08
PTM Document Systems, Inc.		\$ 1,440.68
Puja Savla		\$ 180.17
Purchase Power (Pitney Bowes)		\$ 4,567.22
Purple Construction, Inc		\$ 33,648.00
Pyro Spectaculars		\$ 4,154.00
Quick Uniform		\$ 1,451.84
Quintella Smith		\$ 81.84
Rachel M Markenson		\$ 500.00
Rafael Bonilla		\$ 72.00
Rajan Dosaj		\$ 143.00
Ralph Peck	\$ 92.00	\$ 92.00
Ray Allen Holt		\$ 292.00
Ray Lombardo	\$ 92.00	\$ 92.00
Rayan Barseghian		\$ 73.00
Realityworks, Incs.		\$ 22,506.64
Rent-It	\$ 1,104.29	\$ 4,182.84
Residence Inn Bakersfield		\$ 206.44

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Respondus, Inc.		\$ 4,045.00
Reza Pazirandeh		\$ 149.00
Richard A Lozano		\$ 222.00
Richard Lyans	\$ 136.00	\$ 136.00
Richard Russell		\$ 197.77
Richard Yi		\$ 338.23
Rio Grande Restaurant		\$ 3,123.30
Riverside Assessments, LLC (Riverside Insights)		\$ 1,310.48
Robert Armas		\$ 305.00
Robert Evans	\$ 86.00	\$ 86.00
Robert L Clayton III		\$ 73.00
Robert Sebree		\$ 92.00
Roberto D Magallon		\$ 300.00
Robosource, LLC		\$ 324.07
Robotics Education and Competition Foundation, Inc	\$ 300.00	\$ 2,863.20
Rocio Castaneda		\$ 85.38
Rockler Companies, Inc.		\$ 39,295.46
Ronald Gough		\$ 148.50
Ronny M Morante	\$ 250.00	\$ 250.00
Rosalinda Montague		\$ 25.84
Roy Vincent	\$ 276.00	\$ 517.00
RPS El Camino Real Charter HS Charles Schwab & Co, Inc. 2563-4428	\$ 8,125.00	\$ 72,600.00
Ruel Poticar	\$ 136.00	\$ 209.00
Russell Stoll		\$ 38.90
Ruth Osztreicher		\$ 224.85
Ryan Guinto		\$ 1,083.35
Sacramento County of Education		\$ 420.00
Sacred Heart High School (Cross Country)		\$ 400.00
Samantha Haynes		\$ 170.13
Samuel Crutcher		\$ 193.00
San Diego County Superintendent of Schools		\$ 159.00
San Diego Lions Welfare Foundation		\$ 600.00
San Joaquin County Office of Education		\$ 1,200.00
Sandra Delgado		\$ 55.43
Sara Gutierrez		\$ 50.00
Sara Warford		\$ 1,091.82
Satoshi Kirisawa		\$ 680.00
Savage, Adam		\$ 133.00
Savvas Learning Company LLC		\$ 16,170.32
Saxon Uniform Network, Inc	\$ 1,277.10	\$ 1,277.10
Scantron Corporation		\$ 1,442.67
Scenario Learning, LLC (Vector Solutions)		\$ 2,730.00
School Datebooks		\$ 1,653.57
School Gate Guardian		\$ 475.00

**El Camino Real Charter High School  
A/P Vendor Month/YTD  
March 2023**

Vendor	Mar 2023	YTD
School Outfitters LLC		\$ 10,476.76
School Services of California, Inc.		\$ 775.00
SchoolMart		\$ 55.80
Scout Education Inc	\$ 81,157.00	\$ 684,430.48
Scott A Sterling (Sterling Construction)		\$ 1,968.00
Screen Tec (James W Peire)		\$ 675.00
SCSBOA		\$ 2,625.00
Sebastian Torres	\$ 96.00	\$ 96.00
Sedi Amirkhani		\$ 93.00
Self Insured Schools of California	\$ 380,900.50	\$ 3,624,443.64
Self Insured Schools of California - Flex Plan		\$ 9,337.93
Shaine Danbeli		\$ 239.00
Sharon Markenson		\$ 3,000.00
Shaw Contract Flooring Services Inc (Spectra Contracting Flooring)		\$ 11,277.00
Shay Diamant		\$ 89.00
Shayan Afzali		\$ 83.00
Shelly Marshall		\$ 658.72
Sheraton Mission Valley		\$ 6,265.84
Shoot A Way Inc	\$ 6,428.00	\$ 6,428.00
Shooters Technology LLC	\$ 8,324.00	\$ 8,324.00
Simi Valley High School	\$ 880.00	\$ 880.00
Simone M Mueller		\$ 7,477.50
SJM Industrial Radio		\$ 5,421.46
SLB Consulting Corporation (Exchange Service International)		\$ 62,750.00
Sly Graphics Corp		\$ 920.00
Smart & Final		\$ 7,508.76
Smart Choice Investments (Teodora Healthcare)		\$ 1,875.00
SoCalGas	\$ 31.79	\$ 228.32
Soccer.com (Sports Endeavors, Inc.)		\$ 8,182.83
Softchoice Corporation		\$ 18,124.00
Solano County Office Of Education		\$ 1,200.00
Solotech U.S. Corporation		\$ 4,380.00
Solupay Merchant	\$ 1,314.74	\$ 12,050.01
Sophia Camberos	\$ 500.00	\$ 500.00
SOS Survival Products, Inc.	\$ 2,055.03	\$ 2,055.03
South Pasadena High School Tiger Booster Club		\$ 500.00
Southeastern Performance Apparel		\$ 204.00
Southern California Journalism Education Association	\$ 100.00	\$ 100.00
Southern California Vocal Association		\$ 630.00
Spectrum Enterprise 4201		\$ 3,822.00
Spectrum Enterprise 7801	\$ 2,533.75	\$ 15,043.50
Splashtop Inc.		\$ 1,596.00
Sports Imports Inc		\$ 4,112.60
Staples Business Advantage		\$ 17,532.35

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
Startup Guides LLC		\$ 1,980.00
Stats Medic LLC		\$ 2,293.90
Stay Other LLC		\$ 792.00
Stefanie Bero		\$ 1,142.01
Stephanie Cruz		\$ 86.00
Stephanie Franklin		\$ 11,072.28
Steve Dasher		\$ 73.00
Steve Parker		\$ 73.00
Steven Bash		\$ 20.79
Steven Burstein		\$ 285.00
Steven C Kalan		\$ 550.00
Steven Montalvo	\$ 92.00	\$ 92.00
Stonefire Grill		\$ 3,260.54
Student Exchange		\$ 13,500.00
Sunbelt Controls, Inc		\$ 24,250.00
Sunway, Inc	\$ 4,165.40	\$ 5,394.00
Suren Arzoumanian		\$ 159.00
SUSAN MOCHIRFATEMI		\$ 123.75
Susan Sims		\$ 899.40
Suzanne Lee Schuster	\$ 154.10	\$ 287.26
Sweetwater Sound Inc.	\$ 14,173.13	\$ 22,767.48
Sylvia Yi		\$ 212.13
Taft Charter High School Student Body		\$ 496.67
Tawnya Gurley	\$ 1,400.33	\$ 1,400.33
Team Fitz Graphics, LLC		\$ 1,862.59
Team Play Events		\$ 15,627.24
Telemedia Trainco Holdings LLC (eFoodHandlers)		\$ 4,080.00
Telvin Griffin		\$ 105.00
Temple, Bret J.		\$ 172.00
Teodoro Allen	\$ 176.00	\$ 176.00
Terrence Littlefield		\$ 188.00
Terri Keas		\$ 224.85
Terry Dupart		\$ 1,884.13
Tessondra Williams		\$ 73.00
Texas Life Insurance Company	\$ 716.28	\$ 3,549.14
TGP Enterprises, Inc. (Trans Gas Propane)		\$ 382.71
The CLM Group Inc.		\$ 960.86
The Cruz Center		\$ 6,000.00
The Help Group-North Hills Prep School	\$ 254.89	\$ 254.89
The Home Depot		\$ 18,875.03
The Home Depot Commercial Account	\$ 939.29	\$ 2,313.27
The Lampo Group, LLC (Ramsey Solutions)		\$ 881.28
The Print Spot		\$ 19,777.17
The Schallert Group, Inc.		\$ 895.00
The Shredders		\$ 2,301.00



**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

Vendor	Mar 2023	YTD
The Table Group, Inc.		\$ 500.00
The Village Nation		\$ 4,050.00
Thierry Didelot		\$ 150.00
Thomas Tenney		\$ 92.00
Thomas W. O'Mara Plumbing Inc		\$ 22,710.00
Thousand Oaks High School		\$ 550.00
Tim Pate		\$ 188.00
Timothy C Alber		\$ 73.00
Tina's Flower & Gifts		\$ 257.33
T-Mobile US, Inc.	\$ 10,200.00	\$ 27,557.00
TNG, LLC		\$ 44,897.46
TNT Group Inc DBA (The Drain Co)		\$ 1,300.00
Total Education Solutions (TES Therapy)	\$ 230.00	\$ 862.50
TPW, Inc. (Super Worksheets(DBA), I know It(DBA)		\$ 375.00
Traci Lambert		\$ 36.00
Trees 'N Things		\$ 4,650.00
Triad Sports Group Inc (Bownet Sports, ICE20)	\$ 841.37	\$ 841.37
Tri-County Forensic League	\$ 60.00	\$ 300.00
Trophyman/Best Buy Trophy		\$ 815.78
Turf Team, Inc.		\$ 1,539.50
Turnitin, LLC		\$ 37,573.35
Two Way Direct, Inc		\$ 822.84
U.S Bank PARS Account #6746022400	\$ 1,030.04	\$ 14,139.38
U.S. Bank National Association	\$ 44,491.15	\$ 173,257.70
U.S. Bank National Association (OPEB)	\$ 220,000.00	\$ 1,980,000.00
UCLA Extension		\$ 795.00
ULINE, INC.		\$ 9,397.35
United States Academic Decathlon	\$ 1,716.88	\$ 1,716.88
Upland High School		\$ 475.00
UTLA	\$ 15,169.86	\$ 150,806.67
V.V. Concrete		\$ 1,300.00
Valley Industry Commerce Association		\$ 1,210.00
Vangelia Griffin-Hardie Costumes N Color		\$ 600.00
Veo Technologies Inc		\$ 6,344.91
Verizon Wireless		\$ 3,028.25
Vex Robotics, Inc		\$ 2,051.73
Vidigami Inc. (Picaboo Yearbooks)		\$ 1,297.05
Village Christian		\$ 400.00
Vincent Ramirez		\$ 143.00
Vista Paint Corporation		\$ 2,200.27
Vita Galvan-Roth	\$ 483.49	\$ 3,876.02
W.W. Norton & Company, Inc.		\$ 13,365.76
Walsworth Yearbooks		\$ 20,528.53
Warner Center Marriott		\$ 14,315.59
Waschak, Edward		\$ 78.00

**El Camino Real Charter High School**  
**A/P Vendor Month/YTD**  
**March 2023**

<b>Vendor</b>	<b>Mar 2023</b>	<b>YTD</b>
Wayside Publishing		\$ 14,139.53
Weissman's Theatrical Supplies		\$ 1,584.74
Wellavita, Inc		\$ 2,580.00
Wendy Strickland		\$ 285.00
Wes Charek (Wespover Electrical, Inc.)		\$ 17,652.65
Wespac Plan Services, LLC		\$ 750.00
West Ranch High School Band Boosters		\$ 450.00
West Valley-Warner Center Chamber of Commerce		\$ 110.00
Westchester Enriched Science Magnet	\$ 485.00	\$ 485.00
Westlake High School		\$ 150.00
WGY Solutions LLC		\$ 6,960.00
White's Studios, Inc.		\$ 1,336.59
Will Geer's Theatricum Botanicum		\$ 6,670.00
William Cheriegate		\$ 133.00
William Sollima	\$ 136.00	\$ 429.00
William Wong		\$ 1,000.00
Wings over Wendys Wings News		\$ 250.00
Winter Guard Association of Southern California		\$ 750.00
WM Corporate services, INC	\$ 419.77	\$ 9,191.29
Wolcott, Chuck		\$ 73.00
Woodbridge High School		\$ 940.00
Woodland Hills Country Club		\$ 5,552.00
Wooly Learning, Inc. (Senor Wooly)		\$ 1,275.00
World Unispec		\$ 9,221.40
World's Finest Chocolate, Inc	\$ 1,870.00	\$ 10,035.00
Yantzer brothers heating and air inc	\$ 179.50	\$ 17,265.48
Youth Communication New York Center, Inc.		\$ 2,165.50
Yvonne Siegel		\$ 332.85
Zabrina Zahariades		\$ 1,353.14
Zainab Fatima	\$ 50.00	\$ 50.00
Zasha Endres		\$ 1,332.18
Zevy Malmeth	\$ 3,260.00	\$ 3,260.00
Ziat Zahur		\$ 182.23
Zoran Lukic		\$ 16.00
<b>Grand Total</b>	<b>\$ 1,964,215.29</b>	<b>\$ 15,980,321.97</b>

**Check Register**

Account: 1761 General

El Camino Real HS

Mar 2023

Grand Total \$ 694,883.11

Date	Check Number	Name	Memo	Amount	Period	Fund/Program	Account
3/2/2023	ACH230302-01	California Department of Tax & Fee Administration	2202 CDTFA sales and use tax	\$ 503.30	Mar 2023	General Operations	Sales & Use Tax
3/3/2023	ACH230303-01	PenServ Plan Services	PENSERV PAYMENTS - MAR 2023	\$ 32,179.50	Mar 2023	General Operations	403B
3/3/2023	ACH230303-02	Solupay Merchant	xx0888 Merchant Processing Fees	\$ 603.99	Mar 2023	General Operations	Merchant Fees
3/3/2023	ACH230303-03	Solupay Merchant	xx1886 Merchant Processing Fees	\$ 369.97	Mar 2023	General Operations	Merchant Fees
3/3/2023	ACH230303-04	Solupay Merchant	xx1886 pci compliance fees	\$ 2.95	Mar 2023	General Operations	Merchant Fees
3/3/2023	ACH230303-05	Solupay Merchant	xx0888 pci compliance fees	\$ 2.95	Mar 2023	General Operations	Merchant Fees
3/3/2023	ACH230303-06	Solupay Merchant	xx0888 pci compliance fees	\$ 75.00	Mar 2023	General Operations	Merchant Fees
3/8/2023	ACH230308-01	U.S. Bank National Association (OPEB)	OPEB PAYMENT - MAR 23	\$ 220,000.00	Mar 2023	General Operations	OPEB Contributions
3/14/2023	ACH230313-01	CharterSafe	CHATERSAFE INV 41701 MAR 23	\$ 63,460.00	Mar 2023	General Operations	Workers Comp/Insurance
3/17/2023	ACH230317-01	PenServ Plan Services	PENSERV PAYMENTS - MAR 15	\$ 942.50	Mar 2023	General Operations	403B
3/22/2023	ACH230322-01	Self Insured Schools of California	SISC HEALTH - MAR 2023	\$ 375,489.37	Mar 2023	General Operations	Benefits
3/22/2023	ACH230322-02	Texas Life Insurance Company	TEXAS LIFE PYMT - MAR 23	\$ 716.28	Mar 2023	General Operations	Supplemental Life
3/24/2023	ACH230324-01	California Department of Tax & Fee Administration	2303 CDTFA Sales and use tax	\$ 537.30	Mar 2023	General Operations	Sales & Use Tax

**Check Register**

Account: 1826 ASB

El Camino Real HS

March 2023

**Grand Total: \$ 80,229.62**

Date	Check Number	Name	Memo	Trust Account	Amount	Period	VOID
3/1/2023	2183	Evan Coleman	Oakland Competition	Step Team	\$ 333.49	Mar 2023	
3/2/2023	2184	Shoot A Way Inc	INV 32002NG Girls Basketball Shoot-A-Way Machine	Girls Basketball	\$ 6,428.00	Mar 2023	
3/2/2023	2185	Sunway, Inc	INV 52079 Swimming supplies	Swim	\$ -	Mar 2023	Voided
3/2/2023	2186	Grand G&G Inc.	Student store snack inventory	ASB General	\$ 629.70	Mar 2023	
3/3/2023	2187	Allison Lee	Reimbursement for Senior Soccer Posters	Girls Soccer	\$ 113.84	Mar 2023	
3/3/2023	2188	BOATHOUSE ROW SPORTS LTD (BOATHOUSE SPORTS)	INV MFG-013886-23 Soccer Equipment	Girls Soccer	\$ 5,496.15	Mar 2023	
3/3/2023	2189	Hot Dogger Tours, Inc. (Gold Coast Tours)	INV 417847 Charter Bus for Baseball tournament	Baseball	\$ 6,215.00	Mar 2023	
3/3/2023	2190	Drizen-dohs Corporate Communications, Inc.	8035 Boys & Girls Basketball Ad Forms	Boys/Girls Basketba	\$ 217.55	Mar 2023	
3/3/2023	2191	CAMILLE KING	Track Coaches Gear	Track & Field	\$ 426.30	Mar 2023	
3/3/2023	2192	Beth Corbett	Cheer snacks	Cheer	\$ 377.07	Mar 2023	
3/6/2023	2193	Tawnya Gurley	Step Team Competition	Step Team	\$ 1,400.33	Mar 2023	
3/8/2023	2194	Shooters Technology LLC	14693 Shooters technology LLC	NJROTC	\$ 8,324.00	Mar 2023	
3/8/2023	2195	Aviata Sports LLC	INV2022366-8 Soccer	Girls Soccer	\$ 520.00	Mar 2023	
3/8/2023	2196	Beth Corbett	Reimbursement for Pizza provided for cheerleaders on 2/11 Saturday.	Cheer	\$ 152.24	Mar 2023	
3/8/2023	2197	Beth Corbett	Reimbursement for CustomInk-Championship	Cheer	\$ 1,351.12	Mar 2023	
3/9/2023	2198	Grant A. Horn	Feb 2023 coaching/instruction	Band	\$ 900.00	Mar 2023	
3/9/2023	2199	Michael Jeff	Feb 2023 coaching/instruction	Band	\$ 550.00	Mar 2023	
3/9/2023	2200	Fun CPR Training	INV9424 CPR Training Medical Club	Medical Club	\$ 1,110.00	Mar 2023	
3/9/2023	2201	Drizen-dohs Corporate Communications, Inc.	Basketball Banners Inv#8076	Boys Basketball	\$ 3,250.75	Mar 2023	
3/9/2023	2202	Extra Mile Timing / Corr-Robinett, Scott	469 Track Timing	Track & Field	\$ 895.00	Mar 2023	
3/13/2023	2203	Grand G&G Inc.	Student Store Inventory	ASB General	\$ 691.07	Mar 2023	
3/10/2023	2204	World's Finest Chocolate, Inc	INV 91400927 Chocolate sale	Dance	\$ 1,870.00	Mar 2023	
3/15/2023	2205	Perrybotics	404 Competition Refund 10/30/23	Robotics	\$ 300.00	Mar 2023	
3/15/2023	2206	Downey High School Robotics	404 Competition Refund 10/30/23	Robotics	\$ 150.00	Mar 2023	
3/17/2023	2207	Nathan Shibata	Reimbursement for competition expenses	Robotics	\$ 721.99	Mar 2023	
3/14/2023	2208	Eric Choi	Soccer Meals Reimbursment	Girls Soccer	\$ 297.74	Mar 2023	
3/14/2023	2209	Ronny M Morante	INV 101 Basketball Senior Night DJ	Boys Basketball	\$ 250.00	Mar 2023	
3/16/2023	2210	National Sports Apparel LLC	inv 51439 Jerseys/Shorts	Girls Basketball	\$ 2,553.60	Mar 2023	
3/17/2023	2211	Countdown Printables	INV 31755 TRUST Robotics team apparel	Robotics	\$ 1,735.62	Mar 2023	
3/17/2023	2212	Ewing Irrigation Products, Inc.	INV 18798734 Turface Materials	Basetball	\$ 1,427.96	Mar 2023	
3/21/2023	2213	Zainab Fatima	Refund for AVID Night	AVID	\$ 50.00	Mar 2023	
3/22/2023	2214	Amazon	uniforms for Step Competition	Step Team	\$ 496.96	Mar 2023	
3/23/2023	2215	Amazon	inv 1HVM-Q61Y-3NH9 uniforms for Step Competition	Step Team	\$ 1,313.19	Mar 2023	
3/22/2023	2216	BSN Sports LLC	INV 920567148 Boys Volleyball Gear 2023	Boys Volleyball	\$ 2,401.42	Mar 2023	
3/22/2023	2217	BSN Sports LLC	inv 920751226 Girls Beach Gear 2023	Beach Volleyball	\$ 1,743.55	Mar 2023	
3/22/2023	2218	Grand G&G Inc.	INV 85674 ASB Inventory	ASB General	\$ 700.24	Mar 2023	
3/23/2023	2219	Sunway, Inc	INV 52079 Swimming supplies	Swim	\$ 2,082.70	Mar 2023	
3/27/2023	2220	Concourse Team Express	inv INV786108 Team Gloves/Bats	Baseball	\$ 1,730.00	Mar 2023	
3/29/2023	2221	Nick Covella	ECR Baseball Tournament 3/04 - 3/18/2023	Basetball	\$ 184.00	Mar 2023	
3/29/2023	2222	Joe Franiak	ECR Baseball Tournament 3/25/2023	Basetball	\$ 92.00	Mar 2023	

**Check Register**

Account: 1826 ASB

El Camino Real HS

March 2023

**Grand Total: \$ 80,229.62**

Date	Check Number	Name	Memo	Trust Account	Amount	Period	VOID
3/29/2023	2223	Steven Montalvo	ECR Baseball Tournament 3/25/2023	Basetball	\$ 92.00	Mar 2023	
3/29/2023	2224	Chris Leverson	ECR Baseball Tournament 3/25/2023	Basetball	\$ 86.00	Mar 2023	
3/29/2023	2225	Larry Crino	ECR Baseball Tournament 3/25/2023	Basetball	\$ 92.00	Mar 2023	
3/29/2023	2226	Daniel Olson	ECR Baseball Tournament 3/25/2023	Basetball	\$ 92.00	Mar 2023	
3/29/2023	2227	Sweetwater Sound Inc.	INV 35761611 Drama Equipment	Drama	\$ 9,893.13	Mar 2023	
3/29/2023	2228	Andrew Krezinger	03/2023 Musical Production	Drama	\$ 600.00	Mar 2023	
3/29/2023	2229	Katreia Mori	03/2023 Musical Production	Drama	\$ 500.00	Mar 2023	
3/29/2023	2230	Sophia Camberos	2023 Musical Production	Drama	\$ 500.00	Mar 2023	
3/29/2023	2231	Zevy Malmeth	2023 Musical Production	Drama	\$ 3,260.00	Mar 2023	
3/29/2023	2232	Brandon Samson	2023 Musical Production	Drama	\$ 765.00	Mar 2023	
3/29/2023	2233	Anastacia Yolo	03/17/2023 Musical Production	Drama	\$ 500.00	Mar 2023	
3/29/2023	2234	Countdown Printables	INV 31726 Extra Appeal	ASB General	\$ -	Mar 2023	Voided
3/29/2023	2235	Love to Snack, LLC	inv 38414 ASB Dippin dots	ASB General	\$ 540.00	Mar 2023	
3/29/2023	2236	Picture Perfect Graphics	INV 3965 Senior and Junior PowderPuff Jerseys	Grad class of 2023	\$ 2,790.06	Mar 2023	
3/30/2023	2237	Ian J Kogan	Boys Soccer - Food Reimbursement	Boys Soccer	\$ 209.13	Mar 2023	
3/30/2023	2238	New Balance Athletic Shoe, Inc	DTTSR46 Cleats	Softball	\$ 82.84	Mar 2023	
3/30/2023	2239	Westchester Enriched Science Magnet	2023 Girls Basketball New Year's Ball	Girls Basketball	\$ 485.00	Mar 2023	
3/7/2023	ACH230307-01	Solupay Merchant	xx4210 merchant fees	ASB General	\$ 129.94	Mar 2023	
3/7/2023	ACH230307-02	Solupay Merchant	xx4194 merchant fees	ASB General	\$ 129.94	Mar 2023	

### ECRCHS ASB Trust Balances - March 2023

Trust Account	Amount
TRUST - A Capella	\$ 219.88
TRUST - AVID	\$ 1,588.86
TRUST - AcaDeca	\$ (599.97)
TRUST - Active Minds	\$ 34.88
TRUST - American Cancer (Relay)	\$ 75.85
TRUST - Asian Appreciation Club	\$ 72.00
TRUST - Athletic Director	\$ 31.84
TRUST - Band	\$ 3,369.40
TRUST - Baseball	\$ 30,541.04
TRUST - Beyond the Books	\$ 164.00
TRUST - Black Student U	\$ 1,944.98
TRUST - Boys Basketball	\$ 13,968.70
TRUST - Boys Golf	\$ 2,917.57
TRUST - Boys Lacrosse	\$ 6,863.74
TRUST - Boys Soccer	\$ 10,437.41
TRUST - Boys Volleyball	\$ 5,047.48
TRUST - Boys Waterpolo	\$ 5,648.27
TRUST - C2BK Cool 2 B Kind	\$ 397.75
TRUST - CEA	\$ 1,427.61
TRUST - CHIRLA	\$ 65.75
TRUST - CSF	\$ 37,752.33
TRUST - Cheerleaders	\$ 8,935.93
TRUST - Choir	\$ 6,011.98
TRUST - Claws for a Cause	\$ 17.88
TRUST - Club Girl Up	\$ (35.58)
TRUST - College Counseling	\$ 758.44
TRUST - Creative Writing	\$ 2,133.38
TRUST - Cross Country	\$ 6,986.14
TRUST - Cultural Club	\$ (6.69)
TRUST - DECA	\$ 978.40
TRUST - Dance	\$ 3,548.83
TRUST - Drama	\$ 29,159.17
TRUST - Drill Team	\$ 19,136.23
TRUST - ECR Community Leaders	\$ 1,475.95
TRUST - Endangered Species	\$ 64.00
TRUST - Environmental	\$ 71.16
TRUST - Falling Whistles	\$ 376.00
TRUST - Fashion Club	\$ 252.36
TRUST - Football	\$ 33,167.90
TRUST - French Club	\$ 93.80
TRUST - Friendship Circle	\$ 430.78
TRUST - Future Homemakers	\$ 2,514.54
TRUST - Ganssle Memorial Schol	\$ 1,500.00
TRUST - Girls Basketball	\$ 6,458.60
TRUST - Girls Golf	\$ 1,579.58
TRUST - Girls Lacrosse	\$ 1,444.31
TRUST - Girls Soccer	\$ 12,066.97
TRUST - Girls Volleyball	\$ 23,695.32
TRUST - Girls Water Polo	\$ 651.89

**ECRCHS ASB Trust Balances - March 2023**

<b>Trust Account</b>	<b>Amount</b>
TRUST - Grad Class 2020	\$ -
TRUST - Grad Class 2021	\$ -
TRUST - Grad Class 2022	\$ -
TRUST - Grad Class 2023	\$ 27,645.22
TRUST - Grad Class 2024	\$ 3,628.03
TRUST - Grad Class 2025	\$ 2,333.32
TRUST - Grad Class 2026	\$ 521.90
TRUST - Graphic Arts	\$ 3,130.52
TRUST - Great Films Club	\$ 20.00
TRUST - Helping Hands	\$ 632.00
TRUST - Humanitas	\$ 1.73
TRUST - Jewish Club	\$ 65.50
TRUST - KPOP Club	\$ 256.88
TRUST - Key Club	\$ 270.32
TRUST - Knitting for a Cause	\$ 44.05
TRUST - La Familia	\$ 143.81
TRUST - Local Charity Outreach	\$ 92.00
TRUST - Local Vocals	\$ 1,102.00
TRUST - MACS Club	\$ 40.00
TRUST - MESA Club	\$ 50.40
TRUST - Marching Band	\$ -
TRUST - Medical Club	\$ 9,127.90
TRUST - Milton Goffman Scholarship	\$ 1,805.00
TRUST - Mock Trial	\$ 385.00
TRUST - Model United Natn	\$ 836.00
TRUST - Mountain Bike Club	\$ 836.99
TRUST - NJROTC	\$ 77,617.04
TRUST - National Honors Soc	\$ 5,600.20
TRUST - Newspaper Interns Club	\$ 396.16
TRUST - Operation Smile	\$ 68.68
TRUST - Persian Club	\$ 128.00
TRUST - Philosophy Club	\$ 41.00
TRUST - Physics Club	\$ 590.04
TRUST - Ping Pong Club	\$ 28.60
TRUST - Recycle for Research	\$ 148.24
TRUST - Robotics	\$ 16,317.14
TRUST - Rotary Interact Club	\$ 323.24
TRUST - Sand Volleyball	\$ 1,206.60
TRUST - Save Promise	\$ 79.00
TRUST - Save the Waves	\$ 126.00
TRUST - Schship JHarrison	\$ 9,253.61
TRUST - Science Bowl	\$ 1,850.23
TRUST - Science National Honors Soci	\$ 119.90
TRUST - She's The First	\$ 1,595.57
TRUST - Softball	\$ 14,193.91
TRUST - Spanish Honor Soc	\$ 701.00
TRUST - Speech & Debate	\$ 167.68
TRUST - Step	\$ 2,335.45
TRUST - Student Council	\$ 165,746.91

### ECRCHS ASB Trust Balances - March 2023

Trust Account	Amount
TRUST - Students Demand Action	\$ 149.00
TRUST - Swimming & Diving	\$ 4,741.07
TRUST - The MESS	\$ 109.19
TRUST - Thespians Club	\$ 1,395.84
TRUST - Track & Field	\$ 2,465.75
TRUST - True Crime Club	\$ 11.81
TRUST - UNICEF	\$ 344.55
TRUST - Vegan Peace Club	\$ 94.18
TRUST - WE Club	\$ 176.27
TRUST - Wrestling	\$ 4,647.30
TRUST - You Can Do This SCHLR	\$ 500.00

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Total	\$ 651,674.37
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<b>ASB Income</b>	\$ 122,277.92
<b>ASB Inv Expense</b>	\$ 10,870.57
<b>ASB Expense</b>	\$ 101,064.36

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ASB General fund	\$ 10,342.99
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Total	\$ 662,017.36
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Pending acc transfer	\$ 185,808.11
Pending Checks	\$ 2,496.05

Bank Balance from Statement	\$ 478,705.30
Adjusted bank balance 3/23	\$ 662,017.36



## Coversheet

Discuss and Vote to Recommend to the Full Board Approval  
of the March, 2023, Credit Card Charges.

**Section:** IV. Finance  
**Item:** C. Discuss and Vote to Recommend to the Full Board Approval  
of the March, 2023, Credit Card Charges.  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** IV.C - Credit Card - March 2023.pdf

Credit Card Reconciliation Form  
For the Period of: 2/28/23 to 3/24/23

Date	Vendor	Description of Expense	Cardholder	Requested By	Amount	Resource	Budget Category
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$457.79	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$383.40	Trust/club	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$457.79	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$383.40	Trust/club	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	DAVID HUSSEY	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/03/01	YOUCANBOOK.ME	Admissions calendar	DAVID HUSSEY	Z ENDRES	\$35.00	General Operations	Subscriptions
2023/03/06	AGUAVIDA PREMIUM WATER	Staff Water	DAVID HUSSEY	J CAMP	\$189.85	General Operations	Supplies
2023/03/07	ETOLL AVIS U324143315	Step team competition	DAVID HUSSEY	E Coleman	\$25.90	General Academic: Scholastic Group	Field Trip
2023/03/07	ETOLL AVIS U324143326	Step team competition	DAVID HUSSEY	E Coleman	\$12.95	General Academic: Scholastic Group	Field Trip
2023/03/07	ETOLL AVIS U324143293	Step team competition	DAVID HUSSEY	E Coleman	\$25.90	General Academic: Scholastic Group	Field Trip
2023/03/07	ETOLL AVIS U324143304	Step team competition	DAVID HUSSEY	E Coleman	\$25.90	General Academic: Scholastic Group	Field Trip
2023/03/10	TARGET.COM *	Professional Development Supplies	DAVID HUSSEY	J CAMP	\$127.15	General Operations	Supplies
2023/03/13	SOUTHWES 5262429109193	CCSA flight	DAVID HUSSEY	E LAREW	\$154.00	General Operations	Travel/Conferences
2023/03/13	RESIDENCE INN BAKERS	Wrestling	DAVID HUSSEY	J Terndrup	\$142.48	General Athletic	Field Trip
2023/03/16	THE HOME DEPOT #6632	Operations Supplies	DAVID HUSSEY	U DUARTE	\$873.81	General Operations	Supplies
2023/03/20	AVEDIS ZILDJIAN CO	mallets	DAVID HUSSEY	K THUROW	\$558.18	General Academic	Supplies
2023/03/20	SIX FLAGS MAGIC MOUNTAIN	AVID	DAVID HUSSEY	H MAURY	\$2,538.14	General Academic	Field Trip
2023/03/20	SIX FLAGS MAGIC MOUNTAIN	AVID	DAVID HUSSEY	H MAURY	\$168.15	General Academic	Field Trip
2023/03/20	AGUAVIDA PREMIUM WATER	Staff Water	DAVID HUSSEY	J CAMP	\$189.85	General Operations	Supplies
2023/03/22	THE HOME DEPOT #1070	Operations Supplies	DAVID HUSSEY	U DUARTE	(\$106.11)	General Operations	Supplies
				<b>HUSSEY TOTAL</b>	<b>\$7,484.71</b>		
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	GREGORY WOOD	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	GREGORY WOOD	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	GREGORY WOOD	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	GREGORY WOOD	E Coleman	\$420.59	General Academic: Scholastic Group	Field Trip
2023/02/28	HAMPTON INN OAKLAND DO	Step team competition	GREGORY WOOD	E Coleman	\$379.58	Trust/club	Field Trip
2023/03/06	NYLAS	Communications Data	GREGORY WOOD	R Guinto	\$495.78	General Technology	Subscriptions
2023/03/06	SMARTANDFINALECOMMERCE	Food Class Supplies	GREGORY WOOD	N GAMEZ	\$472.26	CTE	Supplies
2023/03/10	KNOTT'S BERRY FARM ADMISS	Physics Day Trip	GREGORY WOOD	Z ZAHART	\$1,672.00	General Academic	Field Trip
2023/03/09	CALIFORNIA CONSORTIUM	Professional Development	GREGORY WOOD	D BENNETT	\$199.00	General Academic	Travel/Conference
2023/03/13	SMARTANDFINALECOMMERCE	Food Class Supplies	GREGORY WOOD	N GAMEZ	\$276.20	CTE	Supplies
2023/03/13	SOUTHWES 5262429784073	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784072	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784071	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784070	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784069	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784068	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784067	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784066	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784065	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General
2023/03/13	SOUTHWES 5262429784064	CASL Student Conference	GREGORY WOOD	H Kiamanesh	\$155.58	Trust/ASB	ASB General





P.O. BOX 6343  
FARGO ND 58125-6343



**ACCOUNT NUMBER**  
**STATEMENT DATE** 03-27-2023  
**AMOUNT DUE** \$26,617.41  
**NEW BALANCE** \$26,617.41  
PAYMENT DUE ON RECEIPT

000001690 01 SP 106481699854414 S  
EL CAMINO REAL CHS  
ATTN DAVID HUSSEY  
5440 VALLEY CIRCLE BLVD  
WOODLAND HILLS CA 91367-5949

**AMOUNT ENCLOSED**  
\$

Please make check payable to "U.S. Bank"

U.S. BANK CORPORATE PAYMENT SYSTEMS  
P.O. BOX 790428  
ST. LOUIS, MO 63179-0428

4866914555526539 002661741 002661741

Please tear payment coupon at perforation.

**CORPORATE ACCOUNT SUMMARY**

EL CAMINO REAL CHS	Previous Balance	Purchases And Other Charges	Cash Advances	Cash Advance Fees	Late Payment Charges	Credits	Payments	New Balance
Company Total	\$44,491.15	\$27,855.72	\$0.00	\$0.00	\$0.00	\$1,238.31	\$44,491.15	\$26,617.41

**CORPORATE ACCOUNT ACTIVITY**

EL CAMINO REAL CHS				TOTAL CORPORATE ACTIVITY	
Post Date	Tran Date	Reference Number	Transaction Description	Amount	
03-07	03-07	74798263066000000000014	ELECTRONIC PYMT THANK YOU00000 A	2,389.57 PY	
03-07	03-07	74798263066000000000014	ELECTRONIC PYMT THANK YOU00000 A	42,101.58 PY	
					\$44,491.15CR

**NEW ACTIVITY**

DAVID HUSSEY		CREDITS	PURCHASES	CASH ADV	TOTAL ACTIVITY
		\$106.11	\$7,590.82	\$0.00	\$7,484.71
Post Date	Tran Date	Reference Number	Transaction Description	Amount	
02-28	02-26	24692163058101349535894	HAMPTON INN OAKLAND DO OAKLAND CA 089185	420.59	
02-28	02-26	24692163058101349535969	HAMPTON INN OAKLAND DO OAKLAND CA 089190	457.79	

**CUSTOMER SERVICE CALL**

800-344-5696

**ACCOUNT NUMBER**

**ACCOUNT SUMMARY**

STATEMENT DATE

DISPUTED AMOUNT

03/27/23

.00

PREVIOUS BALANCE 44,491.15

PURCHASES & OTHER CHARGES 27,855.72

CASH ADVANCES .00

CASH ADVANCE FEES .00

LATE PAYMENT CHARGES .00

CREDITS 1,238.31

PAYMENTS 44,491.15

**AMOUNT DUE**

**26,617.41**

**ACCOUNT BALANCE 26,617.41**

**SEND BILLING INQUIRIES TO:**

U.S. Bank National Association

C/O U.S. Bancorp Purchasing Card Program  
P.O. Box 6335  
Fargo, ND 58125-6335



Company Name: EL CAMINO REAL CHS
Corporate Account Number:
Statement Date: 03-27-2023

**NEW ACTIVITY**

Post Date	Tran Date	Reference Number	Transaction Description	Amount
02-28	02-26	24692163058101349536108	HAMPTON INN OAKLAND DO OAKLAND CA 089188 ARRIVAL: 02-24-23	383.40
02-28	02-26	24692163058101349536223	HAMPTON INN OAKLAND DO OAKLAND CA 089191 ARRIVAL: 02-24-23	457.79
02-28	02-26	24692163058101349536231	HAMPTON INN OAKLAND DO OAKLAND CA 089189 ARRIVAL: 02-24-23	383.40
02-28	02-26	24692163058101349536264	HAMPTON INN OAKLAND DO OAKLAND CA 089411 ARRIVAL: 02-24-23	420.59
03-01	02-28	74208473059000018314819	YOU CAN BOOK.ME BEDFORD	35.00
03-06	03-06	24692163065106673224123	AGUAVIDA PREMIUM WATER 747-444-9637 CA	189.85
03-07	03-07	24430993066083346531745	ETOLL AVIS U324143315 800-482-0159 CA	25.90
03-07	03-07	24430993066083703849136	ETOLL AVIS U324143326 800-482-0159 CA	12.95
03-07	03-07	24430993066083723508910	ETOLL AVIS U324143293 800-482-0159 CA	25.90
03-07	03-07	24430993066083733309499	ETOLL AVIS U324143304 800-482-0159 CA	25.90
03-10	03-09	24431063068083014365417	TARGET.COM * 800-591-3869 MN	127.15
03-13	03-09	24692163069100213760650	SOUTHWES 5262429109193 800-435-9792 TX LAREW/EMILIE 03-13-23	154.00
03-13	03-10	24692163070100862885870	BUR WN S SMF WN D BUR RESIDENCE INN BAKERS BAKERSFIELD CA M07153 ARRIVAL: 03-10-23	142.48
03-16	03-14	24943013074010181833057	THE HOME DEPOT #6632 WOODLAND HLS CA	873.81
03-20	03-16	24055223076826903123049	AVEDIS ZILDJIAN CO ZILDJIAN.COM MA	558.18
03-20	03-17	24431063076700935810177	SIX FLAGS MAGIC MOUNTAIN 661-255-4100 CA	2,538.14
03-20	03-17	24431063076700935924382	SIX FLAGS MAGIC MOUNTAIN 661-255-4100 CA	168.15
03-20	03-20	24692163079107107275982	AGUAVIDA PREMIUM WATER 747-444-9637 CA	189.85
03-22	03-20	74943013080010187293584	THE HOME DEPOT #1070 WEST HILLS CA	106.11 CR

<b>GREGORY WOOD</b>	<b>CREDITS</b>	<b>PURCHASES</b>	<b>CASH ADV</b>	<b>TOTAL ACTIVITY</b>
	\$1,132.20	\$20,264.90	\$0.00	\$19,132.70

Post Date	Tran Date	Reference Number	Transaction Description	Amount
02-28	02-26	24692163058101349535902	HAMPTON INN OAKLAND DO OAKLAND CA 089420 ARRIVAL: 02-24-23	420.59
02-28	02-26	24692163058101349535928	HAMPTON INN OAKLAND DO OAKLAND CA 089419 ARRIVAL: 02-24-23	420.59
02-28	02-26	24692163058101349536090	HAMPTON INN OAKLAND DO OAKLAND CA 089953 ARRIVAL: 02-24-23	420.59
02-28	02-26	24692163058101349536306	HAMPTON INN OAKLAND DO OAKLAND CA 089421 ARRIVAL: 02-24-23	420.59
02-28	02-26	24692163058101349536314	HAMPTON INN OAKLAND DO OAKLAND CA 089440 ARRIVAL: 02-24-23	379.58
03-06	03-05	24011343064000043367964	NYLAS NYLAS.COM CA	495.78
03-06	03-05	24231683064083729640766	SMARTANDFINALECOMMERCE 510-851-8548 CA	472.26
03-09	03-09	24692163068108894994044	CALIFORNIA CONSORTIUM 916-521-1136 CA	199.00
03-10	03-08	24137463068100436764925	KNOTT'S BERRY FARM ADMISS BUENA PARK CA	1,672.00
03-13	03-10	24231683069083711221604	SMARTANDFINALECOMMERCE 510-851-8548 CA	276.20
03-13	03-10	24692163070100987393594	SOUTHWES 5262429784073 800-435-9792 TX ZAYNAH/ZUHAIR 04-15-23	155.58
03-13	03-10	24692163070100987393602	BUR WN V SJC WN V BUR SOUTHWES 5262429784072 800-435-9792 TX SPENCER/JUNDEF 04-15-23	155.58
03-13	03-10	24692163070100987393610	BUR WN V SJC WN V BUR SOUTHWES 5262429784071 800-435-9792 TX SOPHIE/PEREZ 04-15-23	155.58
03-13	03-10	24692163070100987393628	BUR WN V SJC WN V BUR SOUTHWES 5262429784070 800-435-9792 TX SOPHIA/PHAM 04-15-23	155.58



Company Name: EL CAMINO REAL CHS
Corporate Account Number:
Statement Date: 03-27-2023

**NEW ACTIVITY**

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-13	03-10	24692163070100987393636	SOUTHWES 5262429784069 800-435-9792 TX RIYA/MISTRY 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393644	SOUTHWES 5262429784068 800-435-9792 TX PUJA/SAVLA 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393651	SOUTHWES 5262429784067 800-435-9792 TX OLUWAFUNMILAYO/SOLIE 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393669	SOUTHWES 5262429784066 800-435-9792 TX NIMRAN/SINGH 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393677	SOUTHWES 5262429784065 800-435-9792 TX MONIKA/WOHLFROMM 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393685	SOUTHWES 5262429784064 800-435-9792 TX MIA/MAGANA 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393693	SOUTHWES 5262429784063 800-435-9792 TX MARK/SAKAGUCHI 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393701	SOUTHWES 5262429784053 800-435-9792 TX AMBIKA/CHHIKARA 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393719	SOUTHWES 5262429784054 800-435-9792 TX ANDERS/SUNDBERG 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393727	SOUTHWES 5262429784055 800-435-9792 TX ANEYSSHA/KHANNA 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393735	SOUTHWES 5262429784056 800-435-9792 TX ELLA/SUNDBERG 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393743	SOUTHWES 5262429784057 800-435-9792 TX EMMA/LANGSAM 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393750	SOUTHWES 5262429784062 800-435-9792 TX LIA/KHOSHKISH 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393768	SOUTHWES 5262429784061 800-435-9792 TX LENA/SUNBERG 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393776	SOUTHWES 5262429784060 800-435-9792 TX KYRA/SMOLIK 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393784	SOUTHWES 5262429784058 800-435-9792 TX HOLLY/KIAMANESH 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-10	24692163070100987393792	SOUTHWES 5262429784059 800-435-9792 TX KARLA/REYES 04-15-23 BUR WN V SJC WN V BUR	155.58
03-13	03-12	24793383071000122893824	MAILCHIMP 678-9990141 GA	240.00
03-16	03-15	24011343075000000226127	AQUASOL7603294481 HTTPSWWW.AQUA CA opsnt6djd ARRIVAL: 03-15-23	515.42
03-16	03-14	24755423074170749570969	HILTON GARDEN INN 916-5685400 CA 731793 ARRIVAL: 03-13-23	252.28
03-16	03-14	24755423074170749571355	HILTON GARDEN INN 916-5685400 CA 731791 ARRIVAL: 03-13-23	252.28
03-16	03-14	24755423074170749571363	HILTON GARDEN INN 916-5685400 CA 731792 ARRIVAL: 03-13-23	252.28
03-16	03-14	24755423074170749571371	HILTON GARDEN INN 916-5685400 CA 731794 ARRIVAL: 03-13-23	252.28
03-17	03-17	24011343076000008584260	AQUASOL7603294481 HTTPSWWW.AQUA CA opsntz5ewzv56 ARRIVAL: 03-17-23	100.00



Company Name: EL CAMINO REAL CHS
Corporate Account Number:
Statement Date: 03-27-2023

**NEW ACTIVITY**

Post Date	Tran Date	Reference Number	Transaction Description	Amount
03-17	03-15	24692163075104526108591	THE CITIZEN MARRIOTT SACRAMENTO CA 403274 ARRIVAL: 03-14-23	404.36
03-17	03-15	24692163075104526108765	THE CITIZEN MARRIOTT SACRAMENTO CA 403273 ARRIVAL: 03-14-23	404.36
03-20	03-18	24011343078000003556949	AQUASOL7603294481 HTTPSWWW.AQUA CA	100.00 CR
03-20	03-18	24231683077083319679393	SMARTANDFINALECOMMERCE 510-851-8548 CA	368.23
03-21	03-19	74692163079107534217461	THE CITIZEN MARRIOTT SACRAMENTO CA M08036 ARRIVAL: 03-19-23	23.08 CR
03-21	03-14	74755423079170749571058	HILTON GARDEN INN 916-5685400 CA 731791 ARRIVAL: 03-13-23	252.28 CR
03-21	03-14	74755423079170749571264	HILTON GARDEN INN 916-5685400 CA 731793 ARRIVAL: 03-13-23	252.28 CR
03-21	03-14	74755423079170749571272	HILTON GARDEN INN 916-5685400 CA 731792 ARRIVAL: 03-13-23	252.28 CR
03-21	03-14	74755423079170749571470	HILTON GARDEN INN 916-5685400 CA 731794 ARRIVAL: 03-13-23	252.28 CR
03-21	03-19	24692163079107534217219	THE CITIZEN MARRIOTT SACRAMENTO CA M08034 ARRIVAL: 03-19-23	300.79
03-21	03-19	24692163079107534217250	THE CITIZEN MARRIOTT SACRAMENTO CA M08037 ARRIVAL: 03-19-23	404.36
03-21	03-19	24692163079107534217268	THE CITIZEN MARRIOTT SACRAMENTO CA M08038 ARRIVAL: 03-19-23	404.36
03-24	03-22	24055233082968240289033	OMH1 OHANA MALIA HOTEL 8089237621 HI 0076308089237621 ARRIVAL: 03-22-23	7,391.83
03-24	03-22	24692163082109749951199	THE CITIZEN MARRIOTT SACRAMENTO CA M08395 ARRIVAL: 03-22-23	277.71

Department: 00000 Total: \$26,617.41  
 Division: 00000 Total: \$26,617.41

# Coversheet

## Discuss and Vote to Recommend to the Full Board Approval of the 23-24 Textbook Budget

**Section:** IV. Finance  
**Item:** D. Discuss and Vote to Recommend to the Full Board Approval  
of the 23-24 Textbook Budget  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** IV.D - Textbook Requests 2023-2024.pdf



**ECR**  
**Textbook Requests**

<b>Department</b>	<b>Textbook Request</b>	<b>Admin Team Recommended</b>	<b>Comments</b>
English	\$ 128,443.28	\$ 128,443.28	Still waiting on final vote of what book/program to use
ISP	\$ 7,700.00	\$ 7,700.00	
Math	\$ 220,000.00	\$ 235,000.00	added \$15K for 120 calc books
Science	\$ 124,000.00	\$ 124,000.00	
Social Science	\$ 108,900.00	\$ 108,900.00	
Special Ed	\$ 12,500.00	\$ 1,500.00	Moved testing materials to instructional materials
World Languages	\$ 2,800.00	\$ 2,800.00	Pending amount/quote for French textbooks
Master schedule adj		\$ 71,985.00	15% of total textbook request cost
<b>Total</b>	<b>\$ 604,343.28</b>	<b>\$ 680,328.28</b>	

<b>Department:</b>	<b>NAME</b>	<b>#</b>
	English	



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

**TOTAL AMOUNT**

**\$ 370,640.61** 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

	DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
1	<b>BFW INSTRUCTIONAL MATERIALS - 9TH GRADE</b> Foundations of Language & Literature 6 Year Contract - Physical Textbooks TE/ 120 Textbooks SE/ Integrated Digital Launchpad with Canvas - 860 students <b>\$ 102,299.56/ 6 years = \$17,049.93 per year</b>	<b>\$102,299</b>	\$17,049.93			
2	<b>BFW INSTRUCTIONAL MATERIALS - 10TH GRADE</b> Advanced Language & Literature 3 Year Contract - Physical Textbooks TE/ 10 Textbooks SE/ Integrated Digital Launchpad with Canvas - 860 students <b>\$105,757.05 / 6 years = \$17,626.18 per year</b>	<b>\$105,757</b>	\$17,626.18			
3	<b>BFW INSTRUCTIONAL MATERIALS - 11TH GRADE</b> American Literature and Rhetoric 3 Year Contract - Physical Textbooks TE/ 10 Textbooks SE/ Integrated Digital Launchpad with Canvas - 700 students <b>\$82,585.00 / 6 years = \$13,764.17 per year</b>	<b>\$82,585</b>	\$13,767.17			
4	<b>NoRedInk Premium Grammar and Writing Structure Digital Text Book and Application</b> Funding for this request is based on the Spring 2022 pilot program cost of \$7,500. The full year cost is estimated at \$16,000 (\$4.44 per student per year).	<b>\$16,000</b>	\$16,000.00	This is the best grammar and writing structure interactive platform for instruction. It is an essential resource to support students' learning loss that occurred during the pandemic.	Core English Materials	High
5	New novels will be needed as PLC groups continue to align and teach common texts. Funding for this request provides one new novel or play per student each year. <b>The estimated annual cost of one novel or play per half of the student population is \$15.</b> The total cost is \$30 x 1,800 students = \$54,000.	<b>\$54,000</b>	\$54,000.00	As teachers continue to align by grade level, more teachers are teaching the same text at the same time. Furthermore, teachers continue to explore new texts to increase the diversity of the writers we teach as we continue to meet the needs of our diverse student population. Finally, post pandemic, many students are experiencing burnout from reading texts online through pdfs. Reading physical books is essential to avoid the overuse of screentime.	Essential to students being able to meet Common Core reading standards	High
6	EL TBD	<b>\$10,000</b>	\$10,000.00			
7						
	<b>Total</b>	<b>\$ 370,641</b>	#####			

Department: 

NAME	#
Independent Studies	



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

TOTAL AMOUNT

\$ 7,700.00 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
### Inquiry Journals ("United States History & Geography, Conitnuity and Change." consumable, need to replace annually, ISBN: 9780079063762	700.00	\$ 700.00	US history book, consumable, need to replace these annually	"providing instructional material to students"	
### Novels for English classes (14 novels, 25 copies of each)	2,500.00	\$ 2,500.00	The Cyber High curriculum requires this set of books	"providing instructional material to students"	
### Psychology, Music and Art History Textbooks	4,500.00	\$ 4,500.00	Psychology, music and art hisory textbook electives	"providing instructional material to students"	
###					
<b>Total</b>	<b>\$7,700.00</b>	<b>\$ 7,700.00</b>			

Department: 

NAME	#
Math	



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

TOTAL AMOUNT

\$ 220,000.00 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

	DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
1						
2	New Algebra 1 textbooks	110,000.00	\$ 110,000.00	We need books that are alligned to the SBAC and the content Standards. Students will show improvement in math - 900 books	Provide Students with rigorous instuction	
3	New Algebra 2 textbooks	110,000.00	\$ 110,000.00	We need books that are alligned to the SBAC and the content Standards. Students will show improvement in math - 900 books (600 books based on student enrollment)	provide Students with rigorous instuction	
4	Calculus books		\$ 15,000.00	120 calc books pending - \$15K estimate for cost		
5						
	<b>Total</b>	#####	\$ 235,000.00			

Department: 

NAME	#
Social Studies	



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

TOTAL AMOUNT

\$ 108,900.00 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

	DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
1	Amsco AP World History supplemental text (30 books)	\$900	\$ 900.00	Existing supply of Amsco AP World History book is insufficient for number of students		high
2	Pearson Government, Econ Textbooks	\$108,000	\$ 108,000.00	how many of each type?		high
3						
	<b>Total</b>	<b>\$108,900.00</b>	<b>\$ 108,900.00</b>			

<b>Department:</b>	<b>NAME</b>	<b>#</b>
	SPED	18



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

TOTAL AMOUNT

\$ 12,500.00 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

	DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
1	Riverside Assessments, LLC (Riverside Insights)	\$ 3,500.00		Testing Materials for Academic Assessments as required by law.	move to instructional materials	High
2	Pearson Education/NCS	2,500.00		Psychologist's Assessments	move to instructional materials	Med
3	Pro-Ed Assessments	1,000.00		Psychologist's Assessments	move to instructional materials	High
4	Hughton Mifflin Harcourt	4,000.00	\$ -	Varouous classroom textbooks not provided by general education departments. TBD - textbooks will be ordered through respective dept		Med
5	Academic Therapy Publications	1,500.00	\$ 1,500.00	Textbooks Specifically for Alt. Curriculum. Books not duplicated by gen. ed. classes.		Med
6						
	<b>Total</b>	<b>\$ 12,500.00</b>	<b>\$ 1,500.00</b>			

Department: 

NAME	#
World Languages	



APPROVED BY: \_\_\_\_\_  
ADMINISTRATOR

APPROVED BY: \_\_\_\_\_  
FINANCE & INVESTMENT COMMITTEE

**FUNDING CATEGORIES**

I. Textbooks

TOTAL AMOUNT

\$ 2,800.00 2023-2024 Request

**2023-24 BUDGET REQUEST**

Use this sheet to indicate your requests for physical books (i.e.: books you can touch)

Please be sure to follow instructions provided in the packet

	DESCRIPTION OF EXPENDITURE	AMOUNT	Amount Approved	RATIONALE OF EXPENSE	Describe how expenditure is relative to the LCAP	PRIORITY
1	French Textbooks	unsure		The current French books are outdated and tattered. - need quotes	LCAP Goal #2: New textbooks will allow equitable access to a relevant and rigorous curriculum	high
2	5 Class Sets of "Esperanza"	\$2,000	\$ 2,000.00	We need to purchase class sets of short novels in order for each teacher to be able to read a novel as a class as part of the curriculum.	LCAP Goal #2: Reading these books is researched based. Second language acquisition research suggests that students acquire language skills best when they read material they are interested in.	high
3	2 Class Sets of "El Capibara con Botas"	\$800	\$ 800.00	We need to purchase class sets of short novels in order for each teacher to be able to read a novel as a class as part of the curriculum.	LCAP Goal #2: Reading these books is researched based. Second language acquisition research suggests that students acquire language skills best when they read material they are interested in.	high
4						
	<b>Total</b>	<b>\$2,800.00</b>	<b>\$ 2,800.00</b>			

## Coversheet

### Discuss and Vote to Recommend to the Full Board Approval of the 2021-2022 ECRCHS Tax Returns

**Section:** IV. Finance  
**Item:** E. Discuss and Vote to Recommend to the Full Board Approval  
of the 2021-2022 ECRCHS Tax Returns  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** IV.E - ECR 2021 Tax Returns -Final DRAFT 04-14-2023.pdf



CLIENT ' S COPY

DRAFT

# TAX RETURN FILING INSTRUCTIONS

FORM 990

**FOR THE YEAR ENDING**

**JUNE 30, 2022**

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**PREPARED FOR:**

EL CAMINO REAL ALLIANCE  
5440 VALLEY CIRCLE BLVD  
WOODLAND HILLS, CA 91367

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**PREPARED BY:**

CHRISTY WHITE ASSOCIATES  
348 OLIVE STREET  
SAN DIEGO, CA 92103

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**AMOUNT DUE OR REFUND:**

NOT APPLICABLE

---

**MAKE CHECK PAYABLE TO:**

NOT APPLICABLE

---

**MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:**

NOT APPLICABLE

---

**RETURN MUST BE MAILED ON OR BEFORE:**

NOT APPLICABLE

---

**SPECIAL INSTRUCTIONS:**

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY MAY 15, 2023

DRAFT

Form <b>8879-TE</b>	<h2 style="margin:0;">IRS e-file Signature Authorization for a Tax Exempt Entity</h2> <p style="margin:0;">For calendar year 2021, or fiscal year beginning <u>JUL 1</u>, 2021, and ending <u>JUN 30</u>, 20<u>22</u></p> <p style="margin:0; text-align: center;">▶ <b>Do not send to the IRS. Keep for your records.</b> ▶ <b>Go to <a href="http://www.irs.gov/Form8879TE">www.irs.gov/Form8879TE</a> for the latest information.</b></p>	OMB No. 1545-0047	2021
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Name of filer <b>EL CAMINO REAL ALLIANCE</b>	EIN or SSN <b>27-4855978</b>
Name and title of officer or person subject to tax <b>GREGORY WOOD CHIEF BUSINESS OFFICER</b>	

Part I Type of Return and Return Information		
<p>Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.</p>		
<b>1a Form 990</b> check here ..... ▶ <input checked="" type="checkbox"/>	<b>b Total revenue</b> , if any (Form 990, Part VIII, column (A), line 12) .....	<b>1b</b> <u>50,661,252.</u>
<b>2a Form 990-EZ</b> check here ... ▶ <input type="checkbox"/>	<b>b Total revenue</b> , if any (Form 990-EZ, line 9) .....	<b>2b</b> _____
<b>3a Form 1120-POL</b> check here ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 1120-POL, line 22) .....	<b>3b</b> _____
<b>4a Form 990-PF</b> check here ... ▶ <input type="checkbox"/>	<b>b Tax based on investment income</b> (Form 990-PF, Part V, line 5) .....	<b>4b</b> _____
<b>5a Form 8868</b> check here ..... ▶ <input type="checkbox"/>	<b>b Balance due</b> (Form 8868, line 3c) .....	<b>5b</b> _____
<b>6a Form 990-T</b> check here ..... ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 990-T, Part III, line 4) .....	<b>6b</b> _____
<b>7a Form 4720</b> check here ..... ▶ <input type="checkbox"/>	<b>b Total tax</b> (Form 4720, Part III, line 1) .....	<b>7b</b> _____
<b>8a Form 5227</b> check here ..... ▶ <input type="checkbox"/>	<b>b FMV of assets at end of tax year</b> (Form 5227, Item D) .....	<b>8b</b> _____
<b>9a Form 5330</b> check here ..... ▶ <input type="checkbox"/>	<b>b Tax due</b> (Form 5330, Part II, line 19) .....	<b>9b</b> _____
<b>10a Form 8038-CP</b> check here ▶ <input type="checkbox"/>	<b>b Amount of credit payment requested</b> (Form 8038-CP, Part III, line 22) .....	<b>10b</b> _____

**Part II Declaration and Signature Authorization of Officer or Person Subject to Tax**

Under penalties of perjury, I declare that  I am an officer of the above entity or  I am a person subject to tax with respect to (name of entity) \_\_\_\_\_, (EIN) \_\_\_\_\_ and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

**PIN: check one box only**

I authorize CHRISTY WHITE ASSOCIATES to enter my PIN 35211

ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax \_\_\_\_\_ Date \_\_\_\_\_

**Part III Certification and Authentication**

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**30316735211**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ CHRISTY WHITE Date \_\_\_\_\_

**ERO Must Retain This Form - See Instructions**  
**Do Not Submit This Form to the IRS Unless Requested To Do So**

Form **8868**  
(Rev. January 2022)

# Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

▶ **File a separate application for each return.**  
▶ **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

<b>Type or print</b>	Name of exempt organization or other filer, see instructions. <b>EL CAMINO REAL ALLIANCE</b>	Taxpayer identification number (TIN) <b>27-4855978</b>
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. <b>5440 VALLEY CIRCLE BLVD</b>	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. <b>WOODLAND HILLS, CA 91367</b>	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

**GREG WOOD, CBO**

• The books are in the care of ▶ **5440 VALLEY CIRCLE BLVD - WOODLAND HILLS, CA 91367**

Telephone No. ▶ **(818) 595-7500**

Fax No. ▶ \_\_\_\_\_

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box . If it is for part of the group, check this box  and attach a list with the names and TINs of all members the extension is for.

**1** I request an automatic 6-month extension of time until **MAY 15, 2023**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
 ▶  calendar year \_\_\_\_\_ or  
 ▶  tax year beginning **JUL 1, 2021**, and ending **JUN 30, 2022**.

**2** If the tax year entered in line 1 is for less than 12 months, check reason:  Initial return  Final return  
 Change in accounting period

<b>3a</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	<b>3a</b>	\$	0.
<b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	<b>3b</b>	\$	0.
<b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	<b>3c</b>	\$	0.

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Form **8868** (Rev. 1-2022)

Form **990**

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

**2021**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

**A** For the **2021** calendar year, or tax year beginning **JUL 1, 2021** and ending **JUN 30, 2022**

<b>B</b> Check if applicable:  <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>EL CAMINO REAL ALLIANCE</b> Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite <b>5440 VALLEY CIRCLE BLVD</b> City or town, state or province, country, and ZIP or foreign postal code <b>WOODLAND HILLS, CA 91367</b> <b>F</b> Name and address of principal officer: <b>DAVID HUSSEY</b> <b>SAME AS C ABOVE</b>	<b>D</b> Employer identification number <b>27-4855978</b> <b>E</b> Telephone number <b>(818) 595-7500</b> <b>G</b> Gross receipts \$ <b>50,744,300.</b> <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ <b>HTTPS://WWW.ECRCHS.NET/</b>		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
<b>L</b> Year of formation: <b>2010</b>		<b>M</b> State of legal domicile: <b>CA</b>

Part I Summary			Prior Year	Current Year
Activities & Governance	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>WE ENVISION A CHARTER SCHOOL COMMUNITY, HIGHLY REGARDED FOR ITS INNOVATIVE TEACHING METHODS.</b>			
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a) .....	<b>3</b>	<b>7</b>	
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) .....	<b>4</b>	<b>7</b>	
	<b>5</b> Total number of individuals employed in calendar year 2021 (Part V, line 2a) .....	<b>5</b>	<b>335</b>	
	<b>6</b> Total number of volunteers (estimate if necessary) .....	<b>6</b>	<b>0</b>	
	<b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12 .....	<b>7a</b>	<b>0.</b>	
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11 .....	<b>7b</b>	<b>0.</b>		
Revenue	<b>8</b> Contributions and grants (Part VIII, line 1h) .....	<b>48,350,749.</b>	<b>44,752,492.</b>	
	<b>9</b> Program service revenue (Part VIII, line 2g) .....	<b>267,450.</b>	<b>4,957,508.</b>	
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) .....	<b>5,039,267.</b>	<b>896,758.</b>	
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) .....	<b>119,340.</b>	<b>54,494.</b>	
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .....	<b>53,776,806.</b>	<b>50,661,252.</b>	
Expenses	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) .....	<b>0.</b>	<b>0.</b>	
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) .....	<b>0.</b>	<b>0.</b>	
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .....	<b>31,267,135.</b>	<b>32,114,747.</b>	
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) .....	<b>0.</b>	<b>0.</b>	
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>0.</b>			
	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .....	<b>8,585,351.</b>	<b>12,541,563.</b>	
<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) .....	<b>39,852,486.</b>	<b>44,656,310.</b>		
<b>19</b> Revenue less expenses. Subtract line 18 from line 12 .....	<b>13,924,320.</b>	<b>6,004,942.</b>		
Net Assets or Fund Balances	<b>20</b> Total assets (Part X, line 16) .....	<b>34,397,207.</b>	<b>38,029,902.</b>	
	<b>21</b> Total liabilities (Part X, line 26) .....	<b>14,515,386.</b>	<b>11,604,587.</b>	
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20 .....	<b>19,881,821.</b>	<b>26,425,315.</b>	

<b>Part II Signature Block</b>				
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.				
<b>Sign Here</b>	▶ Signature of officer	Date		
	▶ <b>GREGORY WOOD, CHIEF BUSINESS OFFICER</b>			
	Type or print name and title			
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed <input type="checkbox"/> PTIN
	<b>MARCY KEARNEY</b>			<b>P01297358</b>
	Firm's name ▶ <b>CHRISTY WHITE ASSOCIATES</b>	Firm's EIN ▶ <b>27-2956198</b>		
	Firm's address ▶ <b>348 OLIVE STREET</b>	Phone no. (619) 270-8222		
	<b>SAN DIEGO, CA 92103</b>			

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

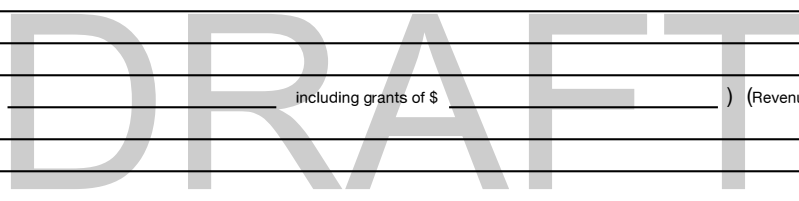
1 Briefly describe the organization's mission: THE MISSION OF ECR IS TO PREPARE OUR DIVERSE STUDENT BODY FOR THE NEXT PHASE OF THEIR EDUCATIONAL, PROFESSIONAL, AND PERSONAL JOURNEY THROUGH A RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 39,589,598. including grants of \$ ) (Revenue \$ 4,972,949. ) EL CAMINO REAL CHARTER HIGH SCHOOL OPERATES TO PROVIDE EDUCATION TO APPROXIMATELY 3,550 STUDENTS IN GRADES 9 TO 12. ECR HOPES TO INSPIRE THE DEVELOPMENT OF STUDENTS' UNIQUE TALENTS AND SKILLS, BUILDS CHARACTER, AND PROVIDES OPPORTUNITIES FOR CIVIC ENGAGEMENT AND REAL-WORLD EXPERIENCES THROUGH ITS RIGOROUS, CUSTOMIZED ACADEMIC PROGRAM.



4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 39,589,598.

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions .....		X
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....		X
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....		X
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....		X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....		X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....		X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....		X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....		X
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....		X
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....	X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....		X
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....	X	
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....		X
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....	X	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....	X	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....	X	
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....		X
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....		X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....		X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....		X
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....		X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions .....		X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....		X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....		X
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....		X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....		X



**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	X	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....		X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....		
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....		X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....		X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....		X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O .....	X	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....		
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....		
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	X	



**Part V** Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return ..... <b>2a</b> 335		
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? ..... <b>2b</b> X	X	
<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year? ..... <b>3a</b>		X
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O ..... <b>3b</b>		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? ..... <b>4a</b>		X
<b>b</b>	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? ..... <b>5a</b>		X
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? ..... <b>5b</b>		X
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? ..... <b>5c</b>		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? ..... <b>6a</b>		X
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? ..... <b>6b</b>		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? ..... <b>7a</b>		X
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided? ..... <b>7b</b>		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? ..... <b>7c</b>		X
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year ..... <b>7d</b>		
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ..... <b>7e</b>		X
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ..... <b>7f</b>		X
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? ... <b>7g</b>		
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>7h</b>		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? ..... <b>8</b>		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966? ..... <b>9a</b>		
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? ..... <b>9b</b>		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12 ..... <b>10a</b>		
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities ..... <b>10b</b>		
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders ..... <b>11a</b>		
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) ..... <b>11b</b>		
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? <b>12a</b>		
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year ..... <b>12b</b>		
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? ..... <b>13a</b>		
<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans ..... <b>13b</b>		
<b>c</b>	Enter the amount of reserves on hand ..... <b>13c</b>		
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year? ..... <b>14a</b>		X
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O ..... <b>14b</b>		
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? ..... <b>15</b>		X
If "Yes," see the instructions and file Form 4720, Schedule N.			
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? ..... <b>16</b>		X
If "Yes," complete Form 4720, Schedule O.			
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? ..... <b>17</b>		
If "Yes," complete Form 6069.			

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
<b>1b</b>	Enter the number of voting members included on line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body?	X	
<b>8b</b>	Each committee with authority to act on behalf of the governing body?		X
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		X
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>11b</b>	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>15b</b>	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		X
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **CA**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **GREG WOOD, CBO - (818) 595-7500**  
**5440 VALLEY CIRCLE BLVD, WOODLAND HILLS, CA 91367**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DAVID HUSSEY EXECUTIVE DIRECTOR	40.00			X			227,350.	0.	56,664.	
(2) GREGORY WOOD CHIEF BUSINESS OFFICER	40.00			X			179,772.	0.	58,820.	
(3) EMILIE LAREW ASSISTANT PRINCIPAL	40.00			X			152,210.	0.	47,570.	
(4) JASON CAMP ASSISTANT PRINCIPAL	40.00			X			156,112.	0.	41,399.	
(5) MINITA CLARK ASSISTANT PRINCIPAL	40.00			X			150,786.	0.	40,518.	
(6) FERNANDO DELGADO CHIEF INFORMATION OFFICER	40.00				X		147,333.	0.	39,600.	
(7) DEAN BENNETT ASSISTANT PRINCIPAL	40.00				X		146,800.	0.	39,511.	
(8) JAUN ALBA ASSISTANT PRINCIPAL	40.00				X		137,295.	0.	42,323.	
(9) KAREN EVENS TEACHER	40.00				X		136,796.	0.	41,691.	
(10) BILLY P RAMIREZ TEACHER	40.00				X		129,224.	0.	41,336.	
(11) BRAD WRIGHT CHAIR	1.00	X		X			0.	0.	0.	
(12) LINDA IBACH VICE CHAIR	1.00	X		X			0.	0.	0.	
(13) DANIELLE MALCONIAN SECRETARY	1.00	X		X			0.	0.	0.	
(14) ALEXANDRA RAMIREZ DIRECTOR	1.00	X					0.	0.	0.	
(15) STEVE KOFAHL DIRECTOR	1.00	X					0.	0.	0.	
(16) GREG SOLKOVITS DIRECTOR	1.00	X					0.	0.	0.	
(17) DANIELA VARGAS DIRECTOR	1.00	X					0.	0.	0.	



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>					
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	44,752,492.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>					
	<b>g</b> Noncash contributions included in lines 1a-1f	<b>1g</b>	\$				
	<b>h Total.</b> Add lines 1a-1f			44,752,492.			
Program Service Revenue	<b>2 a</b> EDUCATIONAL SERVICES	Business Code	611710	3,032,539.	3,032,539.		
	<b>b</b> INTERNATIONAL STUDENT TUITION		611600	1,409,619.	1,409,619.		
	<b>c</b> STUDENT ACTIVITIES		611710	442,366.	442,366.		
	<b>d</b> STUDENT LUNCH SALES		722514	72,984.	72,984.		
	<b>e</b>						
	<b>f</b> All other program service revenue						
	<b>g Total.</b> Add lines 2a-2f			4,957,508.			
Other Revenue	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			525,306.		525,306.	
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6 a</b> Gross rents	(i) Real	39,053.				
		(ii) Personal					
		<b>6b</b> Less: rental expenses	0.				
	<b>6c</b> Rental income or (loss)	39,053.					
	<b>d</b> Net rental income or (loss)			39,053.		39,053.	
	<b>7 a</b> Gross amount from sales of assets other than inventory	(i) Securities	454,500.				
		(ii) Other					
		<b>7b</b> Less: cost or other basis and sales expenses	83,048.				
	<b>7c</b> Gain or (loss)	371,452.					
	<b>d</b> Net gain or (loss)			371,452.		371,452.	
<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>						
<b>b</b> Less: direct expenses	<b>8b</b>						
<b>c</b> Net income or (loss) from fundraising events							
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>						
<b>b</b> Less: direct expenses	<b>9b</b>						
<b>c</b> Net income or (loss) from gaming activities							
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>						
<b>b</b> Less: cost of goods sold	<b>10b</b>						
<b>c</b> Net income or (loss) from sales of inventory							
Miscellaneous Revenue	<b>11 a</b> OTHER REVENUE	Business Code	611110	15,441.	15,441.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b> All other revenue						
	<b>e Total.</b> Add lines 11a-11d			15,441.			
<b>12 Total revenue.</b> See instructions			50,661,252.	4,972,949.	0.	935,811.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	441,465.	122,089.	319,376.	
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
<b>7</b> Other salaries and wages .....	21,470,971.	19,859,239.	1,611,732.	
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) .....	5,704,026.	5,704,026.		
<b>9</b> Other employee benefits .....	3,687,871.	3,687,871.		
<b>10</b> Payroll taxes .....	810,414.	810,414.		
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	336,651.		336,651.	
<b>c</b> Accounting .....	48,000.		48,000.	
<b>d</b> Lobbying .....				
<b>e</b> Professional fundraising services. See Part IV, line 17 .....				
<b>f</b> Investment management fees .....				
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) .....	4,166,291.	3,401,120.	765,171.	
<b>12</b> Advertising and promotion .....	50,469.	50,469.		
<b>13</b> Office expenses .....	464,740.	216,086.	248,654.	
<b>14</b> Information technology .....				
<b>15</b> Royalties .....				
<b>16</b> Occupancy .....	2,011,906.	1,545,106.	466,800.	
<b>17</b> Travel .....	276,008.	265,060.	10,948.	
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....	28,277.	20,980.	7,297.	
<b>20</b> Interest .....				
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	293,021.	219,766.	73,255.	
<b>23</b> Insurance .....	340,376.		340,376.	
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
<b>a</b> <b>BOOKS AND SUPPLIES</b> .....	3,422,024.	2,934,922.	487,102.	
<b>b</b> <b>SPED ENCROACHMENT</b> .....	752,450.	752,450.	0.	
<b>c</b> <b>DISTRICT OVERSIGHT FEES</b> .....	351,350.	0.	351,350.	
<b>d</b> .....				
<b>e</b> All other expenses .....				
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e	44,656,310.	39,589,598.	5,066,712.	0.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)



**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	<b>1</b> Cash - non-interest-bearing .....	7,005,179.	<b>1</b>	5,468,660.
	<b>2</b> Savings and temporary cash investments .....	16,779,927.	<b>2</b>	17,904,483.
	<b>3</b> Pledges and grants receivable, net .....		<b>3</b>	
	<b>4</b> Accounts receivable, net .....	3,321,894.	<b>4</b>	1,550,223.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....	87,739.	<b>8</b>	67,069.
	<b>9</b> Prepaid expenses and deferred charges .....	88,812.	<b>9</b>	67,057.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 9,294,697.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 3,062,210.	<b>10c</b> 6,363,656.	6,232,487.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....	750,000.	<b>13</b>	6,739,923.
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....		<b>15</b>	
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	34,397,207.	<b>16</b>	38,029,902.	
Liabilities	<b>17</b> Accounts payable and accrued expenses .....	2,309,749.	<b>17</b>	2,823,315.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	758,556.	<b>19</b>	3,037,072.
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	11,447,081.	<b>25</b>	5,744,200.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	14,515,386.	<b>26</b>	11,604,587.
Net Assets or Fund Balances	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	19,881,821.	<b>27</b>	26,425,315.
	<b>28</b> Net assets with donor restrictions .....		<b>28</b>	
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> Total net assets or fund balances .....	19,881,821.	<b>32</b>	26,425,315.
<b>33</b> Total liabilities and net assets/fund balances .....	34,397,207.	<b>33</b>	38,029,902.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	50,661,252.
2	Total expenses (must equal Part IX, column (A), line 25)	2	44,656,310.
3	Revenue less expenses. Subtract line 2 from line 1	3	6,004,942.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	19,881,821.
5	Net unrealized gains (losses) on investments	5	538,552.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	26,425,315.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	X	

Form 990 (2021)





**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>4 Total.</b> Add lines 1 through 3 .....						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
<b>6 Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>7</b> Amounts from line 4 .....						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>11 Total support.</b> Add lines 7 through 10						
<b>12</b> Gross receipts from related activities, etc. (see instructions) .....					12	
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) .....	14	%
<b>15</b> Public support percentage from 2020 Schedule A, Part II, line 14 .....	15	%
<b>16a 33 1/3% support test - 2021.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 33 1/3% support test - 2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>17a 10% -facts-and-circumstances test - 2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>b 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2020 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2020 Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** *(continued)*

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b> A family member of a person described on line 11a above?		
<b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
<b>11a</b>		
<b>11b</b>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		Yes	No
<b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
<b>2a</b>			
<b>2b</b>			
<b>3a</b>			
<b>3b</b>			



**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2021		
a	From 2016		
b	From 2017		
c	From 2018		
d	From 2019		
e	From 2020		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2021 distributable amount		
i	Carryover from 2016 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2021 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2021 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	<b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2017		
b	Excess from 2018		
c	Excess from 2019		
d	Excess from 2020		
e	Excess from 2021		

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

DRAFT



**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2021**

**Open to Public Inspection**

Name of the organization **EL CAMINO REAL ALLIANCE** Employer identification number **27-4855978**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).  
 Preservation of land for public use (for example, recreation or education)  Preservation of a historically important land area  
 Protection of natural habitat  Preservation of a certified historic structure  
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  \_\_\_\_\_ %
  - b Permanent endowment  \_\_\_\_\_ %
  - c Term endowment  \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |                                                                                                                     | Yes    | No |
|---------------------------------------------------------------------------------------------------------------------|--------|----|
| (i) Unrelated organizations                                                                                         | 3a(i)  |    |
| (ii) Related organizations                                                                                          | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		2,019,964.		2,019,964.
b Buildings		3,667,231.	535,265.	3,131,966.
c Leasehold improvements		1,883,061.	936,006.	947,055.
d Equipment		1,724,441.	1,590,939.	133,502.
e Other				

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)  6,232,487.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) ANNUITIES	780,049.	END-OF-YEAR MARKET VALUE
(2) TAXABLE BONDS	3,996,893.	END-OF-YEAR MARKET VALUE
(3) EQUITY FUND STOCKS	1,844,123.	END-OF-YEAR MARKET VALUE
(4) CASH SWEEP AND ACCRUED		
(5) INCOME	118,858.	END-OF-YEAR MARKET VALUE
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		6,739,923.

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) NET POSTEMPLOYMENT BENEFITS	
(3) LIABILITY	5,744,200.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	51,199,804.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b> 538,552.		
<b>b</b>	Donated services and use of facilities	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	538,552.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	50,661,252.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	0.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	50,661,252.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	44,656,310.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	0.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	44,656,310.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	0.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	44,656,310.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MANAGEMENT BELIEVES ALL OF ITS SIGNIFICANT TAX POSITIONS WOULD BE UPHELD UNDER EXAMINATION; THEREFORE, NO PROVISION FOR INCOME TAX HAS BEEN RECORDED.

**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**2021**

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **EL CAMINO REAL ALLIANCE** Employer identification number **27-485978**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |                                                                    |                                                                            |
|--------------------------------------------------------------------|----------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |                                                                         |                                                                                     |
|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input checked="" type="checkbox"/> Compensation committee              | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>		<b>X</b>
<b>4b</b>		<b>X</b>
<b>4c</b>		<b>X</b>
<b>5a</b>		<b>X</b>
<b>5b</b>		<b>X</b>
<b>6a</b>		<b>X</b>
<b>6b</b>		<b>X</b>
<b>7</b>		<b>X</b>
<b>8</b>		<b>X</b>
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) DAVID HUSSEY EXECUTIVE DIRECTOR	(i)	227,350.	0.	0.	37,592.	19,072.	284,014.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) GREGORY WOOD CHIEF BUSINESS OFFICER	(i)	179,772.	0.	0.	39,199.	19,621.	238,592.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) EMILIE LAREW ASSISTANT PRINCIPAL	(i)	152,210.	0.	0.	25,168.	22,402.	199,780.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JASON CAMP ASSISTANT PRINCIPAL	(i)	156,112.	0.	0.	25,813.	15,586.	197,511.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MINITA CLARK ASSISTANT PRINCIPAL	(i)	150,786.	0.	0.	24,932.	15,586.	191,304.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) FERNANDO DELGADO CHIEF INFORMATION OFFICER	(i)	147,333.	0.	0.	24,362.	15,238.	186,933.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DEAN BENNETT ASSISTANT PRINCIPAL	(i)	146,800.	0.	0.	24,273.	15,238.	186,311.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) JAUN ALBA ASSISTANT PRINCIPAL	(i)	137,295.	0.	0.	22,702.	19,621.	179,618.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) KAREN EVENS TEACHER	(i)	136,796.	0.	0.	22,619.	19,072.	178,487.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) BILLY P RAMIREZ TEACHER	(i)	129,224.	0.	0.	21,367.	19,969.	170,560.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DRAFT

**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

EL CAMINO REAL ALLIANCE

Employer identification number

27-4855978

FORM 990, PART VI, SECTION A, LINE 8B:

NO COMMITTEES HAVE AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY THE ORGANIZATION'S OUTSIDE PUBLIC ACCOUNTING FIRM. ONCE A DRAFT OF THE RETURN IS AVAILABLE, IT IS REVIEWED BY MANAGEMENT WITH ANY CHANGES OR REVISIONS INCORPORATED INTO THE FILING. THE REVISED RETURN IS THEN SUBMITTED TO THE BOARD OF DIRECTORS FOR THEIR REVIEW AND APPROVAL PRIOR TO SUBMITTING TO THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

MONITORING IS PERFORMED REGULARLY BY THE OFFICERS TO IDENTIFY POTENTIAL CONFLICTS OF INTEREST. ANY QUESTION OF A CONFLICT IS ADDRESSED WITH THE INTERESTED PERSON, WHO IS REQUIRED TO DISCLOSE THE EXISTENCE OF ANY FINANCIAL INTEREST AND BE AFFORDED THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE BOARD AND EXECUTIVE DIRECTOR. IF A CONFLICT OF INTEREST IS IDENTIFIED, THE APPROPRIATE ACTION IS TAKEN, INCLUDING LIMITATIONS TO THE INDIVIDUAL'S INFLUENCE ON RELATED BUSINESS MATTERS.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE DIRECTOR'S PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE EXECUTIVE DIRECTOR'S COMPENSATION AS A DIRECT ACTION. THE OFFICERS' AND KEY EMPLOYEES' PAY IS DETERMINED BASED ON DATA PROVIDED BY EXTERNAL CHARTER MANAGEMENT ORGANIZATIONS AND THROUGH COMPARISON STUDIES OF OTHER CHARTER

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021



Name of the organization <b>EL CAMINO REAL ALLIANCE</b>	Employer identification number <b>27-4855978</b>
------------------------------------------------------------	-----------------------------------------------------

SCHOOLS. THE BOARD MUST VOTE TO APPROVE THE OFFICERS' AND KEY EMPLOYEES' COMPENSATION AS A DIRECT ACTION.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL STATEMENTS ARE POSTED ON THE SCHOOL'S WEBSITE.

DRAFT

# TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

FOR THE YEAR ENDING

JUNE 30, 2022

---

**PREPARED FOR:**

EL CAMINO REAL ALLIANCE  
5440 VALLEY CIRCLE BLVD  
WOODLAND HILLS, CA 91367

---

**PREPARED BY:**

CHRISTY WHITE ASSOCIATES  
348 OLIVE STREET  
SAN DIEGO, CA 92103

---

**TO BE SIGNED AND DATED BY:**

NOT APPLICABLE

---

**AMOUNT OF TAX:**

TOTAL TAX	\$	0
LESS: PAYMENTS AND CREDITS	\$	0
PLUS: OTHER AMOUNT	\$	0
PLUS: INTEREST AND PENALTIES	\$	0
NO PAYMENT IS REQUIRED	\$	

---

**OVERPAYMENT:**

CREDITED TO YOUR ESTIMATED TAX	\$	0
OTHER AMOUNT	\$	0
REFUNDED TO YOU	\$	0

---

**MAKE CHECK PAYABLE TO:**

NOT APPLICABLE

---

**MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:**

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. PLEASE REVIEW THE RETURN FOR COMPLETENESS AND ACCURACY. WE WILL THEN TRANSMIT YOUR RETURN ELECTRONICALLY TO THE FTB. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB.

---

**RETURN MUST BE MAILED ON OR BEFORE:**

NOT APPLICABLE

---

**SPECIAL INSTRUCTIONS:**

TAXABLE YEAR

**2021**

# California Exempt Organization Annual Information Return

128941 12-29-21  
FORM

**199**

Calendar Year 2021 or fiscal year beginning (mm/dd/yyyy) **07/01/2021**, and ending (mm/dd/yyyy) **06/30/2022**

Corporation/Organization name **EL CAMINO REAL ALLIANCE** California corporation number **3327864**

Additional information. See instructions. FEIN **27-4855978**

Street address (suite or room) **5440 VALLEY CIRCLE BLVD** PMB no.

City **WOODLAND HILLS** State **CA** ZIP code **91367**

Foreign country name Foreign province/state/county Foreign postal code

**A** First return  Yes  No  
**B** Amended return  Yes  No  
**C** IRC Section 4947(a)(1) trust  Yes  No  
**D** Final information return?  
 Dissolved  Surrendered (Withdrawn)  Merged/Reorganized  
 Enter date: (mm/dd/yyyy)  
**E** Check accounting method: (1)  Cash (2)  Accrual (3)  Other  
**F** Federal return filed? (1)  990T (2)  990PF (3)  Sch H (990) (4)  Other 990 series  
**G** Is this a group filing? See instructions  Yes  No  
**H** Is this organization in a group exemption  Yes  No  
 If "Yes," what is the parent's name?  
**I** Did the organization have any changes to its guidelines not reported to the FTB? See instructions  Yes  No  
**J** If exempt under R&TC Section 23701d, has the organization engaged in political activities? See instructions.  Yes  No  
**K** Is the organization exempt under R&TC Section 23701g? If "Yes," enter the gross receipts from nonmember sources \$  
**L** Is the organization a limited liability company?  Yes  No  
**M** Did the organization file Form 100 or Form 109 to report taxable income?  Yes  No  
**N** Is the organization under audit by the IRS or has the IRS audited in a prior year?  Yes  No  
**O** Is federal Form 1023/1024 pending?  Yes  No  
 Date filed with IRS

**Part I Complete Part I unless not required to file this form. See General Information B and C.**

<b>Receipts and Revenues</b>	1	Gross sales or receipts from other sources. From Side 2, Part II, line 8	1	5,991,808	00
	2	Gross dues and assessments from members and affiliates	2		00
	3	Gross contributions, gifts, grants, and similar amounts received	3	44,752,492	00
	4	Total gross receipts for filing requirement test. Add line 1 through line 3. <b>This line must be completed.</b> If the result is less than \$50,000, see General Information B	4	50,744,300	00
	5	Cost of goods sold	5		00
	6	Cost or other basis, and sales expenses of assets sold	6	83,048	00
	7	Total costs. Add line 5 and line 6	7	83,048	00
	8	Total gross income. Subtract line 7 from line 4	8	50,661,252	00
<b>Expenses</b>	9	Total expenses and disbursements. From Side 2, Part II, line 18	9	44,656,310	00
	10	Excess of receipts over expenses and disbursements. Subtract line 9 from line 8	10	6,004,942	00
<b>Filing Fee</b>	11	Total payments	11		00
	12	Use tax. See General Information K	12		00
	13	Payments balance. If line 11 is more than line 12, subtract line 12 from line 11	13		00
	14	Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12	14		00
	15	Penalties and interest. See General Information J	15		00
	16	<b>Balance due.</b> Add line 12 and line 15. Then subtract line 11 from the result	16		00

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

**Sign Here**  
 Signature of officer **CHIEF BUSINESS** Title Date Telephone

**Paid Preparer's Use Only**  
 Preparer's signature Date Check if self-employed  PTIN **P01297358**

Firm's name (or yours, if self-employed) and address **CHRISTY WHITE ASSOCIATES**  
**348 OLIVE STREET**  
**SAN DIEGO, CA 92103**  
 Firm's FEIN **27-2956198**  
 Telephone **(619) 270-8222**

May the FTB discuss this return with the preparer shown above? See instructions  Yes  No

**EL CAMINO REAL ALLIANCE**

27-4855978

**Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.**

128951 01-19-22

<b>Receipts from Other Sources</b>	1	Gross sales or receipts from all business activities. See instructions	•	1		00	
	2	Interest	•	2	138,491	00	
	3	Dividends	•	3	386,815	00	
	4	Gross rents	•	4	39,053	00	
	5	Gross royalties	•	5		00	
	6	Gross amount received from sale of assets (See instructions)	•	6	454,500	00	
	7	Other income <b>SEE STATEMENT 1</b>	•	7	4,972,949	00	
	8	<b>Total</b> gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1	•	8	5,991,808	00	
	9	Contributions, gifts, grants, and similar amounts paid	•	9		00	
	10	Disbursements to or for members	•	10		00	
	11	Compensation of officers, directors, and trustees <b>SEE STATEMENT 2</b>	•	11	441,465	00	
	12	Other salaries and wages	•	12	21,470,971	00	
	<b>Expenses and Disbursements</b>	13	Interest	•	13		00
		14	Taxes	•	14	810,414	00
		15	Rents	•	15	2,011,906	00
		16	Depreciation and depletion (See instructions)	•	16	293,021	00
		17	Other expenses and disbursements <b>SEE STATEMENT 3</b>	•	17	19,628,533	00
		18	<b>Total</b> expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9	•	18	44,656,310	00

Schedule L Balance Sheet	Beginning of taxable year		End of taxable year	
	(a)	(b)	(c)	(d)
<b>Assets</b>				
1 Cash		23,785,106		• 23,373,143
2 Net accounts receivable		3,321,894		• 1,550,223
3 Net notes receivable				•
4 Inventories		87,739		• 67,069
5 Federal and state government obligations				•
6 Investments in other bonds				•
7 Investments in stock				•
8 Mortgage loans				•
9 Other investments <b>STMT 4</b>		750,000		• 6,739,923
10 a Depreciable assets	7,112,881		7,274,733	
b Less accumulated depreciation	( 2,769,189 )	4,343,692	( 3,062,210 )	4,212,523
11 Land		2,019,964		• 2,019,964
12 Other assets <b>STMT 5</b>		88,812		• 67,057
13 <b>Total assets</b>		34,397,207		38,029,902
<b>Liabilities and net worth</b>				
14 Accounts payable		2,309,749		• 2,823,315
15 Contributions, gifts, or grants payable				•
16 Bonds and notes payable				•
17 Mortgages payable				•
18 Other liabilities <b>STMT 6</b>		12,205,637		8,781,272
19 Capital stock or principal fund				•
20 Paid-in or capital surplus. Attach reconciliation				•
21 Retained earnings or income fund		19,881,821		• 26,425,315
22 <b>Total liabilities and net worth</b>		34,397,207		38,029,902

**Schedule M-1 Reconciliation of income per books with income per return**

Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

1 Net income per books	• 6,543,494	7 Income recorded on books this year not included in this return. Attach schedule *	• 538,552
2 Federal income tax	•	8 Deductions in this return not charged against book income this year. Attach schedule	•
3 Excess of capital losses over capital gains	•	9 Total. Add line 7 and line 8	538,552
4 Income not recorded on books this year. Attach schedule	•	10 Net income per return. Subtract line 9 from line 6	6,004,942
5 Expenses recorded on books this year not deducted in this return. Attach schedule	•		
6 Total. Add line 1 through line 5	6,543,494		

\* SEE STATEMENT

EL CAMINO REAL ALLIANCE

27-4855978

CA 199

OTHER INCOME

STATEMENT 1

DESCRIPTION

AMOUNT

OTHER REVENUE	15,441.
STUDENT ACTIVITIES	442,366.
STUDENT LUNCH SALES	72,984.
INTERNATIONAL STUDENT TUITION	1,409,619.
EDUCATIONAL SERVICES	3,032,539.
TOTAL TO FORM 199, PART II, LINE 7	4,972,949.

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EL CAMINO REAL ALLIANCE

27-4855978

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CA 199                      COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES                      STATEMENT 2

---

NAME AND ADDRESS	TITLE AND AVERAGE HRS WORKED/WK	COMPENSATION
DAVID HUSSEY 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	EXECUTIVE DIRECTOR 40.00	244,178.
GREGORY WOOD 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHIEF BUSINESS OFFICER 40.00	197,287.
BRAD WRIGHT 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	CHAIR 1.00	0.
LINDA IBACH 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	VICE CHAIR 1.00	0.
DANIELLE MALCONIAN 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	SECRETARY 1.00	0.
ALEXANDRA RAMIREZ 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
STEVE KOFAHL 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
GREG SOLKOVITS 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
DANIELA VARGAS 5440 VALLEY CIRCLE BLVD WOODLAND HILLS, CA 91367	DIRECTOR 1.00	0.
TOTAL TO FORM 199, PART II, LINE 11		441,465.

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EL CAMINO REAL ALLIANCE

27-4855978

CA 199	OTHER EXPENSES	STATEMENT 3
DESCRIPTION		AMOUNT
BOOKS AND SUPPLIES		3,422,024.
SPED ENCROACHMENT		752,450.
DISTRICT OVERSIGHT FEES		351,350.
PENSION PLAN CONTRIBUTIONS		5,704,026.
OTHER EMPLOYEE BENEFITS		3,687,871.
LEGAL FEES		336,651.
ACCOUNTING FEES		48,000.
OTHER PROFESSIONAL FEES		4,166,291.
ADVERTISING AND PROMOTION		50,469.
OFFICE EXPENSES		464,740.
TRAVEL		276,008.
CONFERENCES AND CONVENTIONS		28,277.
INSURANCE		340,376.
<b>TOTAL TO FORM 199, PART II, LINE 17</b>		<b>19,628,533.</b>

CA 199	OTHER INVESTMENTS	STATEMENT 4
DESCRIPTION	BEG. OF YEAR	END OF YEAR
FIXED INCOME SECURITIES	750,000.	0.
ANNUITIES	0.	780,049.
TAXABLE BONDS	0.	3,996,893.
EQUITY FUND STOCKS	0.	1,844,123.
CASH SWEEP AND ACCRUED INCOME	0.	118,858.
<b>TOTAL TO FORM 199, SCHEDULE L, LINE 9</b>	<b>750,000.</b>	<b>6,739,923.</b>

CA 199	OTHER ASSETS	STATEMENT 5
DESCRIPTION	BEG. OF YEAR	END OF YEAR
PREPAID EXPENSES AND DEFERRED CHARGES	88,812.	67,057.
<b>TOTAL TO FORM 199, SCHEDULE L, LINE 12</b>	<b>88,812.</b>	<b>67,057.</b>

EL CAMINO REAL ALLIANCE

27-4855978

CA 199	OTHER LIABILITIES	STATEMENT 6
<u>DESCRIPTION</u>	<u>BEG. OF YEAR</u>	<u>END OF YEAR</u>
NET POSTEMPLOYMENT BENEFITS LIABILITY	11,447,081.	5,744,200.
DEFERRED REVENUE	758,556.	3,037,072.
TOTAL TO FORM 199, SCHEDULE L, LINE 18	<u>12,205,637.</u>	<u>8,781,272.</u>

CA 199	INCOME RECORDED ON BOOKS THIS YEAR NOT INCLUDED IN THIS RETURN	STATEMENT 7
<u>DESCRIPTION</u>		<u>AMOUNT</u>
NET UNREALIZED GAIN ON INVESTMENTS		538,552.
TOTAL TO FORM 199, SCHEDULE M-1, LINE 7		<u>538,552.</u>

CA 199	FUND BALANCES	STATEMENT 8
<u>DESCRIPTION</u>	<u>BEG. OF YEAR</u>	<u>END OF YEAR</u>
NET ASSETS WITHOUT DONOR RESTRICTIONS	19,881,821.	26,425,315.
TOTAL TO FORM 199, SCHEDULE L, LINE 21	<u>19,881,821.</u>	<u>26,425,315.</u>

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022

Date Accepted \_\_\_\_\_

**DO NOT MAIL THIS FORM TO THE FTB**

TAXABLE YEAR  
**2021**

**California e-file Return Authorization for Exempt Organizations**

FORM  
**8453-EO**

Exempt Organization name	Identifying number
<b>EL CAMINO REAL ALLIANCE</b>	<b>27-4855978</b>

**Part I Electronic Return Information** (whole dollars only)

<b>1</b> Total gross receipts (Form 199, line 4)	<b>1</b>	<b>50,744,300</b>
<b>2</b> Total gross income (Form 199, line 8)	<b>2</b>	<b>50,661,252</b>
<b>3</b> Total expenses and disbursements (Form 199, line 9)	<b>3</b>	<b>44,656,310</b>

**Part II Settle Your Account Electronically for Taxable Year 2021**

<b>4</b> <input type="checkbox"/> Electronic funds withdrawal	<b>4a</b> Amount	<b>4b</b> Withdrawal date (mm/dd/yyyy)
---------------------------------------------------------------	------------------	----------------------------------------

**Part III Banking Information** (Have you verified the exempt organization's banking information?)

<b>5</b> Routing number _____	<b>7</b> Type of account: <input type="checkbox"/> Checking <input type="checkbox"/> Savings
<b>6</b> Account number _____	

**Part IV Declaration of Officer**

I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 4, I authorize an electronic funds withdrawal for the amount listed on line 4a.

Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2021 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's fee liability, the exempt organization will remain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. **If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.**

**Sign Here** Signature of officer Date **CHIEF BUSINESS OFFICER** Title

**Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer.**

I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2021 Handbook for Authorized e-file Providers. I will keep form FTB 8453-EO on file for **four** years from the due date of the return or **four** years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>ERO</b> ERO's signature	<b>CHRISTY WHITE</b>	Date	Check if also paid preparer <input checked="" type="checkbox"/>	Check if self-employed <input type="checkbox"/>	ERO's PTIN <b>P01297358</b>
<b>Must Sign</b> Firm's name (or yours if self-employed) and address	<b>CHRISTY WHITE ASSOCIATES</b> <b>348 OLIVE STREET</b> <b>SAN DIEGO, CA</b>				Firm's FEIN <b>27-2956198</b> ZIP code <b>92103</b>

Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge.

<b>Paid Preparer</b> Paid preparer's signature	Date	Check if self-employed <input type="checkbox"/>	Paid preparer's PTIN
<b>Must Sign</b> Firm's name (or yours if self-employed) and address			Firm's FEIN ZIP code

FTB 8453-EO 2021

## Coversheet

### Discuss and Vote to Recommend to the Full Board Approval of the Proposed 3-Year Audit Request For Proposal (RFP)

**Section:** V. School Business  
**Item:** A. Discuss and Vote to Recommend to the Full Board Approval  
of the Proposed 3-Year Audit Request For Proposal (RFP)  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
V.A - 2022-2023 El Camino Real Charter High School proposal for audit and tax services  
from Baker Tilly.pdf  
V.A - 2022-2023 El Camino Real Charter Proposal Document - Christy White, Inc.pdf

April 7, 2023

# El Camino Real Charter High School

Forward-thinking audit and tax services from not-for-profit specialists



April 7, 2023

Gregory Wood, Chief Business Officer  
El Camino Real Charter High School  
5440 Valley Circle Blvd  
Woodland Hills, CA 91367

Baker Tilly US, LLP  
6320 Canoga Ave  
17th Floor  
Woodland Hills, CA 91367  
+1 (818) 995 0090  
[bakertilly.com](http://bakertilly.com)

Dear Gregory:

Not-for-profit organizations like El Camino Real Charter High School (ECRCHS) often struggle with the choice of dedicating resources to programs over general expenses and management. With Baker Tilly at your side, ECRCHS can direct valuable resources toward your students while we focus on your organization's operational and financial excellence.

Based on what we have learned from you in your RFP process, we are confident we are the right fit to serve you with audit and tax services. This proposal marks the beginning of a valuable relationship we plan to build with ECRCHS and describes our unique proposition for supporting your mission while meeting your key objectives.

Benefits of working with Baker Tilly include:

<p><b>The right firm</b></p> <p>Baker Tilly's size allows our firm to be one of the few advisory CPA firms with dedicated professionals who focus all of their time on serving not-for-profit clients. ECRCHS will benefit from the qualifications, technology tools and resources of our top 10 accounting firm, delivered with personalized attention. a local presence in Southern California and responsive service.</p>	<p><b>The right team</b></p> <p>Our not-for-profit specialists spend all of their time focused on clients like ECRCHS. This makes them proficient in identifying risks and exposure areas specific to the not-for-profit sector. Our understanding of your organization, paired with targeted training on industry-specific issues serving charter school clients, means that ECRCHS will receive a tailored approach.</p>	<p><b>The right expertise</b></p> <p>We provide high-quality service for a fair and reasonable fee. Our significant level of partner and manager involvement will translate into a responsive, efficient engagement ECRCHS. We will deliver additional enhancements throughout the year through complimentary thought leadership, including webinars, articles and training, and continual connection and communication with your engagement team.</p>
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Your high school is important to the community you serve and the community we share. Thank you for the opportunity to serve you. Our team is excited to earn your trust, and we look forward to discussing your questions and feedback.

Sincerely,

  
**James Rotherham, CPA**  
Partner  
+1 (858) 320 6773  
[jim.rotherham@bakertilly.com](mailto:jim.rotherham@bakertilly.com)

  
**Brenda Bock, CPA, MBA**  
Concurring Partner  
+1 (858) 597 4100  
[brenda.bock@bakertilly.com](mailto:brenda.bock@bakertilly.com)

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**We have multiple charter schools, which require a separate set of financial statements yet operate within the normal operations of our district. Baker Tilly made sure our audit met the requirements and worked with DPI, as our charter school operations are rather unique. Baker Tilly has given us the confidence in ourselves and our operations, along with any guidance needed to include the addition of our third charter school within our district.**

*Business Manager and Director at School District of Mauston*



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# Executive summary

*What makes Baker Tilly different from other firms? We bring valuable insights and specialized expertise gained from nearly nine decades of serving not-for-profit clients like ECRCHS.*

## Understanding your needs to help achieve your mission

As a charter high school serving a diverse student population, ECRCHS deserves to work with dedicated not-for-profit specialists who go far beyond simply putting the right numbers in the right boxes. You require a dedicated team who will support your mission — the impact you have worked hard to create and grow — and who will offer audit and tax services that meet your needs now and as they evolve.

Not-for-profit clients like ECRCHS are central to our business, and we apply experience-based insight to help solve problems and look ahead to opportunities. The following table details how we plan to address your needs in a valuable way.

WHAT ECRCHS NEEDS	HOW BAKER TILLY WILL EXCEED YOUR EXPECTATIONS
<p><b>Relevant education industry experience, specialization and expertise</b></p>	<ul style="list-style-type: none"> <li>• Specialized knowledge and direct experience gained from serving nearly 900 elementary and secondary school clients like ECRCHS</li> <li>• Support from more than 200 team members who are deeply entrenched in the not-for-profit industry</li> <li>• In-depth understanding of the unique nature of your organization and ability to proactively address your most pressing challenges</li> <li>• Full suite of advisory CPA services to help ECRCHS stay ahead</li> </ul>
<p><b>Responsive, collaborative engagement team dedicated to serving not-for-profit clients</b></p>	<ul style="list-style-type: none"> <li>• Thoughtful, strategic guidance from a consistent team that will serve you year after year — enhancing your impact over the long term</li> <li>• Handpicked not-for-profit specialists who will deliver big-picture insights and best practices</li> <li>• Engagement team leaders who are thought leaders in the industry and experts in serving not-for-profit organizations, including independent and charter schools</li> <li>• Commitment to year-round accessibility, continuity and communication</li> <li>• Cohesive integration between accounting, tax and advisory services</li> </ul>
<p><b>Value for fees paid</b></p>	<ul style="list-style-type: none"> <li>• Competitive fee arrangements, without additional charges for every question, comment or concern and without extra onboarding or transition costs</li> <li>• Significant partner and manager involvement to deliver timely service</li> <li>• Year-round client training, education and insights at no additional cost</li> <li>• Streamlined approach that pairs technical expertise with innovative technology to achieve efficiencies</li> </ul>

**YOU RECEIVE MANY BENEFITS BY CHOOSING TO WORK WITH BAKER TILLY**

*We understand your needs and will meet your objectives with our ability to offer valuable resources, experience and solutions.*



# Meeting your needs with our resources

*While other CPA firms may pay little attention to the not-for-profit space, Baker Tilly has doubled down on our investment in your sector. We have the reputation and the resources to dedicate to ECRCHS — both now and in the future.*

## Offering our resources: Baker Tilly at a glance

We dedicate ourselves to delivering efficiency, quality, creativity, innovation and forward-thinking solutions to not-for-profit clients. Baker Tilly is passionate about enhancing and protecting our clients' impact, which is a collective effort by everyone across our firm. **Our not-for-profit team maintains a separate practice group of approximately 200 team members devoted to serving clients like you.** ECRCHS will receive an exceptional experience for your school. Below are some key facts about our firm and the resources we bring to your engagement.



**10th**  
largest accounting firm in the U.S.



**6,500**  
team members



**550**  
partners



**2,000+**  
Certified Public Accountants



**\$1.3B**  
firm revenue in FY2022



**60+**  
U.S. office locations



**250+**  
workplace and culture awards

### COMPREHENSIVE EXPERIENCE TO SERVE YOU

*ECRCHS will receive support and guidance from a respected firm that continues to grow — as evidenced by INSIDE Public Accounting naming Baker Tilly as the 10th largest accounting firm in the United States on their 2022 IPA Top 100 list.*

## Supporting you with deep bench strength and offices across California

ECRCHS will be a valued client, and you should expect to receive exceptional client service. To be accessible and responsive to you year-round, your engagement will be led from our California offices to minimize travel costs, strengthen the relationship and improve efficiencies.

Our expanding client relationships, on-the-ground local presence and knowledge of the state's unique requirements are driving our explosive growth and strong position in the Golden State.

We offer ECRCHS more than 550 professionals across nine offices, **including three offices in the Los Angeles area.**



### DEPTH OF CALIFORNIA RESOURCES

*ECRCHS will receive exceptional service with our deep bench strength of 9 offices in California.*

# Not-for-profit specialization

*Not-for-profit leaders and governance teams wear many hats. Our team members support ECRCHS with reliable solutions that deliver measurable enhancements to your organization and those you serve.*

## Helping you achieve your mission with our not-for-profit specialization

As a charter school, we know ECRCHS is continually looking to improve efficiencies and direct more dollars and resources toward educating your students and preparing them for the future. Our firm’s long-standing reputation for providing high-quality accounting, tax and advisory services, paired with decades of experience serving the not-for-profit industry, enables us to help you meet your specific needs and develop real solutions to the challenges you face.

We serve more than 3,100 not-for-profit clients throughout the United States whose annual budgets typically range from less than \$1 million to more than \$100 million.

### Serving clients like ECRCHS

Baker Tilly serves the full spectrum of clients in the not-for-profit sector, including other charter schools. A complete listing of the types of organizations we work with is provided below.

### Not-for-profit focus

Because the financial needs of not-for-profits are unique, we maintain a separate practice group that:



Comprises approximately 200 team members



Serves more than 3,000 not-for-profit organizations



Performs more than 700 single audits each year, ranking us in the top three nationally among CPA firms

## WE BRING IN-DEPTH EXPERIENCE SERVING THE FOLLOWING TYPES OF ORGANIZATIONS

- Affordable housing
- Agricultural and horticultural organizations
- Behavioral healthcare
- Colleges and universities
- Foundations
- Fraternal societies
- **K-12 schools**
- Labor organizations
- Museums and cultural organizations
- Primary healthcare
- Private clubs and community foundations
- Professional, membership and trade associations
- Public charities
- Relief agencies
- Religious organizations
- Residential retirement facilities
- Social service organizations
- Trusts and funds
- Voluntary health and welfare organizations

### Delivering the full breadth of our professional services

Approximately 200 not-for-profit auditors, tax specialists, forensic accountants, management consultants and risk consultants stand ready to deliver a tailored service methodology for ECRCHS.



## NOT-FOR-PROFIT SPECIALIZATION

### SERVICES WE PROVIDE TO NOT-FOR-PROFIT ORGANIZATIONS INCLUDE

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Board governance</li> <li>• Corporate registrations</li> <li>• Cost reduction strategies</li> <li>• Disaster recovery</li> <li>• Due diligence</li> <li>• Employee benefit plan audit and consulting</li> <li>• Enterprise Risk Management</li> <li>• <b>Financial statement audit, review and compilation</b></li> <li>• Forensic valuation and litigation support</li> <li>• Formation / dissolution</li> </ul> | <ul style="list-style-type: none"> <li>• Governmental relief programs (such as the Employee Retention Credit)</li> <li>• Grant, contract and research management</li> <li>• Human resources consulting and outsourcing</li> <li>• Information technology and cybersecurity</li> <li>• Internal audit</li> <li>• Leadership and board development</li> <li>• Management consulting and reporting</li> <li>• Property tax exemptions</li> </ul> | <ul style="list-style-type: none"> <li>• Public charity conversions</li> <li>• Public support consulting</li> <li>• Resource and performance optimization</li> <li>• Single audit</li> <li>• Strategic planning</li> <li>• Succession planning</li> <li>• <b>Tax planning and compliance</b></li> <li>• Tax-exempt status reinstatements</li> <li>• Transaction advisory</li> </ul> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

More information on Baker Tilly's not-for-profit specific services is available in **Appendix B**.

### Helping ECRCHS stay at the forefront of the not-for-profit industry

We are committed to helping ECRCHS stay up to date on emerging issues and trending topics. Our team members serve in leadership positions on various boards and committees, and they regularly give educational presentations on industry and technical topics. Our firm's leadership and involvement in industry associations and conferences will help ECRCHS stay at the forefront of industry trends.

### Complimentary thought leadership and training to keep ECRCHS informed

Our team members will share complimentary webinars, alerts, whitepapers, articles, case studies, events, resources and insights year-round so you can focus on what matters most: your mission. We invite you to click on the below examples that demonstrate the value Baker Tilly can provide to ECRCHS. More are available online at [bakertilly.com/industries/notforprofit](http://bakertilly.com/industries/notforprofit).

<p><b>Not-for-profit fiscal workshop 2022 (webinar)</b></p>	<p><b>NFP online journal (resource)</b></p> <p>A Baker Tilly blog providing timely, actionable guidance on key topics to not-for-profit leaders and board members.</p>	<p><b>Gift acceptance: Thanks for the gift! Now how do I report it? (article)</b></p>
<p><b>2022 NFP tax and accounting update webinar (webinar)</b></p>	<p><b>Board and audit committee governance (resource)</b></p>	<p><b>How your NFP can manage cyber risk when cyber insurance costs rise (article)</b></p>

## NOT-FOR-PROFIT SPECIALIZATION

### Using our experience serving K-12 schools, including independent and charter schools, to tailor our ideas, insights and support for ECRCHS

We developed a specialty in serving education institutions nationwide more than 50 years ago. Our education team spends their time with independent and charter schools, research institutions and colleges and universities and understands the nuances of working in education.

Today, Baker Tilly provides audit, tax and advisory services to nearly **900 elementary and secondary educational institutions** or related organizations, including **more than 145 independent and charter schools**.

They choose Baker Tilly because of our depth of experience, industry-specific knowledge and commitment to their success. In addition, we have experience with charter schools that have contracts with public school districts and whose financial statements include a schedule of contract revenues and expenditures. Our firm supports similar clients with implementing and understanding accounting pronouncements, capital campaigns and construction and endowment disclosures. In addition, we provide ratios and analysis to assist clients in developing enrollment goals.

Because of our long-standing commitment to not-for-profits, ECRCHS will not need to spend time explaining your operations to us. Our staff is already extremely knowledgeable about not only the special needs of not-for-profit organizations, but also the needs of your K-12 organization. We understand that your time is best spent focusing on your school's mission, not getting your audit and tax team up to speed.

Charter schools are required to have an annual independent fiscal audit that is performed in accordance with generally accepted auditing standards. We work closely with the State Controller's Office and the California Department of Education to ensure that audit issues are effectively and appropriately addressed. We also confer with the Financial Accounting Standards Board (FASB) and the Governmental Accounting Standards Board (GASB) to help charter schools handle emerging accounting issues.

#### A SELECT LIST OF OUR CHARTER AND INDEPENDENT SCHOOL CLIENTS:

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Acuitus, Inc.</li> <li>• Amethod Public Schools</li> <li>• Bay Area Educational Institute</li> <li>• Berkwood Hedge School</li> <li>• C5 Children's School</li> <li>• Charles Armstrong School</li> <li>• Creative Arts Charter School</li> <li>• Epic Charter School</li> <li>• Escuela Popular</li> <li>• Global Education Collaborative</li> <li>• Heartland Charter School</li> <li>• Khan Lab School</li> <li>• Leadership High School</li> <li>• Mission Vista Academy</li> </ul> | <ul style="list-style-type: none"> <li>• Montclair Community Play Center</li> <li>• Pacific View Charter School</li> <li>• Partnership to Uplift Communities (PUC Schools and Community Learning Charter Schools)</li> <li>• Peninsula School</li> <li>• Presidio Preschool</li> <li>• REACH Leadership Academy</li> <li>• Seven Hills School</li> <li>• STREAM Charter School</li> <li>• Town School for Boys</li> <li>• Uplift California South Charter School</li> <li>• Vista Oaks Charter School</li> <li>• Waldorf School of the Peninsula</li> </ul> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

# Your dedicated Baker Tilly team

*ECRCHS will work with a consistent team who understand your organization and can enhance your mission from day one. The combination of your engagement team’s not-for-profit experience and service knowledge translates into tangible results for ECRCHS.*

## Aligning key engagement team members with ECRCHS's goals

While other firms may not always assign their best and most experienced people to not-for-profit engagements, that is not the case at Baker Tilly. We believe in strong personal relationships, and this means a personal interest in ECRCHS from some of our most experienced team members. You will work with our best and brightest not-for-profit professionals who will be dedicated to you and the industry you serve. This handpicked team offers a collaborative focus supported by the breadth and depth of our firm’s resources. Engagement team members are introduced below, and complete resumes are available in **Appendix C**.

### INTENTIONALLY SELECTED ENGAGEMENT TEAM FOR ECRCHS



**James Rotherham, CPA — Audit partner**

Jim offers our clients more than 30 years of experience in public accounting and private industry. He leads numerous audit engagements for clients in the education industry. His specialties include audits of charter schools, school districts, local governments, Native American tribal governments and not-for-profit organizations.



**Brenda Bock, CPA, MBA — Concurring partner**

Brenda has more than 15 years of experience in public accounting and private industry. She has significant experience performing audits of charter schools; school districts; local governments; Native American tribal governments and casinos; and not-for-profit organizations. Brenda serves on Baker Tilly’s Not-for-Profit Technical committee and serves as a peer reviewer and internal inspector for the firm.



**Kathy Schmidt, CPA — Tax senior manager**

Kathy is an established tax professional in our San Diego, California, office. She focuses on delivering high-quality tax and accounting solutions to clients. She has worked with a diverse clientele throughout her career but has spent the last 10 years focusing primarily on not-for-profit organizations, including charter and independent schools.

### ECRCHS WILL RECEIVE TANGIBLE RESULTS WITH BAKER TILLY

*All engagement team members are committed to your success. Their industry experience and service expertise translate into tangible results for ECRCHS.*

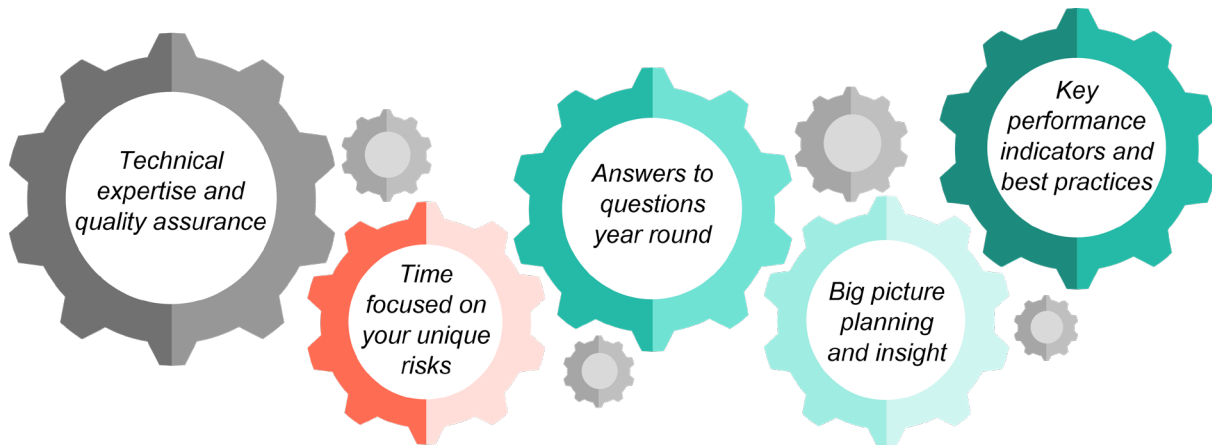
## YOUR DEDICATED BAKER TILLY TEAM

### Building trust with our unique approach to staffing to demonstrate how important you are to our firm

ECRCHS will benefit from our unique approach to staffing, which emphasizes significant partner and manager involvement throughout the entire engagement process. Unlike other firms, Baker Tilly provides our top staff and most experienced team members to serve your organization. You can expect an open line of communication with and access to your senior team leaders year-round. This promotes an efficient, effective audit and tax engagement.

We will be responsive to your needs, quickly resolve challenges and build trust. You can expect to receive technical insights and an approach customized to your unique structure, culture, timing and strategic goals.

The graphic below details how we will build trust with ECRCHS.



#### COLLABORATING WITH YOU AS YOUR TRUSTED TEAM

*Your partners and managers will be deeply involved in the engagement and develop an in-depth working knowledge of your organization and processes to deliver value throughout the year.*



*When you're running a not-for-profit, it's so important to get your financials validated from a trustworthy source. Baker Tilly did that for us, and on top of that reiterated the value for our donors in choosing New Horizons because of how much goes back to programs for each dollar donated. It's clear they understand our organization and believe in our mission.*

*Tim Hatfield, CEO | New Horizons Rehabilitation Services, Inc.*

# Service approach

*Our relationship-driven approach is powered by technology and led by partners and managers who deliver a cost-effective, quality engagement for ECRCHS. We will deliver audit and tax solutions that address the not-for-profit industry's underlying complexities and your unique opportunities.*

## Designing a collaborative, integrated audit and tax approach to gain efficiencies for ECRCHS

Baker Tilly streamlines year-end procedures by approaching your engagement with an integrated team of partners and managers who will be involved in every phase of the compliance process. These partners and managers make sure your leadership does not have to wait unnecessarily for decisions to go through layers of approval.

Our integrated approach aligns our tax and audit professionals to encourage collaboration throughout all phases of the engagement. As a team, we share relevant information obtained through meetings, transactions and other sources in real time. We collaborate internally to make sure we address issues throughout the year instead of just at year-end.

Your service team will work with you to ensure your deadlines are met and there are no unexpected delays. Our methodology involves a well-organized process that results in cost and time savings for ECRCHS. Benefits include:

### BENEFITS OF OUR METHODOLOGY INCLUDE:

- Cost and time savings by having all team members work together and share information internally
- Cross-functional collaboration to build a customized risk and tax profiles
- Ability to leverage unique talent and skillsets to evolve and improve the engagement
- Lack of disruption for your internal team by eliminating needless, duplicative meetings or last-minute requests
- Reduction in hours required to complete your compliance work every year and reallocation of time toward valuable ideas and insights
- Team members who leverage each other's work, share information and frequently communicate to make sure we do not waste your time; for example:
  - Using CaseWare and other technology tools to populate data automatically
  - Combined prepared-by-client (PBC) list to enable Client Name to complete documentation or summarize requested work papers at the same time
- Strengthened understanding of your operations, structure, opportunities and risks

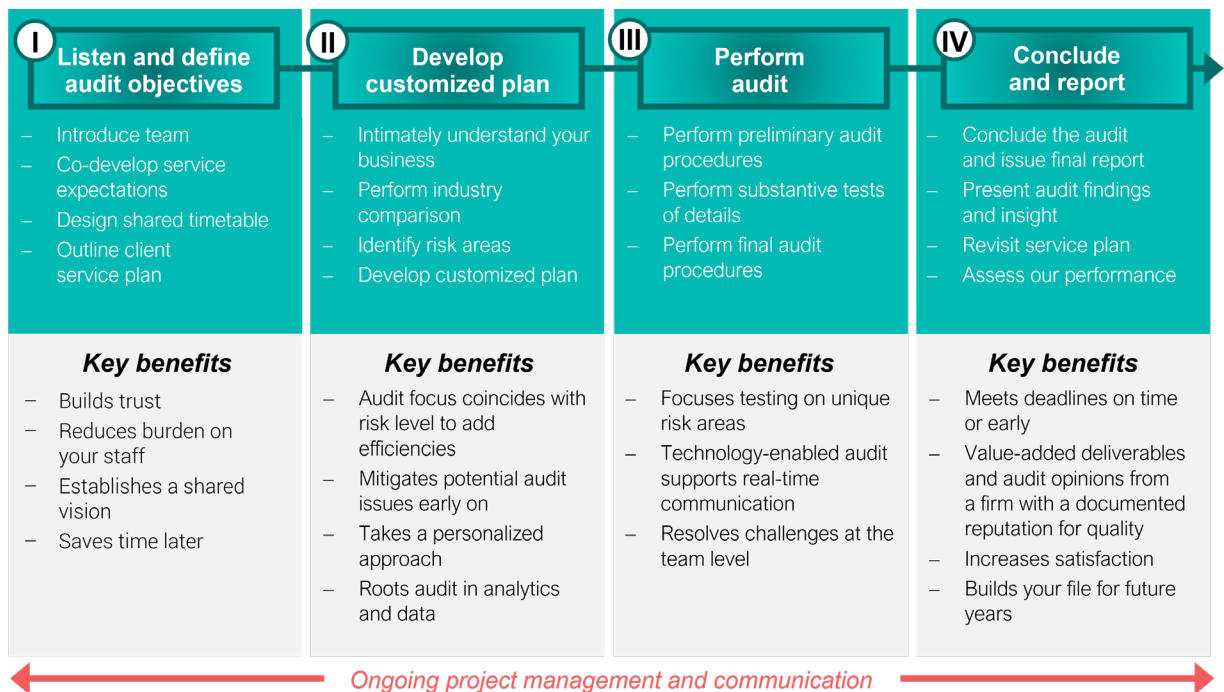
## SERVICE APPROACH

### Utilizing a collaborative audit approach tailored to the not-for-profit industry

**What** we do in terms of our audit approach is designed to deliver a high-quality audit. **How** we do it is what distinguishes our firm. To help ECRCHS adapt to and benefit from change, Baker Tilly works hard to be a consultative assurance ally that proactively manages risk.

#### Tailoring our approach to meet your needs

An overview of our collaborative, industry-focused and advisory-based audit approach is detailed below.



#### TAILORED AUDIT APPROACH

*A high-touch audit service model assures ECRCHS of accessibility, reliability and a tailored approach. We will work hard to gain your trust and solve problems through open, engaging dialogue and frequent communication.*



## SERVICE APPROACH

### Providing tax capabilities that benefit ECRCHS

Baker Tilly specializes in serving the unique needs of tax-exempt organizations, and our engagement team members regularly help clients like ECRCHS comply with the latest federal, state, local and international regulations for tax-exempt organizations.

**Our firm prepares or reviews more than 2,600 tax exempt tax clients on an annual basis.** Baker Tilly’s technical tax capabilities allow us to:

**2,600+**

Our not-for-profit tax professionals prepare more than 2,600 tax exempt tax returns on an annual basis –adding efficiencies and value to your tax engagement.

WHAT WE WILL DO FOR ECRCHS	HOW WE WILL DO IT
<b>Deliver effective tax strategies to fit your needs</b>	Our industry-specialized tax professionals will not take things at face value or make unfounded assumptions. We will leverage our not-for-profit experience to appropriately respond to the nuances and needs of your organization and connect you with the right tax specialists.
<b>Save you time</b>	We will readily identify exposure areas and go beyond merely “checking the boxes,” as our focus is not-for-profit tax.
<b>Share ideas</b>	Your engagement team will execute benchmarking as part of the process.
<b>Draw upon our expertise and experience</b>	ECRCHS will benefit from our extensive experience completing the following tax forms: <ul style="list-style-type: none"> <li>• Form 990, Return of Organization Exempt from Income Tax</li> <li>• Form 990-EZ, Short Form Return of Organization Exempt from Income Tax</li> <li>• Form 990-T, Exempt Organization Business Income Tax Return</li> <li>• Foreign Tax Reporting for U.S. Organization, including Forms 5471, 5713, 8858 and 8892</li> </ul>
<b>Integrate tax and audit activities</b>	To minimize follow-up, eliminate redundancies and enable timely completion, our tax and audit professional will collaborate closely on your engagement.
<b>Perform timely tax services</b>	Provide ECRCHS the expertise you need when you need it.

### Co-developing a timeline to meet or beat ECRCHS’ deadlines

Other advisory CPA firms may not prioritize not-for-profit work. It is often seen as “filler work,” done in the summer and at the last minute. At Baker Tilly, we adjust our approach to your timelines and prioritize your deadlines. We start work early in March instead of waiting until the last minute. We will aim to present a draft of the financials and not-for-profit tax returns at the same meeting.

Your time is valuable, and one significant way we will support your organization is by delivering your services on time or ahead of schedule.

On the following page is an overview of our customized approach to successfully provide audit and tax services to ECRCHS. During the client service plan development phase, we will collaborate with you to co-develop an agreed-upon service timeline that meets your needs and timing requirements.

## SERVICE APPROACH

ACTIVITY	2023								2024	
	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB
Kickoff	█									
Risk and opportunity assessment	█	█								
Interim fieldwork	█	█	█							
Year-end fieldwork					█	█	█			
Tax return preparation and submission						█	█			
Audit conclusion (reporting and discussing audit results)							█	█		
Feedback and idea sharing									█	

**COMMITMENT TO SUCCESSFULLY DELIVER AUDIT AND TAX SERVICES TO MEET YOUR REQUIREMENTS**

*ECRCHS' time is valuable. We will co-develop a timeline to provide ECRCHS services on time or ahead of schedule.*



In my years of working with other auditing firms, I can assess the quality of the firm by the way they orient to the organization and the time it takes them to get up to speed. Baker Tilly came on board with a partner that really understands the not-for-profit field and a staff that has experience with organizations like us. They were up and running quickly with very few questions. The team didn't miss a beat with the audit, everything was on time, right on schedule. I was extremely impressed.

*Chief Executive Officer, not-for-profit organization*



# Voice of our clients

*We are always happy to provide references because it is important for you to talk with other schools we serve. Our similar client base equals experience-derived insights for ECRCHS.*

## Demonstrating successful relationships with similar clients

We encourage you to connect with the clients below to learn more about the value of their relationship with Baker Tilly. Each client will offer a different perspective as you consider your own needs.

HEARTLAND CHARTER SCHOOL			
<b>Name</b>	Courtney McCorkle	<b>Title</b>	Executive Director
<b>Phone</b>	+1 (661) 384 6135	<b>Email</b>	<a href="mailto:courtney@heartlandcharterschool.com">courtney@heartlandcharterschool.com</a>
PUC SCHOOLS			
<b>Name</b>	Lisa Tovar	<b>Title</b>	Chief Financial Officer
<b>Phone</b>	+1 (818) 559 7699	<b>Email</b>	<a href="mailto:l.tovar@pucnational.org">l.tovar@pucnational.org</a>

### PROVIDING VALUABLE PERSPECTIVES FROM CURRENT CLIENTS

*At Baker Tilly, relationships matter. Our team has a record of successfully enhancing and protecting similar clients' mission — resulting in experience-based insights for ECRCHS.*

# Value for fees

*We don't just put the right numbers in the right boxes on your return or cross things off a checklist for your audit – we take pride in proactively identifying potential issues and helping you stay ahead of changes using our not-for-profit focus.*

## Delivering a professional fee estimate for ECRCHS

We are excited about the opportunity to work with ECRCHS and have prepared the below fee estimate to meet ECRCHS's needs and objectives. Our fees allow for thorough and insightful advice from experienced professionals without unnecessary add-on charges.

SERVICES	FEES*
June 30, 2023 Financial statement audit	\$30,000
Tax return preparation	\$3,000

*\*Fees do not include an administrative fee of 5% of the total fee.*

### VALUE FOR FEES PAID

*ECRCHS can expect exceptional service paired with a fair, competitive fee arrangement that allows us to deliver continuous value throughout our relationship.*

## Avoiding surprises and a nickel-and-dime billing approach

Routine phone calls, emails and quick consultations are included in ECRCHS' fee estimate. We do not believe in billing for every question, comment or concern, and we encourage you to discuss any unusual transactions with us to gain efficiencies for year-end.

If an issue arises, your engagement team members will work with you to determine the level of assistance required and arrange an appropriate fee at that time. We will **always** tell you if the assistance you need is out of scope, and we **never** perform additional work without approval.

## Detailing our assumptions

Our estimate is based on the below assumptions. Should any of these change during the engagement, we will contact ECRCHS immediately and prepare a change order detailing the new requirements and any corresponding budget impact.

- Adequate support, preparedness and cooperation from ECRCHS' management
- Organized books and records
- Fees based on current advisory, tax and assurance standards
- No major changes in scope or organizational structure, including mergers or expansions into new markets



# Appendix A: Additional qualifications

## APPENDIX A: ADDITIONAL QUALIFICATIONS

### Prioritizing Diversity, Inclusion, Belonging and Societal impact (DIBS)

*At Baker Tilly, DIBS is who we are rather than what we do. Creating an environment where all team members are valued empowers us to bring our authentic selves to work each day. When our contributions reflect our individual best, we achieve better results for ECRCHS.*

Belonging is a core Baker Tilly value. We foster a deep level of mutual respect where each one of us feels seen, heard, valued and connected. Each team member commits to upholding a diverse and inclusive workplace driven by fairness, compassion and equality.



**MEET SHANE LLOYD,  
DIBS STRATEGY LEADER**  
*In his role as Head of Diversity, Inclusion and Belonging at Baker Tilly, Shane oversees our company's DIBS initiatives and serves on influential national diversity and inclusion boards.*

Throughout our firm, you will find our DIBS philosophy and practices embedded into everything we do. We hire people who bring new perspectives and experiences, including Shane Lloyd, who joined Baker Tilly as our DIBS strategy leader in 2021. Shane was named to the Washington Business Journal's 2022 "40 under 40," a prestigious list that recognizes individuals with impressive careers who demonstrate a strong commitment to philanthropy and community building.

Shane was also selected as Program Chair to The Conference Board's Diversity, Equity and Inclusion (DEI) Strategists Council I, where he will strategize on key topics and trends to educate and connect other senior DEI leaders in the corporate space. Read more about the council [here](#).

We embrace our differences and believe a more open, connected world serves everyone better. DIBS is the lens that helps us see things more broadly and lights the path for us to follow. This benefits our people, our clients and our communities. [Watch this video](#) to learn more about the ways Baker Tilly celebrates diversity, inclusion and belonging and values the contributions of every team member across our firm.

#### DIBS steering committee

Baker Tilly's national DIBS steering committee is designed to strengthen our firm's culture of diversity, inclusion and belonging.

A cross-section of leaders across our firm oversees our strategy – from inclusion-related communications to accountability measures for our key diversity goals and coordination of our signature initiatives described below and on the following pages.



**WE EMBED DIBS INTO ALL ASPECTS OF OUR BUSINESS**  
*From how we recruit, develop and promote team members, to the way we serve clients and treat each other. Day in, day out.*





## APPENDIX A: ADDITIONAL QUALIFICATIONS

### Growth and Retention of Women (GROW)



Through our GROW initiative, Baker Tilly provides women valuable opportunities to network, share their stories, acquire skills, strengthen professional relationships and advance in their careers. Our commitment to GROW increases the number of women in management positions, enhances the retention of women at all firm levels, creates an environment where women feel empowered and supports our advocacy of advancing women in business. It also helps us share knowledge gained with clients and creates a workforce that reflects our client base.

### Supporting Opportunity, Advancement and Recognition (SOAR)



SOAR focuses on improving inclusion and increasing retention of team members of color to create a more inclusive, innovative and productive workforce. Diversity makes each of our professionals unique; inclusion is how that unique team collaborates to achieve common goals. Our SOAR strategy rests on four key pillars: talent acquisition, advancement, education and awareness, and recognition.

### NexGen: joining workforce generations



Today, four generations coexist in the workplace – baby boomers, Gen X, millennials and Gen Z – and each brings unique viewpoints influenced by events and experiences in their lifetime. With NexGen, we aim to empower the next generation of team members to collaboratively engage in our firm’s progress while promoting an overall investment in our future. Key components of NexGen’s vision involve discovering how different generations can build rewarding professional relationships that are mutually beneficial. NexGen amplifies the voices of our firm’s next generation of professionals, providing leadership and growth opportunities along the way.

### PRIDE team member network



Our PRIDE team member network exists to support the LGBTQ+ community and their allies within Baker Tilly. We strive to create an open environment centered on LGBTQ+ issues and topics relevant to the workplace. This effort includes involvement, support, understanding and acceptance from colleagues across our firm.

### Racial Equity Action Plan (ACTION) and focus on social justice



Our firm developed an ACTION plan to support our strategic goal of increasing the retention of team members of color and to create positive change in our communities and our profession. As initial steps in our plan, we convened our DIBS steering committee and formed a racial equity advisory group consisting of a diverse group of team members. We then worked closely with a highly respected consulting firm to assess the current state of our workplace as it relates to diversity, inclusion and racial equity. We used their recommendations to refine our DIBS strategic plan and inform the next steps in our journey.

## APPENDIX A: ADDITIONAL QUALIFICATIONS

Baker Tilly team members continue to take the time to have difficult conversations and reflect deeply. Colleagues shared stories of how racism and discrimination affect their daily lives – stories they did not feel comfortable sharing before. Others gained new insight into their own unconscious biases and the steps needed to overcome them. We are committed to continuing on this learning journey and achieving tangible results together.

### Baker Tilly Foundation support for racial justice advocacy



As a firm, we have made our position clear: We stand against racism and discrimination in any form. Our Baker Tilly Foundation's board of directors, with input from our team members, selected key racial justice organizations as recipients of direct financial support from our firm with a commitment to match team member donations. Additionally, our local SOAR committees support social justice causes across the United States through event sponsorship, fundraising initiatives and volunteer engagement.

### Baker Tilly backs Human Rights Campaign initiatives and national associations for accountants of color

In May 2022, Baker Tilly signed on to the Human Rights Campaign's Business Statement Opposing Anti-LGBTQ State Legislation and Business Coalition for Equality Act, taking a stand against legislation that would attempt to exclude LGBTQ+ people from full participation in daily life and promoting workplace equality.

Baker Tilly is also expanding our connections and alignment with key professional organizations. We are a Platinum Sponsor of the 2022 National Association of Black Accountants (NABA) National Convention and a participant in conferences for the Ascend Pan-Asian professional network and the Association of Latino Professionals in Finance and Accounting (ALPFA).

### Tone from the top: CEO Action for Diversity & Inclusion

#### CEO **ACT!ON** FOR DIVERSITY & INCLUSION

Baker Tilly is a member of CEO Action for Diversity & Inclusion, a steering committee of CEOs focused on making diversity and inclusion a business priority. CEO Action for Diversity & Inclusion is the most extensive alliance of business leaders openly committed to sharing successful diversity initiatives and lessons learned. **As a member, Baker Tilly pledges to:**

- Make our workplace a safe place to have open conversations about diversity and inclusion
- Implement and expand unconscious bias education
- Share best, and unsuccessful, practices
- Create and share strategic inclusion and diversity plans with our board of partners



**BAKER TILLY RECOGNIZED WITH PERFECT SCORE ON CORPORATE EQUALITY INDEX**

*The Human Rights Campaign awarded Baker Tilly 100 points out of 100 on the 2022 Corporate Equality Index (CEI), an industry-standard measure created to evaluate corporate policies, practices and benefits that support LGBTQ+ team members.*

## APPENDIX A: ADDITIONAL QUALIFICATIONS

As evidence of our commitment to DIBS, examples of public recognition received in recent years are listed below.

### PUBLIC RECOGNITION AND AWARDS FROM INDEPENDENT PUBLICATIONS FOR OUR DIBS EFFORTS

Associated Builders and Contractors (ABC) recently named Baker Tilly as a 2023 National Inclusion, Diversity and Equity Excellence award winner.

Named to the Forbes Best Employers for Diversity 2022 list

Winner of the 2022 Human Rights Campaign Foundation's Best Places to Work

Ranked #7 in the 2023 Vault Accounting 25, receiving special recognition for improving our diversity scores in every area, including categories for women, racial/ethnic diversity, LGBTQ+ and overall diversity ranking

Business Wire and Inside Public Accounting articles on Shane Lloyd's appointment as Baker Tilly's Head of Diversity, Inclusion and Belonging

Podcast with Shane Lloyd on diversity

Host of 2020 "Diversity Well Beyond the Theory: The 'how' in recruitment, retention and inclusion" event in Tysons, Virginia

Recognition as 2018 Corporate Partner of the Year by the National Association of Black Accountants (NABA) Metropolitan Washington, D.C. Chapter

Winner of Corp! Magazine's "Salute to Diversity" Award

Journal of Accountancy article featuring Baker Tilly's diversity initiatives: "The business case for diversity and inclusion at CPA firms"

Pennsylvania Institute of Certified Public Accountants (PICPA) article by a Baker Tilly team member discussing her experience with diversity at our firm: "CPA Now - My Experience with a Diversity Initiative"

Twin Cities Business article highlighting Baker Tilly's commitment to our GROW initiative: "All In: Hiring Women Executives"



# Appendix B: Additional services



## APPENDIX B: ADDITIONAL SERVICES

*ECRCHS' service needs may evolve over time. Baker Tilly offers you a full complement of accounting, tax and advisory solutions to address any risks and challenges you may face and maximize opportunities.*

### Not-for-profit risks and opportunities

We have found that not-for-profit organizations face challenges in a number of unique areas. The following identifies many of the solutions we offer our clients today.

#### ENTERPRISE RISK MANAGEMENT AND GOVERNANCE

- |                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Audit exception follow-up</li> <li>• Board of directors governance</li> <li>• Compliance and internal audit infrastructure</li> <li>• Compliance risk assessment</li> <li>• Enterprise risk assessment</li> <li>• Fraud risk assessment</li> <li>• State registration services</li> </ul> | <ul style="list-style-type: none"> <li>• Governance and internal controls training</li> <li>• Registered governance self-assessment</li> <li>• Internal audit best practices support and guidance</li> <li>• Internal audit charter development</li> <li>• Internal controls diagnostic</li> <li>• Statements on Auditing Standards (SAS) nos. 104-112 compliance</li> </ul> |
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#### FINANCIAL AND ACCOUNTING OPERATIONS

- |                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Billing</li> <li>• Budgeting</li> <li>• Cash disbursements and receipts</li> <li>• Cost center management and tracking</li> <li>• Designated special-purpose funds</li> <li>• Due diligence</li> <li>• Employee compensation</li> <li>• Endowment accounting</li> <li>• Endowment transactions</li> <li>• Executive compensation</li> <li>• Executive office expenditures</li> <li>• Expenses</li> </ul> | <ul style="list-style-type: none"> <li>• External audit assistance</li> <li>• Fair value measurement</li> <li>• Financial reporting controls</li> <li>• Fundraising</li> <li>• Investment management</li> <li>• Not-for-profit tax Form 990</li> <li>• Not-for-profit tax status and compliance</li> <li>• Payroll</li> <li>• Receivables and collections</li> <li>• Refunds</li> <li>• Restricted funds</li> <li>• Wire transfers</li> </ul> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

#### OPERATIONS

- |                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Business reorganization</li> <li>• Constituent relationship management</li> <li>• Construction management</li> <li>• Energy and utilities utilization and efficiency</li> <li>• Enrollment management</li> <li>• Facilities management</li> <li>• Financial disclosure</li> <li>• New business opportunities</li> </ul> | <ul style="list-style-type: none"> <li>• Operational efficiency and cost cutting</li> <li>• Physical security</li> <li>• Project risk management</li> <li>• Record retention</li> <li>• Space utilization</li> <li>• Stakeholder relationship management</li> <li>• Sustainability</li> <li>• Vendor and service outsourcing activities</li> </ul> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

## APPENDIX B: ADDITIONAL SERVICES

### GRANTS, CONTRACT AND RESEARCH MANAGEMENT

- |                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Cost allowability, allocability and reasonableness</li> <li>• Effort and time reporting</li> <li>• Export controls</li> <li>• Facilities and administrative rate development</li> <li>• Governmental audit preparation</li> <li>• Grants and contracts compliance</li> <li>• U.S. General Services Administration (GSA) compliance</li> </ul> | <ul style="list-style-type: none"> <li>• Individual conflicts of interest</li> <li>• Institutional conflicts of interest</li> <li>• Salary charging and effort certification</li> <li>• Service center rate and allocation</li> <li>• Sponsored research administration and compliance</li> <li>• Sponsored research risk assessment</li> <li>• Subcontractor monitoring</li> </ul> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

### PROCUREMENT AND ACCOUNTS PAYABLE

- |                                                                                                                                               |                                                                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Accounts payable</li> <li>• Contract management</li> <li>• Contracting estimates and bids</li> </ul> | <ul style="list-style-type: none"> <li>• Individual procurement</li> <li>• Purchasing cards (p-cards)</li> <li>• Vendor management</li> </ul> |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|

### HUMAN RESOURCES

- |                                                                                                                                                                              |                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Background check process</li> <li>• Benefits and administration</li> <li>• Benefit plan audits</li> <li>• Employee leave</li> </ul> | <ul style="list-style-type: none"> <li>• Human resources operations</li> <li>• Retirement plan administration outsourcing</li> <li>• 403(b) plan issues</li> </ul> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|

### SPECIAL INVESTIGATIONS

- |                                                                                                                 |                                                                                 |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Fraud investigation</li> <li>• Government audit preparation</li> </ul> | <ul style="list-style-type: none"> <li>• Whistleblower investigation</li> </ul> |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|

## Accounting software designed for not-for-profit organizations

Baker Tilly integrates and optimizes finance and accounting technology solutions for growing not-for-profit organizations. We can fill any gaps in ECRCHS' finance and accounting technology stack with our purpose-built software products or custom solutions designed specifically for you. With Baker Tilly, you gain the finance and accounting software capabilities to have a deeper insight into your organization's financial health. Additional information can be found at [faas.bakertilly.com/not-for-profit](https://faas.bakertilly.com/not-for-profit).



# Appendix C: Resumes

**PARTNER****James A. Rotherham, CPA**

*Jim is an audit partner based in our San Diego, California office and has more than 30 years of public accounting experience.*

**Baker Tilly US, LLP**

3655 Nobel Drive  
 Suite 300  
 San Diego, CA 92122  
 United States

T: +1 (858) 320 6773

[jim.rotherham@bakertilly.com](mailto:jim.rotherham@bakertilly.com)

[bakertilly.com](https://www.bakertilly.com)

**Education**

Bachelor of Science in finance and  
 accounting  
 University of Pennsylvania

Jim offers our clients more than 30 years of experience in public accounting and private industry. He leads numerous audit engagements for clients in the education industry. His specialties include audits of charter schools, school districts, local governments, Native American tribal governments, and not-for-profit organizations.

**Specific experience**

- Serves clients in the education, not-for-profit, technology, and life sciences industries
- Leads and manages financial statement audits
- Offers strong entrepreneurial professional skills in mergers and acquisitions, financing, revenue recognition, auditing and financial analysis
- Formerly co-founded and served as CFO of several privately owned and venture-backed technology companies, including one that he took public in 2003

**Industry involvement**

- Member, Financial Accounting Standards Board (FASB) Small Business Advisory Committee (SBAC)
- American Institute of Certified Public Accountants (AICPA)
- California Society of Certified Public Accountants (CalCPA)

**Community involvement**

- Volunteer and past Board Member, Boys and Girls Clubs of Greater San Diego



**PARTNER**

# Brenda Bock, CPA, MBA

*Brenda Bock is a partner in Baker Tilly's San Diego, California office.*



**Baker Tilly US, LLP**

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Suite 300  
San Diego, CA 92122  
United States

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[brenda.bock@bakertilly.com](mailto:brenda.bock@bakertilly.com)

[bakertilly.com](http://bakertilly.com)

---

## Education

Master of Business Administration  
in accounting  
Montclair State University  
(Montclair, New Jersey)

Bachelor of Arts in economics and  
Spanish  
Rutgers University  
(New Brunswick, New Jersey)

Brenda has more than 15 years of experience in public accounting and private industry specialization. She has significant experience performing audits of charter schools, school districts, local governments, Native American tribal governments and casinos and not-for-profit organizations. Brenda serves on Baker Tilly's Not-for-Profit Technical committee and serves as a peer reviewer and internal inspector for the firm.

## Specific experience

- Manages all aspects of audit engagements including planning, assessment of internal controls, analytical reviews, budget preparations and audit execution
- Reviews and analyzes financial statements and related footnote disclosures to be in compliance with US GAAP
- Evaluates internal controls and develops recommendations to improve client processes, control structure and efficiency
- Communicates findings directly with senior management
- Licensed CPA in California and New Jersey

## Industry involvement

- American Institute of Certified Public Accountants (AICPA)
- California Society of Certified Public Accountants (CalCPA)
- New Jersey Society of Certified Public Accountants (NJCPA)

**SENIOR MANAGER**

# Kathy Schmidt

*Kathy is a tax senior manager with nearly 40 years of public accounting experience.*



**Baker Tilly US, LLP**

3655 Nobel Drive  
Suite 300  
San Diego, CA 92122  
United States

T: +1 (858) 320 6766  
[kathy.schmidt@bakertilly.com](mailto:kathy.schmidt@bakertilly.com)

[bakertilly.com](http://bakertilly.com)

---

## Education

Bachelor of Science in accounting  
San Diego State University

Kathy is an established tax professional in our San Diego, California office. She focuses on delivering high quality tax and accounting solutions to clients. Kathy joined Baker Tilly in 2016.

## Specific experience

- Specializes in tax and accounting services
- Provides compliance and consulting services to high-net-worth individuals, small businesses and not-for-profit organizations
- Highly diverse clientele throughout her career, but has spent the last 10 years focusing primarily on not-for-profit organizations, including charter and independent schools
- Prior to joining Baker Tilly, Kathy was responsible for growing the not-for-profit practice at a regional accounting firm



Proposal for  
El Camino Real Alliance  
(dba El Camino Real Charter High School)  
Woodland Hills, California

For the fiscal year ending June 30, 2023,  
plus optional renewals through June 30, 2025

***Submitted on April 4, 2023:***

By: Marcy Kearney, CPA  
619-270-8222  
mkearney@christywhite.com



**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

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**APPENDIX:**

QUALITY CONTROL PEER REVIEW OPINION



Certified Public Accountants serving  
K-12 School Districts and Charter  
Schools throughout California

April 4, 2023

Board of Directors  
El Camino Real Alliance  
(dba El Camino Real Charter High School)  
Woodland Hills, California

Dear Members of the Board,

Christy White, Inc. (CW) is pleased to respond to El Camino Real Alliance's request for Annual Financial Statement Audits for the fiscal year ending June 30, 2023 (plus the two optional renewal periods through 2025).

We **specialize in auditing California charter schools**, including High Tech High (16 charter schools), High Tech Los Angeles (2 charter schools), and Palisades Charter High School (over 2,950 pupils). In 2021-22, we were providing services to over 85 nonprofit organizations with charter schools and 160+ school districts. We also perform school facility program (SFP) and general obligation bond audits, plus, should the need arise, we have certified fraud examiners on our team to perform forensic audits.

**CW will serve El Camino Real Alliance with our audit team of charter school nonprofit specialists.** For 20 years, our firm has specialized in charter school audits, so you get the benefits of not only an experienced specialized team but an entire firm of more than 35 professionals. As a leader in the K-12 education industry, we provide educational organization audit focused staff training unmatched by other firms. We assure you that every Christy White team member will be trained to handle your audit efficiently and effectively. Moreover, we provide **free training and accounting advice** to our clients.

I, Marcy Kearney, CPA and founding partner, Christy White, have over 45 combined years of local education agency (LEA) audit and consulting experience. We are joined by Partners Heather Daud Rubio, Michael Ash, John Whitehouse, and Kyle Montgomery, plus several experienced auditors and staff. My partners and I have a great deal of interest and **commitment to providing excellent auditing services to El Camino Real Alliance**. Our team is committed to meeting all requirements and timelines for the successful completion of the engagement.

After reading through our proposal, should you have any questions, please feel free to contact me by phone at (619) 270-8222 or via email at [mkearney@christywhite.com](mailto:mkearney@christywhite.com). I would be happy to meet with you!

Sincerely,

Marcy Kearney, CPA  
Partner

348 Olive Street  
San Diego, CA  
92103

O: 619-270-8222  
F: 619-260-9085  
[christywhite.com](http://christywhite.com)

## PROPOSAL FOR EL CAMINO REAL ALLIANCE

### EXECUTIVE SUMMARY

Christy White, Inc. (CW), a professional accountancy corporation, is the 2nd largest CPA firm in the number of Local Educational Agencies (LEAs) audited annually. Home-based in San Diego with professional staff that resides across the State to best serve our clients. Marcy Kearney, CPA, and Christy White Brook, CPA, CFE, will lead the proposed auditing services that include an audit of the annual financial statements and compliance for El Camino Real Alliance for the fiscal year ending June 30, 2023, plus two optional renewal years.

When considering whether to hire our firm, you will find that CW can be differentiated from our competitors in several areas, such as:

- **EXPERIENCED AND INVOLVED PARTNERS AND MANAGERS:** Christy White Brook, CPA, CFE, President and Partner, has 36 years of audit and consulting experience garnered from 29 years in public accounting and 7 years with School Services of California, Inc. Marcy Kearney, CPA, Audit Partner of the charter school division and tax department, has over 14 years of experience working directly with independent charter schools, other nonprofit organizations, and school districts. You can expect that Ms. White Brook and Ms. Kearney will be accessible to El Camino Real Alliance when the audit is underway and lend their expertise freely on accounting and internal control issues.
- **TIMELY AUDITS:** CW is committed to meeting all audit deadlines. All of our audits have been performed according to agreed-upon audit schedules, with the final reports to the State of California filed on time.
- **SECURE REMOTE AUDIT TECHNOLOGY:** Our firm implemented a "virtual office" setting several years preceding the pandemic. With our technology, we are fully capable of conducting a secure remote audit by providing audit-related items via our client-secured online portal (Suralink). Your CW audit manager will help set up you and your staff. The portal is very user-friendly.
- **COMMITMENT TO QUALITY:** CW has received an "unqualified" audit opinion by our peer reviewers regarding our firm's Quality Control Standards. All audits submitted to the State have been approved. Current client references are available upon request.
- **SMOOTH AUDIT PROCESS:** CW specializes in governmental and not-for-profit entities, so the process for the audit will be smooth. CW guarantees that: (1) trained and supervised staff will be on-site; (2) clients will be given a detailed audit plan; (3) CW will be considerate of your staff and their workload; and (4) all audit findings will be discussed before the report is finalized.
- **FINDING SOLUTIONS:** CW is not content to simply identify problem areas that may exist in your Organization but seeks ways to help provide solutions. Any CPA firm can discover a problem, but with our combined backgrounds and experiences, we can supply our clients with a wide range of possible solutions.

The following proposal provides more specific information on the scope of the audit services, our experience, qualifications, client references, and audit approach. We hope that you select our audit firm.

**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

**GENERAL INFORMATION – ABOUT CW**

**LEGAL NAME AND CORPORATE CONTACT INFORMATION**

Legal Name: Christy White, A Professional Accountancy Corporation (dba Christy White, Inc.)  
 Corporate Address: 348 Olive Street, San Diego, CA 92103  
 Telephone Number: 619-270-8222  
 Fax Number: 619-260-9085  
 Email Address: [cwhite@christywhite.com](mailto:cwhite@christywhite.com)  
 Website: [www.christywhite.com](http://www.christywhite.com)

**FIRM HISTORY, SERVICES, AND SIZE**

Christy White, Inc. was incorporated in 2010, succeeding Nigro Nigro & White (NNW) as the AICPA designated successor firm (Christy White was a founding partner NNW in 1999). Our firm has grown steadily over the past 20 years and now has 30 professionals, including seven CPAs.

We offer services exclusively to local educational agencies (LEAs), including school districts and charter schools. It's our full specialization in LEAs that makes us unique among CPA firms and provides added value to our clients. As your educational audit specialist, CW audits over 160 school districts, 10 county offices of education, 100+ Proposition 39 bonds, 40+ State School Facilities Grant audits, and over 100 charter schools. Our audit clients range in size from large charter schools to mid-size and small entities. We also prepare the annual tax Forms 990/199 for our nonprofit charter school clients. Our consulting capabilities include helping our clients with:

ASB Training	Forensic/Fraud Audits
Attendance Accounting	Business Functions Organization
FASB and Compliance Implementation	Charter School Back Office
Efficiency Studies	Financial Reporting

**FIRM LICENSE, AFFILIATIONS AND ASSOCIATIONS**

Christy White, Inc. (CW) is incorporated in the State of California. CW is licensed by the State Board of Accountancy. We are a majority women-owned firm. The California State Controller's Office CPA Directory lists Christy White as an eligible CPA firm that conducts LEA audits.

CW is a member of the Private Companies Practice Section (PCPS) and Government Audit Quality Center (GAQC) of the American Institute of CPAs, which requires an independent peer review every three years. We are members of the American Institute of CPAs (AICPA) and the California Society of CPAs. We are also associate members with the California Charter School Association (CCSA), the California Association of School Business Officials (CASBO), the Government Finance Officers' Association (GFOA), and the Association of Certified Fraud Examiners.

CW is also an active participant with the Education Audit Appeals Panel in developing the annual K-12 audit guide and dialogues regularly with State agencies on audit issues that affect our charter school clients.

**PROPOSAL FOR EL CAMINO REAL ALLIANCE****GENERAL INFORMATION – ABOUT CW (CONT.)****FIRM INDEPENDENCE**

One of the benefits of an audit is having an "independent" assessment of your internal controls over financial statements and compliance matters. Our quality control program ensures that we adhere to auditor independence's strictest standards, including those required by the Standards for Audit of Governmental Organization, Programs, Activities and Functions, published by the United States, General Accounting Office. We ensure that all firm partners and any staff working on the engagement do not have any financial or other interests in your Organization other than a strictly professional one. Our continued success as your business partner depends upon our independence.

CW has a business relationship with El Camino Real Alliance in that CW has performed the financial audits and performed tax preparation services for El Camino Charter Alliance for the 2019-20 through 2021-22 fiscal years. CW has maintained its independence and CW staff have no personal relationships with El Camino Real personnel or its board members that would impair this independence. Should a professional relationship occur that presents an independence conflict during the contract period, CW would immediately notify El Camino Real Alliance.

**RESPONSIBLE BUSINESS PRACTICES**

Christy White, Inc. is financially stable. We have no long-term debt and have remained fiscally stable throughout our 20-year history. We will not joint venture with another firm on this engagement.

CW has a standing record of performing quality audits. Our clients and the State Controller's Office have accepted all of our audit reports. No client has terminated a contract during the performance of the audit. Additionally, we have not been involved in litigation or any investigation by a state, federal, or professional agency.

There have been no complaints levied by the State Board of Accountancy or other regulatory authority in the history of CW or its predecessor firm of Nigro Nigro & White, PC. None of the CPAs of CW have had any individual complaints or sanctions.

**CW'S QUALITY CONTROL SYSTEM**

Our quality control systems include policies and procedures in leadership, ethical requirements, acceptance of new clients, personnel management, engagement performance, monitoring, and communication. We actively monitor compliance with our quality control document by reviewing work papers, training on new standards, consultation on complex areas, and sound human resources practices. CW has received the highest level of assurance from our peer reviewer, which is "Pass." Attached is our most recent quality control report.

**INDEMNITY**

CW has errors and omissions insurance and will indemnify and hold harmless the Organization from and against all losses and claims in the execution of our work or the consequences of any negligence or carelessness on our part. We are also fully insured for workers' compensation. Our current policies are attached.

PROPOSAL FOR EL CAMINO REAL ALLIANCE

## AUDIT STAFFING AND PERSONNEL

### STAFF QUALIFICATIONS

The firm partners and staff of Christy White, Inc. (CW) bring an extensive background of audit and consulting experience to CW clients. We have audited local educational agencies (LEAs) throughout California. We are familiar with the unique issues relative to charter school finance: budgetary constraints, construction accounting, new federal and state program compliance, attendance accounting, state funding models, cash flow management, and more. The audit team will include:

Christy White, Inc. Personnel Assigned	
Name	Classification
Marcy Kearney, CPA	Signing Partner
Christy White Brook, CPA, CFE	Assisting Partner
Vanessa Pineda	In-Charge Auditor

### ABBREVIATED RESUMES OF CHRISTY WHITE, INC.'S ASSIGNED AUDIT TEAM

Biographies of all staff members assigned to your audit are shown below.



**Audit Partner Marcy Kearney, CPA**, is a licensed CPA in California with over fourteen years of experience, individually working with public school districts, independent charter schools, and not-for-profit entities for both audit and tax preparation. She manages the tax department and the charter school division of the audit department. Additionally, Marcy has been a long-time member of the California Society of CPAs (CalCPA) and is a member of the American Institute of CPAs (AICPA). Marcy holds a Bachelor of Science degree in Business Administration with an emphasis in Accountancy from Cal State University, San Marcos. To better serve our CW clients and staff, Marcy moved to L.A. in 2014.



**President Christy White Brook, CPA, CFE**, has served hundreds of school districts and charter schools as an auditor, school finance consultant, professional author, and trainer. Christy provides audit and financial consulting in organizational structure, internal controls, school district reorganization, attendance accounting, forensic and fraud audits, and developing and conducting six workshop series throughout the State. Christy received a Best Volunteer Trainer award from the California Society of CPA's Education Foundation. And she is a Certified Fraud Examiner (CFE) in addition to her CPA license.



**Senior Director Vanessa Pineda**, a Los Angeles native, helps head up the Los Angeles office of Christy White. She has over nine years of experience in K-12 audits, including school districts, charter schools, county offices of education, Proposition 39 bonds and school facility program audits. Vanessa is a popular workshop leader in our firm, known for her approachable style and practical knowledge. She conducts workshops and in-service training on Attendance and Student Body Fund Accounting. Vanessa holds a degree in Business Administration, with an option in Accounting, from California State University, Los Angeles.

**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

**AUDIT STAFFING AND PERSONNEL (CONT.)**

**STAFF TRAINING PROGRAMS**

CW's program of staff development includes two full weeks of focused in-house training in the audit of charter schools and school districts. We also provide opportunities to staff to attend professional training provided by outside providers, such as School Services of California, the California Society of CPAs, and CCSA. A sampling of training programs our staff has attended within the last year include:

Sampling of Recent Training Courses Taken by Staff	Training Provider Organizations
<ul style="list-style-type: none"> <li>• Annual California Charter School Conference</li> <li>• Annual CASBO Conference, Attendance Accounting</li> <li>• January, May, and Summer Budget Conferences</li> <li>• School District Conference</li> <li>• Annual Fraud Conference</li> <li>• Annual GFOA Conference</li> <li>• Annual Conference, Charter Schools Development Center</li> <li>• Nonprofit Accounting and Auditing Conference, Single Audit Conference</li> </ul>	<ul style="list-style-type: none"> <li>• CCSA</li> <li>• CASBO</li> <li>• School Services of California, Inc.</li> <li>• California Society of CPAs</li> <li>• Association of Certified Fraud Examiners</li> <li>• GFOA</li> <li>• Charter Schools Development Center</li> <li>• AICPA</li> </ul>

**STAFF CAPACITY**

CW has a corporate office located in San Diego and numerous remote offices throughout California. We have over 35 professional employees, including seven certified public accountants, and sufficient audit capacity to provide excellent audit services to El Camino Real Alliance.

**EQUAL OPPORTUNITY EMPLOYER**

CW is an equal opportunity employer. We do not discriminate based on race, ethnicity, age, or religion. We are in compliance with all applicable federal and state laws and regulations relating to equal opportunity employment, including the Civil Rights Act of 1964, the State Fair Employment Practice Act, and all other applicable Federal and State laws and regulations relating to equal opportunity employment, including Executive Order No. 11246 of September 24, 1965.



## PROPOSAL FOR EL CAMINO REAL ALLIANCE

# PAST PERFORMANCE

### SPECIALIZING IN K-12 AUDITS

CW devotes our practice exclusively to K-12 auditing and consulting, including charter schools, schools districts and county offices. A full list of all charter schools served is included on the following page and below is a list of all charter schools in Los Angeles County. **References can be provided upon request.**

### LIST OF LOS ANGELES COUNTY CHARTER SCHOOL CLIENTS

In addition to the charter schools listed below, we also audit several school districts in the County.

<b>Charter School Non-Profit</b>	<b>County</b>	<b>Years Audited</b>
Academy of Media Arts	Los Angeles	2020-21 through present
Alma Fuerte Public Charter School	Los Angeles	2021-22 through present
Clear Passage Educational Center	Los Angeles	2015-16 through present
Collegiate Charter High School of Los Angeles	Los Angeles	New for 2022-23
Crete Academy	Los Angeles	2017-18 through present
Da Vinci RISE High	Los Angeles	2017-18 through present
Da Vinci Schools (4 schools)	Los Angeles	2008-09 through present
Discovery Charter Schools (2 schools)	Los Angeles	2021-22 through present
Fenton Charter Public Schools (5 schools)	Los Angeles	2019-20 through present
Goethe International Charter School	Los Angeles	2021-22 through present
High Tech Los Angeles (2 schools)	Los Angeles	2019-20 through present
Ingenium Charter Schools (4 schools)	Los Angeles	New for 2022-23
Lashon Academy (2 schools)	Los Angeles	New for 2022-23
Learning by Design Charter School	Los Angeles	2021-22 through present
Lennox Math, Science & Technology Academy	Los Angeles	2017-18 through present
Los Angeles Academy of Arts & Enterprise	Los Angeles	2013-14 through present
Los Angeles College Prep Academy	Los Angeles	2018-19 through present
New Heights Charter School	Los Angeles	2014-15 through present
NEW Academy Charter Schools (2 schools)	Los Angeles	New for 2022-23
New Los Angeles Charter Schools (2 schools)	Los Angeles	New for 2022-23
Odyssey Charter Schools (2 schools)	Los Angeles	New for 2022-23
Palisades Charter High School	Los Angeles	2018-19 through present
PazLo Education Foundation (2 schools)	Los Angeles	2020-21 through present
Renaissance Arts Academy	Los Angeles	New for 2022-23
The Accelerated Schools (3 schools)	Los Angeles	New for 2022-23
TIME Community Education	Los Angeles	2021-22 through present
We the People Public Schools	Los Angeles	2020-21 through present

**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

**PAST PERFORMANCE (CONT.)**

**FULL LIST OF CURRENT CA CHARTER SCHOOL AUDIT CLIENTS OPERATED BY NONPROFIT ORGANIZATIONS**

<b>Charter School Non-Profit</b>	<b>Charter School Non-Profit</b>
ABLE Charter Schools	Lashon Academy (2 schools)
Academy of Media Arts	Leadership Military Academy
AeroSTEM Academy	Leadership Public Schools (3 schools)
Alma Fuerte Public Charter School	Learning for Life Charter School
Almond Acres Charter Academy	Lennox Math, Science & Technology Academy
Aurum Preparatory Academy	Literacy First Charter School
B.E.S.T Academy	Los Angeles Academy of Arts & Enterprise
Bay Area Technology Charter School	Los Angeles College Prep Academy
Bitney Prep High Charter School	Monarch River Academy
Bullis Charter School	Nevada City School of the Arts
Capitol Collegiate Academy	North County Trade Tech High School
Clarksville Charter School	New Heights Charter School
Clear Passage Educational Center	New Hope Charter School
Clovis Global Academy	New Los Angeles Charter Schools (2 schools)
Collegiate Charter High School of Los Angeles	New School of San Francisco
College Preparatory Middle School	Oasis Charter Public School
Compass Charter Schools (3 schools)	Odyssey Charter Schools (2 schools)
CORE Butte Charter School	Orange County Academy of Sciences and Arts (2 schools)
CORE Charter School	Oxford Preparatory Academy (2 schools)
Crete Academy	Pacific Community Charter School
Da Vinci RISE High	Palisades Charter High School
Da Vinci Schools (4 schools)	PazLo Education Foundation (2 schools)
Discovery Charter Schools (2 schools)	Plumas Charter School
Dual Language Immersion North County	Provisional Accelerated Learning Academy
EJE Academies (2 schools)	Renaissance Arts Academy
El Concilio CA Academies dba Astronaut Hernandez Academy	Rising Sun Montessori
Elevate Elementary School	Samueli Academy
Empower Charter School	San Carlos Charter Learning Center
Encore Jr./Sr. High School for the Arts	San Diego Global Vision Academy
Excelsior Charter School	Santiago Middle School
Excelsior Charter School Corona-Norco	School for Entrepreneurship & Technology
Feather River Charter School	Sierra Expeditionary Learning School
Fenton Charter Public Schools (5 schools)	Shanél Valley Academy
Forest Charter School	Sparrow Academy
Goethe International Charter School	Suncoast Preparatory Academy
Golden Charter Academy	Sycamore Creek Community Charter School
Golden Eagle Charter School	Taylor High Desert Academy/Adelanto
Granite Mountain Charter School	The Academy of Alameda (2 schools)
Griffin Technology Academies (4 schools)	The Accelerated Schools (3 schools)
Hawkings STEAM Charter School	Three Rivers Charter School
High Tech High (16 schools)	TIME Community Education
High Tech Los Angeles (2 schools)	Tree of Life Charter School
Howard Gardner Community Charter	Twin Ridges Home Study Charter School
Ingenium Charter Schools (4 schools)	Twin Rivers Charter School
International School of Monterey	University Preparation School at CSU Channel Islands
Irvine International Academy	Urban Discovery Academy
John Muir Charter School	Village Charter School
Kidinnu Academy	We the People Public Schools
Kinetic Academy	Wildflower Open Classroom
Lake County International Charter School	Yu Ming Charter School
Lake View Charter School	Yuba River Charter School

## PROPOSAL FOR EL CAMINO REAL ALLIANCE

# CAPACITY AND METHODOLOGY

## SCOPE OF THE AUDIT

The scope of auditing services provided includes the **Annual Financial Statements** of El Camino Real Alliance (the nonprofit organization), including El Camino Real Charter High School (the charter school), and Compliance with State Audit and Federal Requirements for the fiscal year ending June 30, 2023, with options to extend through 2025.

The purpose of the financial audits is to render the following opinions and reports:

- Auditor's Opinion on the Financial Statements
- Auditor's Opinion on Internal Controls and Compliance required by *Governmental Auditing Standards*
- Auditor's Opinion on State Compliance Requirements
- Current Year Findings and Recommendations
- Status Report on Prior-Year's Findings and Recommendations

Also, we will conduct the audit to meet procedures required of:

- Federal OMB Uniform Guidance and the Compliance Supplements, when applicable
- Other guides as required by the federal and State agencies, when applicable

## RISK ASSESSMENT

CW has long taken a risk-based audit approach in our audits of LEAs for audit effectiveness and efficiency. We will perform our **Audit Risk Assessment** to include, at a minimum:

- Overall Internal control structure; precisely controls over electronic data processing systems, cash collections, cash disbursements, maintenance and operations and segregation of duties
- Compliance with Education Code and federal and state laws and regulations
- Capitalization and depreciation of assets

## DOCUMENTATION OF INTERNAL CONTROL STRUCTURES

For each engagement performed, we conduct a thorough **Understanding of Internal Control Systems**, assess control risk, and suggest improvements to our clients. CW is well versed in the Risk-based Assessment Standards and will incorporate these requirements into our audit programs. Areas of **Internal Control** typically evaluated for our charter school clients include:

- |                                                             |                                          |
|-------------------------------------------------------------|------------------------------------------|
| ➤ Cash receipting and cash management                       | ➤ Inventory and fixed assets             |
| ➤ Purchasing and accounts payable                           | ➤ Attendance and compliance reporting    |
| ➤ Personnel requisition/terminations and payroll processing | ➤ Financial Reporting                    |
|                                                             | ➤ Student body activities, if applicable |

Our examination of internal controls helps us plan our audit procedures. More importantly, we will communicate both positive control points and points where areas of improvement are needed.

## PROPOSAL FOR EL CAMINO REAL ALLIANCE

## CAPACITY AND METHODOLOGY (CONT.)

### APPROACH TO FRAUD RISK AND TESTING

CW plans audit procedures to ensure that the financial statements and compliance areas are materially free of errors and irregularities (i.e., fraud). In doing this, we consider the audit risk of each significant transaction and group of transactions and design tests to ensure the transactions are free of material errors and irregularities. Our procedures meet the fraud risk and testing requirements of the clarified Statements on Auditing Standards (SAS).

Suppose fraud is suspected or detected in the preparation of financial statements or the misappropriation of assets. In that case, CW will bring the matter to the attention of the appropriate level in the Organization. You can then take prompt action and prevent further instances from occurring as quickly as possible. We are also skilled in fraud investigations should the need arise.

### MANAGEMENT DISCUSSION AND LETTERS

Christy White, Inc. (CW) believes the purpose of a quality audit is to provide management with feedback on the internal control structure's effectiveness, including the data processing systems. We will report all reportable conditions and discuss potential audit findings, observed good fiscal practices, and then recommend ways to enhance the overall effectiveness and efficiency of the Organization as a whole.

After thoroughly discussing each finding with management and incorporating the Organization's response, we will issue our final management letter. The audit findings will meet *Government Auditing Standards* and standards established by the State Controller's Office.

### PLANNING AND EXIT CONFERENCE MEETINGS

CW works closely with management at various stages during the audit cycle. We will organize both group and one-on-one meetings with individuals such as the Business Manager, the Executive Director, and a governing board representative.

- Audit Planning/Entrance Meeting: During our planning phase, we discuss our proposed audit timelines, deliverables and ask for input on areas deemed "new or high risk."
- Exit Conferences: After fieldwork, we will meet with you to discuss the results of our audit work and preliminary findings, if any. We do not want you to experience "audit surprises." Timely communication is the key to a surprise free audit.
- Review of Draft Audit Reports: Upon the audit's conclusion, we provide you with a draft report (which we are happy to review with you), our findings, and the charter management's response.

We are also available to meet with you on an ad hoc basis if an issue or question arises.

## PROPOSAL FOR EL CAMINO REAL ALLIANCE

# CAPACITY AND METHODOLOGY (CONT.)

### GENERAL AUDITING APPROACH

By following the professional standards prescribed by **Generally Accepted Auditing Standards (GAAS) and Government Auditing Standards**, we are confident that we are meeting our professional standards for the industry. We will conduct the audit to meet procedures required of:

- K-12 Audit Guide, as published by the State Controller's Office
- *Government Auditing Standards*, as published by the Federal Office of Management and Budget

Being a leading CPA firm in the LEA industry, we have experience working with State, and Federal agencies in the development of the K-12 audit guide, client resolution of findings, researching laws and regulations and aiding on sensitive client situations further elaborate on our **Audit Project Plan**, below are the three stages of the audit process:

### THREE STAGE AUDIT PLAN

Stage 1 – Planning and Risk Assessment

Stage 2 – Fieldwork: Internal Controls Evaluation, Compliance Testing, and Financial Statement Substantive Testing

Stage 3 – Drafting and Finalization of Financial Statements, Preparation of Forms 990/199

### Stage 1 – Planning and Risk Assessment

We will confer with charter school personnel to discuss our plan to commence the audit. We hold an entrance conference call with representatives from the Board, Executive Director, Business/Finance office, and other department heads to discuss risk, concerns, expectations, and audit protocol. Our planning activities include:

- Reviewing and updating our understanding of the organization
- Identification of critical audit areas, plus changes to compliance areas
- Performing preliminary risk assessments
- Establishing an audit timeline
- Compiling data request lists
- Establishing agreed-upon deadlines

CW plans audit procedures to ensure that the financial statements and compliance areas are materially free of errors and irregularities (i.e., fraud). In doing this, we consider the audit risk of each significant account (e.g., cash, capital assets, accounts payable, and debt) and transaction group (e.g., payroll, cash disbursements, and cash receipts).

Upon assessing audit risk, we then design audit tests to meet the overall objective of the financial statements and compliance areas free of material errors and irregularities, under the clarified Statements on Auditing Standards (SAS).

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**PROPOSAL FOR EL CAMINO REAL ALLIANCE**


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## **CAPACITY AND METHODOLOGY (CONT.)**

### **GENERAL AUDITING APPROACH (CONTINUED)**

#### **Stage 2 – Fieldwork: Internal Controls Evaluation, Compliance Testing, and Financial Statement Substantive Testing**

CW will gain an understanding of the internal control structure of the organization for financial accounting and compliance over federal and State programs. We also evaluate electronic data, including general and application controls over financial reporting and compliance with laws and regulations.

We develop our substantive testing by utilizing the results of our internal control testing and risk assessments. As in all stages of the audit, we will communicate with the Organization to permit timely resolution of any issues found. We will hold an exit conference with the Organization to summarize our fieldwork results and review significant findings.

#### **Stage 3 – Drafting and Finalization of Financial Statements, Preparation of Forms 990/199**

CW will draft the financial statements and provide the draft and any adjusting entries to the Organization for review and approval. Reports to management will include written reports, and discussions will be held with management and the Audit and Finance Committee or Governing Board. After the audit, we will prepare the Forms 990/199, should you contract for our tax services.

### **YEAR-ROUND FASB STATEMENT IMPLEMENTATION AND ON-GOING ASSISTANCE**

The partners at CW are thoroughly knowledgeable about FASB standards. CW has assisted all of our nonprofit audit clients, *without extra charges*, with FASB implementation, and on an on-going basis by, for example:

- **Not-for-Profit Financial Reporting Model:**
  - Providing training on implementation and impact on accounting recordkeeping
  - Providing draft financial reports
  
- **IASB and FASB Revenue Recognition Standards:**
  - Training on revenue recognition framework
  - Advising on the adoption of the new standards and financial statement impacts
  
- **Accounting for Leases**
  - Consulting on changes in accounting for leases
  - Support in financial reporting changes

PROPOSAL FOR EL CAMINO REAL ALLIANCE

## CAPACITY AND METHODOLOGY (CONT.)

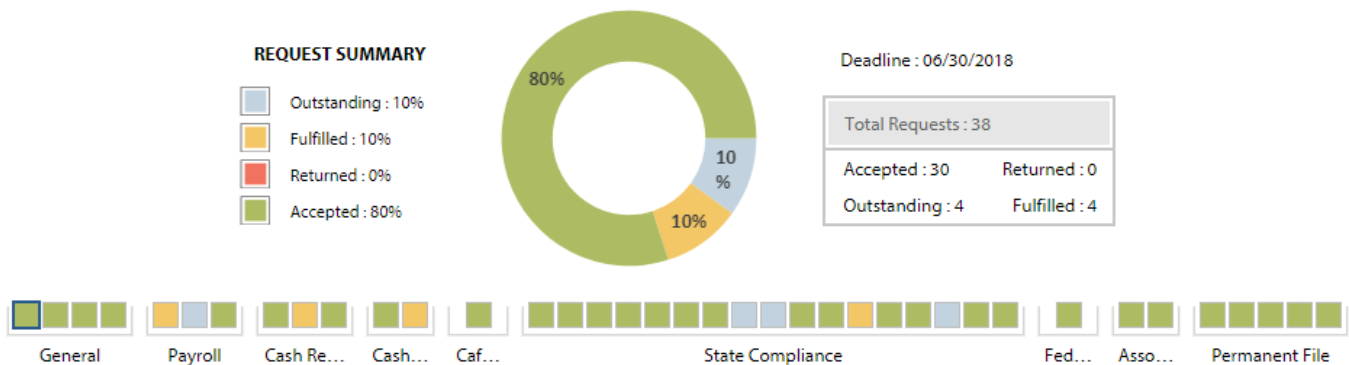
### LEVEL AND NATURE OF SUPPORT REQUIRED

We conduct our audit using a client-driven approach; either fully remote or a combination of off-site and on-site work. We are entirely paperless and have a client portal for ease of document transmission. As such, we can make sample selections in advance of our fieldwork and conduct specific audit tests right from our office. We ask that the accounting staff be generally available to answer questions, upload documentation, and scan sampled document support throughout the audit.

### SECURED PORTAL TO UPLOAD YOUR RECORDS WITH EASE

Christy White, Inc. uses a secure portal for seamless document-request coordination. Using the portal means all our requests are in one place, accessible by everyone assigned, and updated in real-time. Some of the key elements are summarized below:

- **Portal Dashboard:** The dashboard provides a real-time snapshot of the audit progress by indicating the number of outstanding, fulfilled, returned, and accepted items in a color-coded and easy to understand interface
- **Security:** Our portal boasts State of the art security in which all data is stored and transferred with AES 256-bit encryption, and servers are housed in SSAE16 Type II SOC1, SOC2 data centers with daily fail-safe backups
- **Drag and Drop Functionality:** To upload documents to the portal, drag and drop the file(s) from your computer to the requested item in the portal, at which time the status will be automatically changed from outstanding to fulfilled
- **Email Notifications:** Receive summary email notifications based on your timing preference (ex. daily, weekly, morning, afternoon, etc.), which provides activity updates for the engagement (ex. when files are uploaded/downloaded, or the status of an item has been changed)





**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

**STATEMENT OF WORK**

**PROPOSED TIMEFRAME**

The following is an estimate of the audit and tax work to be conducted each month. The final schedule would be arranged based on the planning meeting that CW holds with you and your stakeholders.

Month	Proposed Work	Percentage of Work Done
Late April – June	Audit planning; the test of internal controls and state compliance with school site personnel	15%
June – August	Tests of internal controls, state compliance testing with business staff	22%
Late August – November	Year-end fieldwork, depending on when books are closed	35%
October – early December	Reports drafted, reviewed, and finalized	22%
No later than December 15 <sup>th</sup>	Final audit reports distributed	1%
January – May	Preparation/filing of tax forms 990/199	5%
<b>Total</b>		<b>100%</b>

Before each phase of the audit, we will discuss the upcoming work with you, provide weekly progress reports, and conduct an exit conference. The exit conference will provide you with the preliminary results of the recent work, recommendations and list any outstanding audit items.

**ESTIMATED HOURS BY MAJOR WORK SEGMENT**

We have reviewed the previous 2021-22 audit report and audit hours for past fieldwork to plan what we believe to be reasonable hours to complete the audit for the 2022-23 fiscal year.

<u>Audit Work Segments</u>	<u>Estimated Hours of Completion</u>	<u>Audit Work Segments</u>	<u>Estimated Hours of Completion</u>
<b>Planning, Supervision/Review</b>		<b>Federal Compliance Testing</b>	
Planning and Risk Assessment	6	Major Program Selection	4
Supervision and Quality Control Review	3	Interviews of Program Personnel	2
Contingencies/Subsequent Events	3	Compliance and Control Testing	10
Board Minutes	3	<b>Substantive Testing Areas</b>	
Correspondence (including Confirmations)	2	Current Assets (Cash, Receivables, etc.)	8
Entrance/Exit Conference	2	Noncurrent Assets (Capital Assets, etc.)	8
<b>Internal Control Review/Transaction Testing</b>		Accounts Payable	8
Interviews and Risk Assessment	3	Other Liabilities	8
Cash Disbursements & Payroll	8	Net Assets	3
Cash Receipts	5	Revenues	10
Journal Entries	2	Expenses	8
<b>State Compliance Testing</b>		<b>Report Preparation and Review</b>	
Attendance	5	Audit Reports Review and Opinions	16
Unduplicated LCFF Pupil Count	2	Management Letters	2
All Other Areas	5	Secretarial	4
		<b>Total Audit Hours</b>	<b>140</b>

*Cont'd next col.*

**PROPOSAL FOR EL CAMINO REAL ALLIANCE**

**PROPOSED FEES**

**FEE STRUCTURE FOR EL CAMINO REAL ALLIANCE**

The proposed fees are all-inclusive and will not change unless there are significant changes in the scope of the audit or tax services proposed, as imposed by state or federal agencies or directly requested by the Organization. Audit fees increase per year at a rate of eight percent for Cost of Living Adjustment (COLA). We do not bill for advisory services related to the audit or an application of accounting standards. We encourage our clients to contact us at any time year-round for free advice on general finance and accounting issues.

We propose to conduct the audit engagement and submit the audit reports in compliance with the instructions provided by the State Controller's Office. The fee schedule below includes a list of personnel by classification assigned to the audits, indicating the estimated number of hours and rate per hour for the audits.

<u>Classification</u>	<u>Billing Rates</u>	<u>Estimated Hours</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>
Partner	\$ 255	10	\$ 2,550	\$ 2,754	\$ 2,919
Director	225	13	2,925	3,159	3,412
Supervisor	190	25	4,750	5,130	5,540
Senior	165	32	5,280	5,702	6,158
Staff	130	50	6,500	7,020	7,582
Clerical Assistant	80	10	800	865	934
		<u>140</u>			
Audit Fees			22,805	24,630	26,545
Less Courtesy Discount			(2,340)	(2,530)	(2,675)
<b>Total Audit Fees</b>			<b>\$ 20,465</b>	<b>\$ 22,100</b>	<b>\$ 23,870</b>
<b>Tax Preparation Fees*</b>			1,600	1,600	1,600
<b>Total Professional Fees</b>			<b>\$ 22,065</b>	<b>\$ 23,700</b>	<b>\$ 25,470</b>

*\*Fees noted for preparation of tax returns include Federal IRS Form 990 and related schedules, California Form 199. If these are not the appropriate forms or if any additional Federal or State forms are necessary, this fee may be modified based on the client tax compliance needs (i.e. Form 990-T for reporting of taxable income).*

We will enter into an agreement with El Camino Real Alliance in the form of an engagement letter upon acceptance of this proposal document.

We look forward to the opportunity to continue working with the El Camino Real Alliance. Please do not hesitate to contact us with any questions or to arrange an interview. Thank you!

Name of Accounting Firm: Christy White Inc.

Authorized By:   
 Name: Marcy Kearney, CPA

Title: Partner

Date: April 4, 2023



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## **APPENDIX: QUALITY CONTROL PEER REVIEW OPINION**

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# Grant Bennett Associates

A PROFESSIONAL CORPORATION

## Report on the Firm's System of Quality Control

February 26, 2021

To Christy White Associates, Inc. and the Peer Review Committee of the California Society of CPAs

We have reviewed the system of quality control for the accounting and auditing practice of Christy White Associates, Inc. (the firm) in effect for the year ended December 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at [www.aicpa.org/prsummary](http://www.aicpa.org/prsummary). The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

### Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

### Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

### Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act.

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

### Opinion

In our opinion, the system of quality control for the accounting and auditing practice of Christy White Associates, Inc. in effect for the year ended December 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. Christy White Associates, Inc. has received a peer review rating of *pass*.



GRANT BENNETT ASSOCIATES  
A PROFESSIONAL CORPORATION  
Certified Public Accountants



[www.gbacpa.com](http://www.gbacpa.com)

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Princeville, HI 96722  
888/769-7323

## Coversheet

Discuss and Vote to Recommend to the Full Board Approval  
of a New 403b Vendor to be Added to the List of Approved  
ECRA Vendors.

**Section:** V. School Business  
**Item:** B. Discuss and Vote to Recommend to the Full Board Approval  
of a New 403b Vendor to be Added to the List of Approved ECRA Vendors.  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** V.B - Request for a new 403(b) vendor.pdf

April 17, 2023

Esteemed Financial Committee,

My name is Jacqueline Vargas-Mata and I have been teaching at El Camino Real for the past eighteen years. I opened a 403(b) early in my career to ensure financial stability during my retirement years. I opened my 403(b) with National Life but after my agent retired, I met up with another agent who aided me in finding a firm that would provide me with better financial assistance. This firm is PlanMember. Unfortunately, PlanMember is not in the list of providers for El Camino Real Charter. I am requesting for PlanMember to be added so that I can obtain a better service with them and help other colleagues that might be interested in joining them in the near future.

Here are some of the bullet points to highlight regarding adding PlanMember:

- Large national firm
- Focused on improving school employee financial well-being (not simply opening accounts)
- Uniquely an aggregator of a combination of mutual funds companies and insurance companies (meaning employees can invest with over 20 companies under the PlanMember umbrella (payroll slot) without having to actually add each of those companies to the "approved list"
- Vast library of educational material that can help with personal finance
- Website discusses ways they can collaborate with Charter Schools to increase participation and improve financial well-being of staff
- Properly approved with the state and registered on 403(b)compare.com
- Already works closely with our TPA, Penserv, so integration with them should be fairly seamless

\*In California, investment provider selection can only be limited by state law to those providers that meet state requirements and are properly registered with 403(b)compare.com. Employees are protected by state law to have a choice of their personal 403(b), primarily the ability to select their own provider and financial advisor who they can work with to assist them in reaching their retirement.

If you have any questions or concerns, please do not hesitate in contacting me or my PlanMember representative Salleh Beitollahi (salleh@planmembersec.com). I thank you for your time and consideration.

Respectfully,  
Jacqueline Vargas-Mata  
j.mata@ecrchs.net

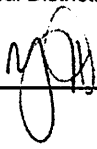
## Coversheet

Discuss and Vote to Recommend to the Full Board Approval  
of the FY '23-'24 Fee for Service Request for a Los Angeles  
Unified School Police Officer.

**Section:** V. School Business  
**Item:** C. Discuss and Vote to Recommend to the Full Board Approval  
of the FY '23-'24 Fee for Service Request for a Los Angeles Unified School Police  
Officer.  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
Fee for Service Request - LA School Police Officer Assignment.pdf



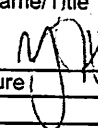
**Los Angeles Unified School District  
Charter Schools Division  
FEE FOR SERVICE REQUEST**

Charter School: El Camino Real Charter High School Date: 03/30/23  
 Telephone: (818) 595-7500 Fax: (818) 710-9023  
 Address: 5440 Valley Circle Blvd., Woodland Hills, CA 91367 Local District: 1  
 Request Completed by: Yolanda Hargress, Administrative Assistant  
 Print name and title   
Signature  
yolanda.hargress@lausd.net  
 E-mail address

**1. Describe Services, Materials, Low Incidence Equipment, and/or Project Requested: Provide the student's name and student ID # for each request. (For Special Education requests only) (Complete one form for each request. Use additional pages if necessary.)**

Police services provided by **one** School Police Officer for fiscal year 2023/24.  
 Officers assigned to Charter High Schools for FY '23-'24 will work a 4/10 schedule. If the school wants an Officer on the 5th day, it will be the responsibility of the school to cover the funding at an overtime rate of \$89.30 per hour for a 10-hour day. It will also be the responsibility of the school to cover any other overtime costs deriving from additional coverage needed.  
 (Overtime rate based on highest hourly rate w/fringe benefits)

If Services are requested complete below: (ex: nursing, testing, psychological, etc.)  
 Proposed Dates of Services:  
 Start Date: 7/1/2023 End Date: 6/30/2024  
 Number of Students: \_\_\_\_\_ Frequency: \_\_\_\_\_  
 Number of Days Per Week: 4 Total Number of Days: \_\_\_\_\_ Number of Hours Per Day: 10

**2. Fee for Service Analysis: (To be completed by the appropriate District or Local District Office.)**  
 Office or Division: School Police Date: 3/30/2023  
 Is the service/material/project available on a fee for service basis? (Yes or No) Yes  
 The estimated cost of the service/materials/project is: \$142,562.00 Hourly rate: \_\_\_\_\_  
 Please attach documentation for cost estimate.  
 Estimate completed by: Yolanda Hargress / Administrative Assistant Date: 03/30/23  
 Print Name/Title Signature:  Telephone Number: 213-202-4569

**3. Proceed with the above project/services at the estimated cost.**  
 \_\_\_\_\_  
 Charter School Administrator Signature and Title

**4. Upon completion of service and/or delivery of materials, the appropriate District Office will send the completed "Confirmation of Services Provided to Charter School (CSPCS)" form to the Charter Schools Division. The charter school will approve the services on the CSPCS form which also authorizes the District to deduct any amount owed from their monthly revenue source allocation, including, but not limited to, the in-lieu property tax revenues it otherwise would be entitled to receive under section 47635 of the Education Code .**

Please forward the FEE FOR SERVICE REQUEST to: LAUSD Charter Schools Division  
 333 South Beaudry Ave. 20th Floor  
 Los Angeles, CA 90017  
 FAX (213) 241-2054

If you have any questions please call: (213) 241-0399